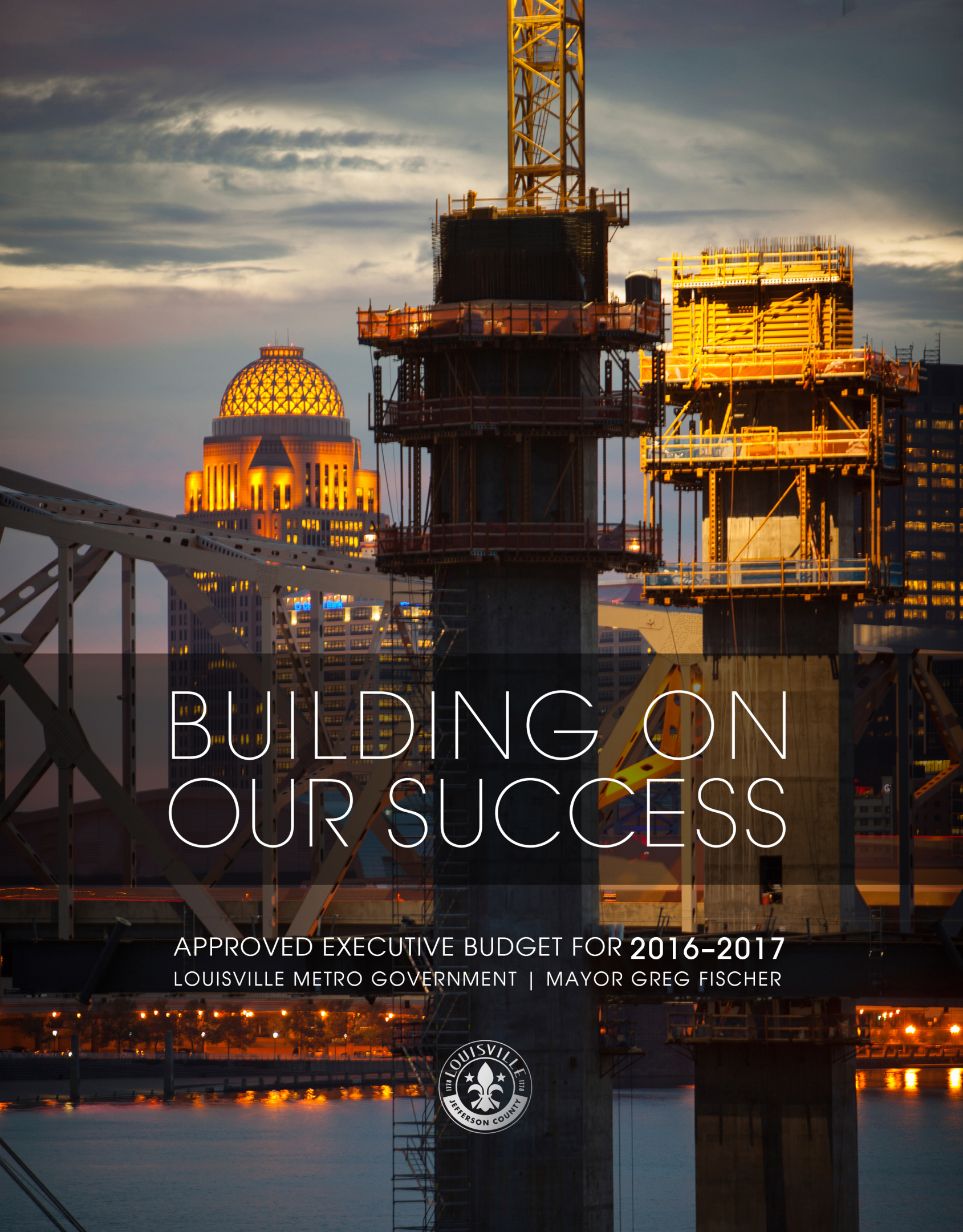


BUILDING ON OUR SUCCESS

APPROVED EXECUTIVE BUDGET FOR **2016–2017**

LOUISVILLE METRO GOVERNMENT | MAYOR GREG FISCHER

Fiscal Year 2016-2017

Louisville Metro Approved Executive Budget

Greg Fischer, Mayor

Ellen Hesen, Chief of Staff

Metro Council

District 1	Jessica Green
District 2	Barbara Shanklin
District 3	Mary C. Woolridge
District 4	David Tandy
District 5	Cheri Bryant Hamilton
District 6	David James
District 7	Angela Leet
District 8	Tom Owen
District 9	Bill Hollander
District 10	Pat Mulvihill
District 11	Kevin Kramer
District 12	Rick Blackwell
District 13	Vicki Aubrey Welch
District 14	Cindi Fowler
District 15	Marianne Butler
District 16	Kelly Downard
District 17	Glen Stuckel
District 18	Marilyn Parker
District 19	Julie Denton
District 20	Stuart Benson
District 21	Dan Johnson
District 22	Robin Engel
District 23	James Peden
District 24	Madonna Flood
District 25	David Yates
District 26	Brent Ackerson

This Page Left Intentionally Blank

OFFICE OF THE MAYOR

LOUISVILLE, KENTUCKY

GREG FISCHER
MAYOR

May 26, 2016

Dear Fellow Citizens and Metro Council Members:

I am proud to present to you a fiscally responsible *FY17 Recommended Budget* that builds on our prior successes while maintaining core services and addressing critical infrastructure needs throughout our community.

Public safety is the foundation of everything we do. This budget includes funding for 112 police officers, including leveraged federal grants for community policing efforts. I am also proposing to build on last year's $12 million commitment to housing by broadening the spectrum of citizens served with a $2.5 million grant to the Affordable Housing Trust Fund.

Although we've experienced revenue increases indicative of a strong economy, we are still attempting to gain ground on the deferred investments we needed during the recession. While this budget cannot address all of the infrastructure needs of an almost 240-year-old city in one year, it makes significant progress, more than doubling last year's street infrastructure investment at $23 million; providing $12 million for essential vehicles and equipment; more than $14 million for technology; and providing more than $8 million for maintenance at Slugger Field, City Hall and Metro Hall.

Beyond repairing what we have, we have to invest for the future. This budget includes funding for the design of our third regional library, in northeast Louisville, along with construction funds for a new animal shelter.

This plan, with total expenditures of $822 million, including $583 million of General Fund dollars, balances the need for expanded services with a significant investment in our infrastructure. It is only by working together that will we see a return on our investment.

Sincerely,

Greg Fischer
Mayor

WWW.LOUISVILLEKY.GOV

LOUISVILLE METRO HALL 527 WEST JEFFERSON STREET LOUISVILLE, KENTUCKY 40202 502.574.2003

TABLE OF CONTENTS

Pre-Introduction

Title Page – Listing of Mayor and Metro Council Members i
Letter from Mayor Greg Fischer iii
Table of Contents iv

Introduction

Louisville Metro Government Organizational Chart 1
GFOA Distinguished Budget Presentation Award 3
Mayoral Budget Address to Metro Council 5
Budget/Strategic Plan Alignment 12
Budget Background, Process, and Financial Policies 18
Fund Structure and Changes in Fund Balances Statement 28
Louisville: Then & Now 32
Revenue Descriptions 41
Revenue Estimates and Receipts Summary 47
Revenue Estimates and Receipts Table 48
Sources of Revenue Chart 51
Debt Service Narrative & Tables 52
Summary of Appropriations – General Fund, MA/CRA, Community Development Fund, and Capital/Other 66
Expenditure Chart – General Fund, MA/CRA, Community Development Fund, and Capital/Other 69
Summary of Appropriations – All Funds 70
Summary of Annual Fund Appropriations 72
Personnel Overview 73
Personnel Summary by Agency 74

Louisville Metro Government Operations (Operating)

Metro Government Operating Budget Summary 77
Mayor's Office 78
Louisville Metro Council 81
Office of Internal Audit 84
Chief of Staff
- Louisville Metro Police Department 87
- Criminal Justice Commission 92

Deputy Chief of Staff
- Louisville Free Public Library 95

Chief of Public Services
- Louisville Fire 100
- Emergency Services 104
- Department of Corrections 109
- Public Works & Assets 114
- Metro Animal Services 120
- Codes & Regulations 124

Chief of Community Building
- Human Relations Commission 129
- Youth Detention Services 133
- Public Health & Wellness 137
- Community Services 142
- Parks & Recreation 147
- Louisville Zoo 153

Chief of Louisville Forward
Economic Development 158
Develop Louisville 164
Chief Financial Officer
Office of Management & Budget 170
Chief of Performance & Technology
Office of Performance Improvement & Innovation 177
Human Resources 180
Department of Information Technology 184
Related Agencies 189
Other Elected Officials
Jefferson County Attorney 191
Jefferson County Clerk 195
Commonwealth Attorney 197
Jefferson County Coroner 200
Other Statutory Obligations 203
External Agencies Summary 206

Louisville Metro Government Capital (Capital)

Capital Budget Overview 213
Capital Projects Table 215
Capital Budget Funding Sources Chart 220
Capital Appropriations by Function Chart 221
Capital Project Descriptions 222

Ordinances

FY17 Operating Ordinance 259
FY17 Capital Ordinance 277

Glossary

Glossary of Budget and Related Terms 289

This Page Left Intentionally Blank

LOUISVILLE METRO GOVERNMENT

ORGANIZATIONAL CHART

OTHER ELECTED OFFICIALS

- Jefferson County Clerk
- Commonwealth Attorney
- Jefferson County Attorney
- Property Valuation Administrator
- Other Statutory Obligations
- Jefferson County Coroner

MAYOR — **METRO COUNCIL**

Internal Audit

- Chief of Staff
- Chief of Civic Innovation
- Deputy Chief of Staff
  - Louisville Free Public Library
- Criminal Justice Commission
- Louisville Metro Police Department
- General Counsel

Chief of Public Services
- Louisville Fire
- Emergency Services
- Metro Corrections
- Public Works & Assets
- Metro Animal Services
- Codes and Regulations

Chief of Community Building
- Human Relations Commission
- Youth Detention Services
- Public Health & Wellness
- Community Services
- Parks & Recreation
- Louisville Zoo

Chief of Louisville Forward
- Economic Development
- Develop Louisville
- KentuckianaWorks

Chief Financial Officer
- Office of Management & Budget

Chief of Performance & Technology
- Office of Performance Improvement & Innovation
- Human Resources
- Department of Information Technology

RELATED AGENCIES

- Waterfront Development Corporation
- Kentucky Science Center
- Parking Authority of River City (PARC)
- Transit Authority of River City (TARC)

This Page Left Intentionally Blank

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

Louisville Metro Government

Kentucky

For the Fiscal Year Beginning

July 1, 2015

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Louisville Metro Government, Kentucky, for its annual budget for the fiscal year beginning July 1, 2015.

The award reflects Metro's commitment to meeting the highest principles of governmental budgeting. It signifies that Metro's budget rated proficient in serving as a policy document, a financial plan, an operations guide, and as a communications device.

This award is valid for a period of one year. We believe our Approved Executive Fiscal Year 2016-2017 Budget continues to conform to program requirements, and will be submitting it in August 2016 to GFOA for review of its eligibility for another award.

This Page Left Intentionally Blank

LOUISVILLE METRO
MAYORAL BUDGET ADDRESS TO METRO COUNCIL
FISCAL YEAR 2016-2017

May 26, 2016

Thank you. It's an honor to be here. Thanks to the Metro Council. I'm proud to serve alongside you.

Whether you're Democrat or Republican, new to Metro Government, or a longtime public servant, each of us raised our right hand and took the same oath when we first came into office.

I first did that on a really cold morning in January 2011. Like each of you, I swore I'd never fought any duels with deadly weapons – which is still true.

And I promised to be "faithful and true to the Commonwealth of Kentucky" and to "faithfully execute, to the best of my ability," the office of mayor.

I made a fundamental commitment – a promise – to protect our citizens' safety, invest their tax money wisely and do everything I can to make this city a place where <u>every</u> citizen in <u>every</u> neighborhood has the opportunity to reach their full human potential.

The budget I'm proposing, which helps fulfill that promise and was put together in consultation with members of the Metro Council Budget Committee, strikes a critical balance by focusing on areas of immediate concern – such as paving bumpy and deteriorating roads – while also making necessary investments to keep our city moving forward. This budget anticipates our needs, and it builds on our success.

When I first took office in 2011, our city faced a serious structural budget problem – a $22.5 million deficit, 10 percent unemployment, and tremendous anxiety and uncertainty about the future.

We took on all those challenges together.

We smartly cut expenses and created a more lean government through programs like LouieStat. We focused on continuous improvement and innovation – <u>and now we have a structurally balanced budget.</u>

We've received strong ratings from the nation's major credit agencies, telling the world that the home of the Kentucky Derby is a good bet.

We were the fourth-fastest city in America to recover from the recession. We've added 47,000 jobs, opened 2,500 new businesses and welcomed billions in new investment. Our economy has <u>great momentum</u>, and this budget contains funding for programs that will help us extend that momentum.

At the same time, as we look at our city's needs, it's clear that while our economy is no longer suffering the effects of the recession, our city's infrastructure is another story.

Our city is almost 240 years old. That history is a strength <u>and</u> an asset, but with that history come potholes in our roadways, bridges whose foundations buckle and become unsafe, cracks in our sidewalks, and buildings badly in need of repair.

You heard about these challenges during Council hearings over the past month. These deferred maintenance challenges demand our attention now. You know it, I know it, and our citizens know it.

The truth is, to fully address all of our citywide deferred maintenance needs – roads, bridges, parks, city-owned building and more – would take every single one of the 583 million dollars in our budget's general fund – and then some.

First, our road conditions – the most frequently cited need for improvement. I'm proposing $23.5 million in street infrastructure improvements.

LOUISVILLE METRO
MAYORAL BUDGET ADDRESS TO METRO COUNCIL
FISCAL YEAR 2016-2017

That's more than double last year's recommended budget – and it's the largest recommended infusion of dollars for paving since merger. These funds will also align with the fix-it-first strategy outlined in our Move Louisville plan.

Twenty-three-point-five million is a strong down payment we must make immediately to get crews rolling on streets all across the city that are most urgently in need of repairs.

We also recognize that we can't just repair our roadways; we also need to prepare them for a transportation future that will look different from the past.

One example can be seen with our Move Louisville plans to remake Broadway, our primary east-west corridor, into an easier, more efficient route for drivers, cyclists and pedestrians, one of the top recommendations of Move Louisville.

This is similar to what we're doing with Dixie Highway: First we planned for how we'd remake it, and then we secured state and federal funding. And now, the Dixie Do-Over is getting done.

Research and citizen feedback tells us these upgrades are critical because they make it easier for our citizens to walk and bike, and citizens, especially young professionals want more ways to move around town than just driving in their own cars.

That's why, of that $23.5 million, we're investing $3 million to repair our sidewalks, and $500,000 to create new bike lanes and shared lanes.

With this budget, we'll grow our city's on-street bike network from 135 to 200 miles.

It's all part of our effort to provide better, smoother transportation options for citizens, whether they're in cars, on buses, bikes, on foot or in wheelchairs.

We all know that everything in a city is connected.

If we want people to reach their full human potential, basic needs have to be met.

And one of those is housing.

Today we have too many citizens who lack access to affordable housing. More than 60,000 households in Louisville currently meet the federal government's standard as being overly cost-burdened.

That means they spend more than 30 percent of their income on housing, which often compromises citizens in other vital areas – like paying medical expenses, buying shoes for the kids, or saving for college –or an unanticipated emergency.

Last year, we made a $12 million commitment to affordable housing through Louisville CARES – the biggest commitment to affordable housing in our city's history. That investment is helping to create or preserve 1,500 affordable housing units specifically designed to provide workforce housing for working families.

That was a very good step – <u>and we need to build on that.</u>

There's been a great deal of conversation between citizens and the Metro Council about housing issues recently.

Earlier this month, Councilman Bill Hollander said it best: "With a recovering economy and increasing Metro revenue, it is inexcusable and short-sighted to leave behind our most vulnerable residents who need safe and decent places to live."

It's time for us to do more.

LOUISVILLE METRO
MAYORAL BUDGET ADDRESS TO METRO COUNCIL
FISCAL YEAR 2016-2017

That's why I'm proposing we make a significant investment in the Affordable Housing Trust Fund. My budget commits $2.5 million to the Affordable Housing Trust Fund. And, should you decide to renew the LG&E franchise agreement, which is currently before you and generates $5 million a year, the people of Louisville could have a dedicated, recurring source of revenue for affordable housing.

Our citizens are capable of great things, but we have to provide more stable, affordable housing options in order to help more of them succeed.

Like Melissa Bush.

Melissa is a single mom who moved to Louisville from Louisiana in 1998. One goal she had was to get a job – she did that almost right away and has worked ever since. Another goal was to buy her own home. She spent 15 years in Section 8 housing. Moved nine times.

Then she got connected with River City Housing, which receives support from Metro Government. Today, Melissa owns a lovely 3-bedroom brick ranch house in PRP. Melissa's daughter told her, "We're so glad you bought this house, because now we'll always have somewhere to come home to." Melissa's here with us today. (SHE STANDS). Thank you, Melissa. Great job!

That's what we can do by investing in affordable housing – help citizens live better lives, provide stability for generations of our families and strengthen the economy at the same time.

There are many ways we can create pathways to prosperity for our citizens. One way we do this is by promoting lifelong learning, one of our city's core values.

Our libraries are lifelong learning hubs throughout our city. In 2009, Metro Council approved the Louisville Free Public Library's Updated Master Facilities Plan.

And in 2014, we opened the gorgeous new Southwest Regional Library, which has won numerous awards for its design.

Next spring, we'll open the South Central Regional Library in Okolona. And today, to complete the regional library vision of the Library Master Plan, I'm committing funds to planning and designing a new Northeast Regional Library.

We plan to build the Northeast Regional Library in a park-like setting on land we own near the intersection of New La Grange Road and Whipps Mill Road, near the Northeast YMCA. This 40,000-square-foot, state-of-the-art facility will replace the much smaller Westport branch and be a place that inspires learning at all stages of life. One of my goals for next year's budget will be to fund the construction of this library.

This will add another beautiful library to our city. And we have, of course, a beautiful city. But the truth is that some people do not respect that beauty. Graffiti and litter are all-too-common eyesores.

That's why this budget adds resources and organizes a new Clean and Bright team to tackle graffiti and litter and help us truly showcase the beauty of our city.

This cross-functional team, with employees from Public Works, Codes and Regulations, and Brightside, along with some additional funding in this budget, will help send a message on the importance of being clean and bright throughout Louisville.

Successful public spaces showcase pride. Look at Waterfront Park for a great example. Remember how it looked before?

Today, Waterfront Park is Louisville's front yard. That transformation is a point of pride that's been honored as one of the great waterfront developments in the world.

LOUISVILLE METRO
MAYORAL BUDGET ADDRESS TO METRO COUNCIL
FISCAL YEAR 2016-2017

Let's extend that transformation westward. Today, the area along the river from 9th to 13th Street is filled with vacant lots and overgrown weeds.

Transforming that space into something green and beautiful and family-friendly will help quality of life, boost property values, and increase traffic and commerce in downtown and west Louisville.

Our city was founded on the Ohio River. Then, for years, we turned our back on the River. Today, we recognize that our future and our identity are forever and proudly tied to the River.

That's why we must make Waterfront Park Phase IV a reality. This budget starts that process.

Part of our job is to meet the needs of today as we prepare for tomorrow – and we're good at doing both. Dell computing recently named us one of America's most future-ready cities.

And we've put ourselves in position to make a great leap forward into the future with our technology infrastructure. We have the opportunity to bring our citizens ultra-fast gigabit Internet.

So let's make the most of it.

This budget will help us better work with companies offering gigabit Internet services so we can streamline permitting and other processes.

This investment will allow us to hire three inspectors and two engineers, as well as contract workers to help these companies navigate the permitting process as efficiently as possible.

Becoming the next Google Fiber city, for example, will help us attract and retain talent, and reinforce a critical message that we're sending the world about our city: In Louisville, we're not just getting ready for the future, we're making it happen.

That means building on our successes, to create even greater opportunities.

That's what this budget is designed to do.

We've had some great success with Metro Animal Services. With our live release rate, we've gone from about 40 percent to 83 percent and it's trending upwards.

Now, to take LMAS to the next level, we have to address the situation in our Manslick Road animal shelter.

This facility was built in the *1960s* in what would now be considered a flooding zone. It has been a challenged facility for a long time. It is falling apart and cannot serve the animal control needs of our city - services we are required to offer under the law.

This facility is too small, too old and too inefficient. Faulty heating and wiring have led to fires. When it rains, the place floods, leading to chaos in the facility.

This budget includes $3.4 million, along with $1.8 million set aside last year, to build a new shelter that will be attached to Animal House on Newburg Road – giving us a full-service facility that provides a healthier and safer environment for dogs, cats and other animals, and the people who care for them.

Obviously, there are too many proposed investments to list all of them here, but I'd like to highlight a few more:

- Today is the last day of school for JCPS. While summer can be fun, kids can get bored and restless, and many suffer from summer learning loss. That's why we're again expanding hours and programming at our community centers this summer.

LOUISVILLE METRO
MAYORAL BUDGET ADDRESS TO METRO COUNCIL
FISCAL YEAR 2016-2017

- We're also continuing our commitment to our Cultural Pass program, which gives students free access to cultural institutions that promote learning, like the Frazier History Museum, the Ali Center and the Louisville Zoo.
- Speaking of the Zoo, it's also one of the top tourist attractions in our city. That's why we propose $1 million for repairs and upkeep to keep this valuable community resource going strong.
- We also have a great parks system that our citizens love. Unfortunately, compared to other cities, our level of investment in our parks system is in the bottom quartile. So I am proposing $1.7 million in this budget for repairs and maintenance in our Metro Parks, like Jefferson Memorial Forest, which offers 35 miles of hiking trails that tens of thousands of citizens use every year.
- Likewise, Slugger Field has been an award-winning attraction to our downtown for 16 years. The Bats recently welcomed their 10 millionth fan. It's also home to our Louisville FC soccer team. So this budget has $4 million for basic repairs and maintenance to HVAC, bathrooms, etc. to this city-owned facility.
- In addition, we want to build on the success we've had engaging citizens through our public art projects. Our first temporary public art exhibit – on the banks of the Ohio River near 10th Street in West Louisville – (SLIDES) was a huge success, attracting thousands of people to a space that few people visit. The project, called Connect/Disconnect, also served as a featured location for ReSurfaced. These works of art sparked people's imagination and conversation – just what public art is supposed to do. The $100,000 in this budget will allow us to create another major public art project.
- Our SummerWorks program has grown from summer jobs for 200 kids in the first year to more than 2,500 last year and even more this year. This year's budget will allow us to hire an additional 100 kids and provide additional staff support for the participants and employers alike.
- Also, if we want to ensure our economy is working for everyone, we must support entrepreneurs and small businesses. In particular, it's critical we promote minority, women, veteran and disabled-owned small businesses. We recently created a new on-line vendor portal that makes it easier for potential vendors to connect with Metro Government. It also allows our agencies to be more aware of local providers of goods and services.
- The portal is another example of how we're using technology to work with vendors in a way that's more cost-effective. It also allows us to better identify minority, women, veteran and disabled entrepreneurs. We see tremendous potential for economic growth among these businesses. To maximize that potential, we need to know more about who they are. This budget funds a purchasing disparity study, which will tell us more about these enterprises and how we might help them find opportunities to grow their business.
- Since merger, city revenue is up, while our employee headcount is down. City government today is getting more done with fewer people. To maintain that efficiency, we have to invest in our operating needs much like we're investing in our roads. That's why this budget includes $14.6 million for technology and software upgrades including the replacement of revenue collection software from the last century.
- One challenge some of our neighborhoods face are vacant and abandoned properties. This blight brings down property values and serve as incubators for criminal activity. Since taking office, we've helped enact five changes to state law that make it easier for us to deal with properties that have been abandoned by their legal owners. There's still work to do.
- That's why we are continuing our commitment to our neighborhoods in this budget by replacing other external funding sources that have run their course. I propose devoting $1 million from the general fund to support demolition, foreclosure and remediation of vacant and abandoned properties.

LOUISVILLE METRO
MAYORAL BUDGET ADDRESS TO METRO COUNCIL
FISCAL YEAR 2016-2017

- We're also committing $2.6 million to support the ongoing revitalization and re-imagination of the Russell neighborhood. This money will support a variety of goals, like helping more people stay in their homes by making needed home repairs. It will help us build new sidewalks around the Food Port, which will bring jobs to the area. And it's part of our broader strategy to bring more opportunity and jobs to West Louisville.
- We are also focused on the health and resiliency of our citizens. Because of the Urban Heat Island effect, our city's urban core can be as much as 10 degrees hotter than outlying areas - these high temperatures exacerbate many health conditions.
- On this front, we received very good news yesterday that Louisville has been chosen by the Rockefeller Foundation to join the 100 Resilient Cities, which will help us address many of these environmental and health sustainability issues.
- Additionally, this budget includes a $100,000 incentive program to help commercial buildings install white or green roofs through our Cool502 initiative.
- Trees are also part of the solution, cleaning our air, providing shade, cooling our temperatures, and helping with storm water run-off. We need massive private sector assistance for more trees.
- For the public response, this budget will allow us to plant trees throughout our city. We'll also place trees in public rights-of-way, particularly in areas of town that need more trees, like west Louisville.
- This investment will enable us to provide better care for the trees we already have, and fund a greenhouse gas emissions study so we can make our air cleaner and our citizens healthier.
- Of course, some health needs are urgent, tragic and require an immediate response. I'm talking about alcohol and drug addiction. Addiction affects families in every ZIP code and cannot be ignored. That's why I propose we invest $500,000 for capital improvements at the Healing Place, which will allow it to expand its work helping people recovering from addiction.
- Every day, our public safety professionals are on the job fighting the scourge of addiction, as well as other challenges that impact safety. Louisville Metro Police Officers, Firefighters, Corrections Officers, emergency service professionals and everyone who devotes themselves to the protection of our citizens.

Public safety is our first responsibility and, as such, it's also our largest investment.

Fifty-eight percent of our general fund appropriation goes to public safety. This year our public safety professionals cited a critical need for new vehicles to replace an aging fleet.

So we're proposing $12 million next year to pay for new police cars, fire trucks and ambulances, as well as snow plows and garbage trucks.

We also need 40 new firefighters, and four more classes of recruits at LMPD to replace officers who are retiring or leaving the force. Overall, we're hiring 122 LMPD recruits.

That's the most police officers we have ever hired in a single fiscal year. That includes 22 officers who are being hired through federal grants. That's an example of the many ways we're leveraging our citizens' tax investment for the greatest possible benefit.

That's particularly critical in public safety, as we're seeing a rise in homicides and violent crime that sadly mirrors what is happening in many cities nationwide.

We're reallocating $640,000 to pay for more overtime for our officers. That will help us fund crime fighting strategies in our highest-crime neighborhoods. We're also devoting $300,000 to expand the Metro Watch Camera system and install more cameras in all eight police divisions throughout the city in known high crime areas.

LOUISVILLE METRO
MAYORAL BUDGET ADDRESS TO METRO COUNCIL
FISCAL YEAR 2016-2017

Crime is a complex challenge we have to find a way to deal with. We know we can't arrest our way to a solution and will continue to marshal all of our city resources to find other ways.

That's why we created our Office for Safe and Healthy Neighborhoods, which has leveraged more than $10 million in grants to keep more of our young people off the streets and on the right path. They've done that in just three years and earned national recognition along the way.

That's a good investment, which is why there's funding in our budget to expand their staff so we can more effectively implement and track the progress of promising initiatives like Right Turn, Pivot to Peace, My Brother's Keeper and the Campaign for Black Male Achievement.

Each of these efforts involves partnerships with other organizations because, like so many efforts, this is a challenge for our entire community and requires a solution we will only find together.

Altogether, this budget includes $583 million of general fund dollars, and, with state, federal and capital funding sources, is a total budget of $822 million. That includes the largest rainy day fund since I took office: $67 million, which we worked together to make happen.

Also, for the last five years, our improving economy and strong fiscal stewardship have allowed us to pay down our debt. That's why we can afford to invest more in our future. In this budget, you'll see $67 million in new debt, which we believe is responsible and will allow us to continue investing in future fiscal years.

As we finalize this budget, I look forward to working with you to fulfill our commitments to bolster our city's infrastructure, create more affordable housing, and further improve public safety, among other critical work.

It's an honor to be part of this conversation about the future of our city.

We get to have this conversation because we each made a promise to our citizens that we will serve them faithfully and to the best of our ability. They believed in us enough to vote us into office.

We are fortunate to have tremendous momentum in our city.

Let's keep working together and pass a city budget that builds on the successes of the past, addresses the needs of today, and prepares us for the opportunities of tomorrow.

That's how we'll keep the promise we made to our citizens.

Thank you.

LOUISVILLE METRO
BUDGET/STRATEGIC PLAN ALIGNMENT
FISCAL YEAR 2016-2017

5 Strategic Objectives & 21 Goals

2012-2018 STRATEGIC PLAN - METRO

Metro Objectives		Metro Goals
Deliver Excellent City Services	1	Improve Multi-Modal Transportation and Community Streetscapes
	2	Enhance EMS Service Delivery in Order to Address the Entire Spectrum of 911 Patients' Needs
	3	Reduce Crime by 3% and Rank in Top Quartile of Safest Large Cities
	4	Improve Citizen Interaction and Transparency
	5	Deliver Better Fire Protection
Ensure Fiscal Integrity	6	Enact Comprehensive Financial Management
Take Job Creation To The Next Level	7	Create Jobs
	8	Increase Educational Attainment
	9	Improve Wages
	10	Promote Our Local Food Economy
Invest In Our People & Neighborhoods	11	Revitalize Our Parks and Enhance Recreational Opportunities
	12	Increase and Preserve Affordable Housing Choices throughout Louisville Metro
	13	Help Our Citizens Get Healthy
	14	Build Opportunities for the Arts and Creative Industries
	15	Increase Inclusion and Create Equity
	16	Decrease Abandoned Structures
Create Plans For A Vibrant Future	17	Plan for Our future
	18	Increase Diversion: Reduce, Reuse, Recycle
	19	Foster a Culture of Creativity and Innovation
	20	Create a More Sustainable Louisville
	21	Grow as a Compassionate City

LOUISVILLE METRO
BUDGET/STRATEGIC PLAN ALIGNMENT
FISCAL YEAR 2016-2017

The Louisville Metro Strategic Plan is a six-year plan that includes five broad objectives broken down into 21 measurable goals. A graphic of the objectives and goals is on the previous page. The Fischer Administration's Strategic Plan can be viewed at http://louisvilleky.gov/government/mayor-greg-fischer/strategic-plan.

This FY17 budget addresses these objectives and goals, including but not limited to the projects and programs that follow. **(Departments that are directly affected are in bold.)**

Objective 1: Deliver Excellent City Services

Goal 1: Improve Multi-Modal Transportation and Community Streetscapes

The FY17 budget includes $30.4M in **Public Works & Assets** for improvements to Metro's streets, bicycle infrastructure, sidewalks, bridges and cross drains, guardrails and general street safety. The budget includes $770,000 in **Public Works & Assets** to hire additional engineers and permit inspectors to facilitate capital project completion.

Goal 2: Enhance EMS Service Delivery in Order to Address the Entire Spectrum of 911 Patients' Needs

The FY17 budget includes $3.5M for the purchase of first responder vehicles and equipment such as ambulances, fire trucks, computers, defibrillators and other life safety devices. Additionally, the budget continues funding on-going training and programs working to divert non-acute calls to the 911 Center. The budget also includes $680,000 in **Emergency Services** to modernize the audio-visual distribution system that provides situational awareness for the 911 Center, Emergency Operations Center, backup center, and emergency responses by **Emergency Medical Services** (EMS) and other first responders.

Goal 3: Reduce Crime by 3% and Rank in the Top Quartile of Safest Large Cities

The Mayor is committed to crime reduction and citizen safety. The budget contains multiple methods for enhancing the safety of our city, which include: 122 recruits (22 to be funded from federal funds, primarily through the Office of Community-Oriented Policing Services) in the **Louisville Metro Police Department (LMPD)**; $4.0M for police vehicles and equipment; the continuation of a fully-staffed Real Time Crime Center to monitor camera activity and provide timely information to officers; five crime intelligence analysts to advance criminal investigations; and the Downtown Area Patrol (DAP). The **Office of Safe & Healthy Neighborhoods** will continue to fund restorative justice and youth violence prevention programs, as well as provide hospital- and community-based youth intervention.

Goal 4: Improve Citizen Interaction and Transparency

The **Department of Information Technology (DoIT)** budget invests $3.8M in a new work order management system to improve customer engagement, customer service and performance tracking for government operations; continues to invest in the Mayor's open data initiative by expanding and improving Metro's Open Data Portal. This Portal is an interactive site that increases the openness

and transparency of government, provides $640,000 in **DoIT** to enhance network security, and provides $260,000 for a new broadcast system and other equipment for Metro TV. The **Office of Management & Budget (OMB)** budget includes $5.5M for a new tax collection system used to collect revenue for occupational license taxes, insurance taxes and transient room taxes for various agencies including Louisville Metro Government. The budget includes $3.4M to replace **Metro Animal Services'** aging shelter on Manslick Road with a new shelter attached to the Animal House on Newburg Road.

Goal 5: Deliver Better Fire Protection

The budget for **Louisville Fire** includes funding for 40 firefighter recruits and an additional $200,000 to bring the total to $735,000 for deferred maintenance at various firehouses. The recruits will begin training in September 2016. Also in the budget for **Louisville Fire** is capital funding for fire apparatus, vehicles and related equipment (mentioned with Goal 2).

Objective 2: Ensure Fiscal Integrity

Goal 6: Enact Comprehensive Financial Management

This FY17 budget continues to rebuild the Unassigned General Fund Balance, commonly referred to as "The Rainy Day Fund" by an anticipated addition of $1.0M, bringing the total to $67.6M by the end of FY17. Louisville Metro is able to increase the ending fund balance through expense reduction efforts such as implementing an employee wellness center managed by **Human Resources** and improved revenue collection efforts within various divisions of the **Office of Management & Budget (OMB)**. Additionally, the Revenue Commission is adding a corporate tax auditor.

Objective 3: Take Job Creation to the Next Level

Goal 7: Create Jobs

The FY17 budget includes funding to continue Metro's economic development cluster strategy (https://louisvilleky.gov/government/louisville-forward/business-clusters) within **Economic Development,** which focuses on Advanced Manufacturing, Business Services, Food & Beverage, Lifelong Wellness & Aging Care, and Logistics and eCommerce. Additionally, the FY17 budget reflects the continued Ohio River Bridges project and the initiation of the mixed-use Center City development project featuring apartments, retail spaces and an Omni Hotel. Louisville Metro will invest $750,000 in a fund to be managed by **Develop Louisville** for private development efforts and job creation with a specific commitment to the Russell Neighborhood. The budget also provides $500,000 for the **KentuckianaWorks'** summer jobs initiative.

Goal 8: Increase Educational Attainment

Louisville Metro Government continues its commitment to education by allocating $975,000 to the Metropolitan Scholars partnership with UPS, administered through **Economic Development**. The

budget encourages public employee education with a $315,000 commitment to the employee tuition reimbursement program, administered by **Human Resources**. Funding to support the region's 55,000 Degrees program has also been included in **Human Resources**. The budget also provides additional funding to the **Louisville Free Public Library (LFPL)** for the design of a new Northeast Regional Library to be built in 2018, as well as operational funding for the South Central Regional Library scheduled to open in early 2017.

Goal 9: Improve Wages

Louisville continues to recruit and support companies within the business clusters where **Economic Development** focuses its main attraction and expansion efforts, ensuring our city is a favorable destination for employers who provide quality jobs. **Louisville Forward** continues to cultivate relationships with current and potential businesses to promote investment in our community's workforce, along with education attainment. One such effort is the Code Louisville Program, which was recognized by the White House in the spring of 2015.

Goal 10: Promote Our Local Food Economy

The FY17 budget continues to fund the Farm to Table program, which connects local and regional farmers with local food markets, institutional users and restaurants. Additionally, the independently-owned restaurant scene and bourbon-related tourism (locally known as "bourbonism"), both signs of a flourishing food economy, have seen growth with several urban distilleries, a greater number of options of locally-produced food and museum-quality experiences within the central business district. **Develop Louisville** will continue to provide support to the burgeoning West Louisville FoodPort project, which co-locates existing businesses along the local food supply chain in a collaborative model. The FoodPort is located at 30th Street and Muhammad Ali Boulevard.

Objective 4: Invest In Our People & Neighborhoods

Goal 11: Revitalize Our Parks and Enhance Recreational Opportunities

The **Parks & Recreation** budget contains funding for Louisville Loop projects, a 100-mile trail system that is under development (http://louisvilleky.gov/government/louisville-loop) along with $2.2M for repairs and deferred maintenance of the park system. The budget includes $725,000 for improvements to Shawnee, William Harrison, Russell Lee and Wyandotte. Additionally, the budget includes $400,000 for community center capital improvements (https://louisvilleky.gov/government/parks/community-centers). The budget also provides $4.0M to Slugger Field for various capital improvements.

Goal 12: Increase and Preserve Affordable Housing Choices throughout Louisville Metro

The **Develop Louisville** budget continues operational funding used to administer and support a bond issuance of $12.0M funded in FY16 to create 1,500 more affordable housing units in the short-term with the anticipated loan repayments used to seed a revolving loan fund. Additionally, the FY17

budget includes $500,000 to support market rate housing and a $600,000 HOME grant match paired with $2.4M of federal funding to provide safe, decent and affordable housing throughout the community. Additionally, $2.5M is also included to provide funding to the Affordable Housing Trust Fund (AHTF).

Goal 13: Help Our Citizens Get Healthy

The **Department of Public Health & Wellness (PH&W)** budget funds a new community health social worker, senior substance abuse counselor and health education specialist. These staff will continue PH&W's focus on policies that lead to a healthier Louisville, the continued digitization of medical records and the continued implementation of "Healthy Louisville 2020" – our community's strategic plan for improving health outcomes for all residents of Louisville. The FY17 budget provides an additional $229,000 for a total of $541,000 toward the needle exchange program. In the **Department of Corrections**, federal funding supporting a community outreach specialist that assists eligible inmates with Medicaid enrollment is set to expire. Consequently, additional local support of $45,000 is included to continue this enrollment initiative. The FY17 budget also funds the promotion of healthy living through a downtown Bike Share Program and a total of three CycLOUvia events through **Develop Louisville.** A grant to The Healing Place for $500,000 is also included in **Develop Louisville** to further addiction recovery efforts in the community.

Goal 14: Build Opportunities for the Arts and Creative Industries

Louisville Forward embraces Metro's rich and diverse arts community by providing $519,000 to support external agencies through an 'Arts, Cultural Assets and Parks' Fund and $100,000 for a public art pilot project. $50,000 will fund ongoing capital maintenance at the **Kentucky Science Center**. Funding of $225,000 for **Parks & Recreation's** West Louisville Outdoor Learning Initiative creates a base for environmental education and outdoor recreational programming. The FY17 budget also supports monthly musical spotlights of local musicians and artists in the Mayor's Gallery in historic Louisville Metro Hall.

Goal 15: Increase Inclusion and Create Equity

This budget continues to advance diversity through **Louisville Forward's** support of WorldFest and increases inclusion through ADA-compliant sidewalk improvements administered by **Public Works & Assets**. An additional $300,000 in local funding (for a total of $500,000) has been provided to **KentuckianaWorks** to continue the federal Right Turn grants which provide comprehensive services to 100 court-involved young adults between the ages of 18 and 24, with a focus on participants in the Shawnee and Russell neighborhoods.

Goal 16: Decrease Abandoned Structures

The Vacant and Abandoned Properties (VAP) team will continue to be funded under **Develop Louisville** and will receive $779,000 to clear titles and facilitate ownership change on blighted properties. The budget also replaces state funds of $635,000 with local funds to continue existing demolition and foreclosure efforts.

LOUISVILLE METRO
BUDGET/STRATEGIC PLAN ALIGNMENT
FISCAL YEAR 2016-2017

Objective 5: Create Plans for a Vibrant Future

Goal 17: Plan for Our Future

The FY17 budget includes $300,000 to continue the update to Metro's 20-year Comprehensive Plan (the master development and land use plan for Metro) along with funding for staff to continue major planning projects that are currently under way, such as Vision Louisville (http://louisvilleky.gov/government/advanced-planning/vision-louisville) and Move Louisville (https://louisvilleky.gov/government/advanced-planning/move-louisville).

Goal 18: Increase Diversion: Reduce, Reuse, Recycle

The Office of Sustainability within **Develop Louisville** will continue to implement policies that improve recycling within Metro Government and encourage businesses to do the same. Brightside's "One Bright City" funding will allow the agency to monitor litter and other cleanliness factors at 10 locations within each council district, using the collected data to improve clean-up and recycling promotional efforts.

Goal 19: Foster a Culture of Creativity and Innovation

The FY17 budget funds $115,000 in **Develop Louisville** to continue the popular Cultural Pass, allowing students free summer admission to local museums, art exhibits, the **Louisville Zoo**, and **Kentucky Science Center**.

Goal 20: Create a More Sustainable Louisville

The FY17 budget provides $650,000 toward tree planting to increase Metro's tree canopy, as well as $75,000 for a sustainability study. A sustainability staff person is also included to help achieve Sustain Louisville goals and objectives.

Goal 21: Grow as a Compassionate City

Louisville Metro will continue its partnership with 501(c)(3) organizations focused on youth and social services by providing $1.6M of funding to external agencies and $1.1M in funding for the Community Ministries through **Community Services**, as well as continuing to expand the Mayor's Give-A-Day week in FY17, promoting compassion throughout the community.

LOUISVILLE METRO
BUDGET BACKGROUND, PROCESS, AND FINANCIAL POLICIES
FISCAL YEAR 2016-2017

1. Organization

In the 2000 General Election, local voters approved consolidation of the governmental and corporate functions of the City of Louisville, Kentucky (the City) and the County of Jefferson, Kentucky (the County) into a single political entity. Pursuant to legislation enacted by the Kentucky General Assembly, the Louisville/Jefferson County Metro Government (also known as Louisville Metro Government or Metro) commenced operations effective January 6, 2003, replacing and superseding the governments of the City and the County. Neither the City nor the County continues to exist as an independent governmental entity and the boundaries of the City of Louisville and Jefferson County are now co-extensive.

All executive and administrative power of the consolidated local government is vested in the office of the Mayor. The Mayor of the consolidated local government possesses substantially all the power and authority possessed by the Mayor of the City of Louisville and the former Jefferson County Judge/Executive prior to the effective date. The legislative authority of the consolidated local government is vested in the Metro Council, composed of one member elected from each of twenty-six (26) council districts for staggered four-year terms.

2. Budgeting and Amending Procedures

An annual appropriated budget is adopted for the General Fund on a cash basis separate from generally accepted accounting principles (GAAP) in the United States of America. The Governmental Fund Statements presented in the Comprehensive Annual Financial Report (CAFR) are prepared using a modified accrual basis in accordance with GAAP. An example of a difference between the Budget and CAFR includes the elimination of non-economic transactions such as a charge for service by the Fleet Division of the Office of Management & Budget to maintain a vehicle for a specific department (budgetarily recorded as a revenue to the Fleet Division and an expense to the department, but eliminated in the CAFR presentation). Other examples of differences include not budgeting for the mark-to-market accounting entry made at fiscal year-end to record any market rate change to Metro's investment portfolio or budgeting for specific levels of inventories throughout Metro Government.

All annual appropriations from the General Fund lapse at year-end, unless otherwise noted. The Revised Budget totals for FY16 presented herein may be minimally out of balance due to aggregate rounding of budget revisions that occur throughout the year; all budgets are balanced throughout the year at the smallest reporting level within Metro's financial system (the unit activity level).

On or before June 1 of each year, pursuant to state statute, the Mayor proposes an Executive Budget to the Metro Council, incorporating an estimate of revenues and recommended appropriations from the General Fund as well as a Capital Budget incorporating available sources of funding. The Metro Council may hold hearings and amend the Executive Budget. On or before June 30 of each year, as required by state statute, the Metro Council adopts the Executive Budget, as it may have been amended, as the approved budget for the fiscal year beginning July 1. An affirmative vote of a majority of the Metro Council is required to change the proposed appropriations or to revise revenue estimates contained in the Executive Budget. An affirmative vote of a majority of the Metro Council is also required to amend the budget once it has been approved or to approve any supplemental appropriations, unless delegation is provisionally included in the annual budget ordinance(s).

All budget adjustments at the department level must be approved by the Chief Financial Officer consistent with the approved budget ordinance(s).

LOUISVILLE METRO
BUDGET BACKGROUND, PROCESS, AND FINANCIAL POLICIES
FISCAL YEAR 2016-2017

3. Definition of Fiscal Year, Capital Expenditures, and a Balanced Budget

Louisville Metro Government operates on a fiscal year which commences July 1 and ends June 30. Metro defines capital assets as assets with an initial individual cost of more than $5,000 and an estimated useful life in excess of one year.

The accompanying Summary of Annual Fund Balances table identifies resources and appropriations for the fund sources that are predominantly locally driven in terms of appropriation authority (as opposed to a specific grant fund for a specific purpose). The funds identified include the General Fund, Capital Fund, Municipal Aid Fund, County Road Aid Fund, and Community Development Fund. Metro Government's definition of a balanced budget is one in which each of those identified funds is balanced based on adopted current year revenue and entitlement projections. Such a budget would, at a minimum, maintain the Unassigned General Fund balance at the conclusion of the fiscal year.

Items identified as a non-recurring funding source are generally directed into capital project appropriations. Beyond maintaining an annually balanced budget, Metro has made strides to progress to a structurally balanced budget where appropriation needs and growth are consistent with revenue growth. The Mayor has made that objective a key part of Metro Government's Strategic Plan (Objective #2: Enact Comprehensive Financial Management). This budget continues to build on the progress of the first term of the Fischer Administration by matching growth in compensation to projected growth in revenues, limiting expense growth through innovations such as the employee wellness center and increasing revenue collection efforts, especially as they relate to property fines, medical billing and Revenue Commission operations.

4. Strategic Planning and Budget Process Timeline

In 2012, the Mayor's Office of Performance Improvement & Innovation launched a comprehensive strategic planning process designed to translate the Mayor's multi-year vision and goals into a comprehensive strategic plan that cascades throughout Louisville Metro Government and aligns the strategic goals and initiatives of all Metro departments and agencies with the Administration's goals. Metro's planning cycle:

- Establishes a single, coordinated, strategic planning cycle for all of Metro Government aligned to the fiscal year;
- Enables the Mayor's vision and goals to inform department-level strategic, budgetary, and operational plans on an annual cycle; and,
- Ensures required decisions are made at the right time, by the right people, with the right information

The planning cycle begins each year in August when the Mayor, Chiefs, and Directors review the local (city and state) and national trends affecting cities, the initiatives positively impacting other municipalities, the findings of reviews or audits (e.g., Merger 2.0 Report), the results from various citizen surveys, and the feedback received from community venues. They then meet to discuss the internal strengths and weaknesses of Metro Government as well as the external opportunities and threats facing Louisville at present and in the future. Together, the Mayor and his leadership team distill the priorities for the city and develop the plan to capitalize on Louisville's strengths, take advantage of the opportunities before the city, address weaknesses, and mitigate the potential barriers of success in creating a city of life-long learning and great jobs, wellness and compassion.

LOUISVILLE METRO
BUDGET BACKGROUND, PROCESS, AND FINANCIAL POLICIES
FISCAL YEAR 2016-2017

The Louisville Metro Government Strategic Plan is shared with each department and agency for an assessment of feasibility and completeness. Departments and agencies use the plan to inform the development (or refinement) of their own strategic, budgetary and operational plans.

Progress against the strategic plan is assessed through tri-annual strategic report-outs in December, April and August and at quarterly LouieStat sessions (http://www.louiestat.louisvilleky.gov/) for each department.

The annual budget process begins in January upon completion of each department's strategic plan. Questionnaires related to each department's strategic plan, service delivery plans, revenues, contracts, organizational structure, grants and capital plans are distributed. Follow-up meetings between the Office of Management & Budget and each department take place in February and March. Detailed budget reviews are presented to the Mayor and his leadership team in April and early May along with legislative briefings to Metro Council. The Mayor's Recommended Budget is presented to Metro Council in late May and Metro Council conducts budget hearings during the month of June to review and adopt Metro's operating and capital budgets prior to July 1.

LOUISVILLE METRO
BUDGET BACKGROUND, PROCESS, AND FINANCIAL POLICIES
FISCAL YEAR 2016-2017

Timeline:

August-September:	Mayor's Strategic Plan developed and/or reviewed
October-December:	Department Strategic Plans developed and/or reviewed
January:	Budget development questionnaires distributed
February-March:	Budget development meetings
April-May:	Budget reviews with Mayor and legislative briefings
May:	Mayor's Recommended Budget presented
June:	Metro Council budget hearings and adoption

5. Department Goals, Objectives, and Performance Measurements

Department goals and objectives are directly related to the Mayor's Strategic Plan. Each specific department's strategic plan and related goals and objectives may be found on the departmental website listed on each department's narrative page, found in the Operating section of this budget document. Each goal supports one of the Mayor's objectives in the overall Strategic Plan. Specific initiatives are listed to attain each goal. The Mayor's Strategic Plan may be found at the following website: http://louisvilleky.gov/government/mayor-greg-fischer/strategic-plan.

Progress on the Mayor's Strategic Plan is reported publicly each January with interim internal reports every four months. The following are hyperlinked updates by goal from January 2016 (another update will be forthcoming in January 2017):

Objective 1: Deliver Excellent City Services

Goal 1: Improve Multi-Modal Transportation and Community Streetscapes

Goal 2: Enhance EMS Service Delivery in Order to Address the Entire Spectrum of 911 Patients' Needs

Goal 3: Reduce Crime by 3% and Rank in the Top Quartile of the Safest Large Cities

Goal 4: Improve Citizen Interaction and Transparency

Goal 5: Deliver Better Fire Protection

Objective 2: Ensure Fiscal Integrity

Goal 6: Enact Comprehensive Financial Management

Objective 3: Take Job Creation to the Next Level

Goal 7: Create Jobs

Goal 8: Increase Educational Attainment

Goal 9: Improve Wages

Goal 10: Promote Our Local Food Economy

LOUISVILLE METRO
BUDGET BACKGROUND, PROCESS, AND FINANCIAL POLICIES
FISCAL YEAR 2016-2017

Objective 4: Invest in our People and Neighborhoods

Goal 11: Revitalize Our Parks and Enhance Recreational Opportunities

Goal 12: Increase and Preserve Affordable Housing Choices throughout Louisville Metro

Goal 13: Help Our Citizens Get Healthy

Goal 14: Build Opportunities for the Arts and Creative Industries

Goal 15: Increase Inclusion and Create Equity

Goal 16: Decrease Abandoned Structures

Objective 5: Create Plans for a Vibrant Future

Goal 17: Plan for Our Future

Goal 18: Increase Diversion: Reduce, Reuse, Recycle

Goal 19: Foster a Culture of Creativity and Innovation

Goal 20: Create a More Sustainable Louisville

Goal 21: Grow as a Compassionate City

The Office of Performance Improvement & Innovation (OPI&I) initiated the LouieStat program to measure each department's success in reaching its goals. LouieStat, short for Louisville Statistics, is based on the successful CompStat (Computer Statistics) model started by the New York Police Department. Under the vision and direction of Mayor Fischer, LouieStat builds off of successful adaptations of CompStat for cities such as Baltimore and the Mayor's own experience in driving continual improvement in the private sector.

Through LouieStat, OPI&I helps departments and agencies evaluate how well they are doing meeting their mission and goals and supports managers in making more informed, data-driven decisions. This is accomplished through the identification, tracking and analysis of key performance indicators (KPIs) specific to the department or agency. In LouieStat, information is gathered on an array of performance indicators. For example, Public Health & Wellness includes a KPI on addressing food facility inspections. This information is analyzed to identify root causes driving performance. Managers from each department meet with the Mayor and his Senior Leadership Team to discuss results and work together to identify solutions to challenges and take advantage of opportunities to continually improve. The LouieStat reports may be found at: http://louiestat.louisvilleky.gov/. Each individual department's LouieStat performance updates are also hyperlinked on that department's narrative page, which is found within the Operating section of this budget document.

6. Short-Term Factors in Budget Development

Short-term factors that influenced the FY17 budget included planning for a full year of implementation for FY16 initiatives, beginning in the middle of the fiscal year, such as fully staffing the South Central Regional Library as it opens in early FY17. During FY16, Louisville Metro was awarded a COPS

LOUISVILLE METRO
BUDGET BACKGROUND, PROCESS, AND FINANCIAL POLICIES
FISCAL YEAR 2016-2017

(Community Oriented Policing Services) grant, which required a structural change to the anticipated level of sworn officers, increasing the average total by at least ten (10) more officers.

Metro is the beneficiary of stable energy and fuel prices anticipated for FY17, budgeting flat to FY16 for automotive fuel. Outside of general personnel expenses, the largest line item in the budget is the pension expense. Both hazardous duty (32.95% in FY16 and 31.06% in FY17) and non-hazardous duty (17.06% in FY16 and 18.68% in FY17) pension rates for the County Employee Retirement System (CERS) remained stable allowing for a budget of $72.9M in FY17 compared to a FY16 budget of $72.3M.

The Commonwealth of Kentucky adopted a biennial budget for the FY17-FY18 period in April 2016. Multiple cabinets with which Metro has either contracts or financial relationships were funded at a reduced level. Relatedly, Metro reduced anticipated intergovernmental revenue as it relates to state reimbursements at Corrections and Youth Detention Services by approximately 6.0% and 9.8%, respectively. Metro also has contractual support for state road and traffic signal maintenance that may be affected by the Commonwealth's Transportation Cabinet biennial budget. At the time of publication, ongoing state-funded support for various Public Health & Wellness programs has not been determined. Additionally, one-time state funding from the National Mortgage Settlement funds obtained by the Attorney General have been fully expended during FY16. Metro is replacing $635,400 of state funds with local funds to assist in foreclosure and demolition activities for vacant and abandoned properties (VAP).

Lastly, Metro has funded multiple items related to addiction services, including Naloxone for first responders, expansion of a needle exchange program, a public health counselor and a $500,000 grant to increase addiction recovery bed capacity at The Healing Place.

7. Long-Range Factors in Budget Development

Louisville Metro is focusing attention on community investments that will enhance our ability to attract businesses as well as our quality of place. To achieve this long-range goal, the Mayor has focused on gaining legislative authority for the residents of Jefferson County to be allowed to vote for a local option sales tax to fund infrastructure improvements. This legislative initiative has been termed Local Investments for Transformation, or LIFT. It is anticipated that this initiative will come before the state's General Assembly in the 2017 session.

Because Metro must continue to address deferred infrastructure maintenance in the short-term, this budget takes advantage of Metro's relatively steep amortization schedule of debt (anticipated to be at 39% of total outstanding principal repaid within a 5-year term and 64% within a 10-year term). The budget includes a $67.6M bond for roadways, bike lanes, sidewalks, Metro-owned facility improvements (Metro Hall, City Hall, City Hall Annex and Slugger Field), construction of a new animal shelter, enterprise-wide technology upgrades and vehicles and equipment for Police, Fire, EMS and the general fleet. The bond will include varying maturities of 5-year ($19.3M), 10-year ($30.7M), and 20-year ($17.6M) terms. Metro plans to take advantage of the relatively steep debt service drop-off in FY20 by structuring the bonds to be wrapped around existing debt service to reduce spikes in total net debt service cost.

This budget will continue the build-out of the regional library plan by providing seed funding for schematic planning and design development for the Northeast Regional Library, the final of the three regional libraries planned as part of the Library's Master Facilities Plan.

LOUISVILLE METRO
BUDGET BACKGROUND, PROCESS, AND FINANCIAL POLICIES
FISCAL YEAR 2016-2017

Mayor Fischer has committed to address the long-term issue of affordable housing throughout the community by building on the $12.0M Louisville CARES affordable housing initiative he introduced in the FY16 budget. In the FY17 budget includes $2.5M toward the Affordable Housing Trust Fund (AHTF) to assist in housing needs across a broader spectrum.

With the ever-changing world of information technology, which will drive current and future business decisions, the FY17 budget invests $5.5M for a new tax collection system to be phased over two years. The investment will ensure compliance with regulations, enhance the efficiency of collection efforts and streamline collaboration with the Internal Revenue Service and other external agencies. Other technology investments in the budget include $3.8M for a new work order management system, which will replace the current Hansen system, and $640,000 for enhanced network security.

8. Service Level Changes & Reorganizations

The FY17 budget includes the following service level changes and reorganizations:

A. The Louisville Free Public Library (LFPL) is adding seven full-time and six part-time positions to operate the new South Central Regional Library scheduled to open in February 2017.

B. The Department of Corrections is replacing federal funds with local funds to add a Community Outreach Specialist who will be responsible for connecting inmates, upon release, with health insurance.

C. Public Works & Assets (PW&A) will add three permit inspectors and two engineers to facilitate capital project completion and assist in implementing the debt financed projects proposed in the FY17 capital budget.

D. Public Health & Wellness (PH&W) will be adding a community health social worker, senior substance abuse counselor, and a health education specialist to continue the department's focus on public health, policy, and assurance services. Also, the Office of Safe & Healthy Neighborhoods will add one additional staff person.

E. Economic Development is adding a globalization manager to develop, coordinate, and maintain the communication channels with the immigrant communities as well as the larger community.

F. Develop Louisville is adding one sustainability staff person to help achieve Sustain Louisville goals and objectives.

G. The Office of Management & Budget (OMB) is adding one revenue-generating position; one related to corporate tax audits within the Revenue Commission Division.

H. The Archives division within the Department of Information Technology (DoIT) has been transferred to the Office of Management & Budget (OMB) and joins the Open Records staff to form the Records Compliance division.

I. The Department of Human Resources is adding two classification and compensation analysts to increase response times and streamline the hiring cycle.

J. The Office of Performance Improvement is adding a data officer to oversee the development and implementation of the city's data strategy, which includes constructing a comprehensive strategy for citywide data collection, usage, and storage.

LOUISVILLE METRO
BUDGET BACKGROUND, PROCESS, AND FINANCIAL POLICIES
FISCAL YEAR 2016-2017

K. The Department of Information Technology is adding a systems program analyst and an enterprise GIS coordinator to address emerging and critical areas around mapping data, citizen-facing open data, as well as GIS.

9. Financial Policies

Metro Government maintains numerous financial policies related to revenue collection, risk management, procurement, investments, accounting procedures, payroll, budgeting procedures, and accounts payable. Three policies of note (briefly quoted here) are:

Unrestricted Fund Balance Policy:

In managing its Unrestricted General Fund Balance (Financial Stabilization Fund), it is Louisville's policy to:

- Maintain a Financial Stabilization Fund balance between one and two months of monthly average current year general fund budgeted expenditures
- Generate additional revenues or reduce expenditures to maintain or replenish the Financial Stabilization Fund balance to meet the policy amount

Debt Policy:

In managing its debt, it is Louisville's policy to:

- Achieve the lowest cost of capital
- Ensure the highest credit ratings possible consistent with the current economic and demographic conditions of the community
- Assure access to the capital credit markets at all times
- Preserve financial flexibility as it relates to the timing and structure of debt
- Manage interest rate risk exposure

Statement of Investment Policy:

These policies are designed to ensure the prudent management of public funds, the availability of operating and capital funds when needed, and an investment return competitive with comparable funds and financial market indices.

It shall be the policy of the Metro Government that all investments and investment practices meet or exceed all statutes governing the investment of public funds in Kentucky and investment restrictions imposed by bond covenants. Further, accounting for the investments of the Metro Government shall be consistent with guidelines of the Governmental Accounting Standards Board (GASB).

10. Fund Balance Information

Fund balance is defined as the difference between assets and liabilities. Louisville Metro presents four primary governmental funds in its CAFR each year: General Fund, Special Revenue Fund, Capital Projects Fund, and Non-major Governmental Funds. The fund balance totals are then identified within the following categories: Non-spendable; Restricted; Committed; Assigned; and, Unassigned. A full definition of each category may be found in Note 1.P. (Summary of Significant Accounting Policies; Fund

LOUISVILLE METRO
BUDGET BACKGROUND, PROCESS, AND FINANCIAL POLICIES
FISCAL YEAR 2016-2017

Balances) of the FY15 Louisville Metro CAFR (Page 49). The only fund to have an Unassigned Fund Balance is the General Fund. A summary of the FY15 CAFR along with projected changes to the Unassigned Fund Balance is provided here:

FUND BALANCE SUMMARY (In millions)

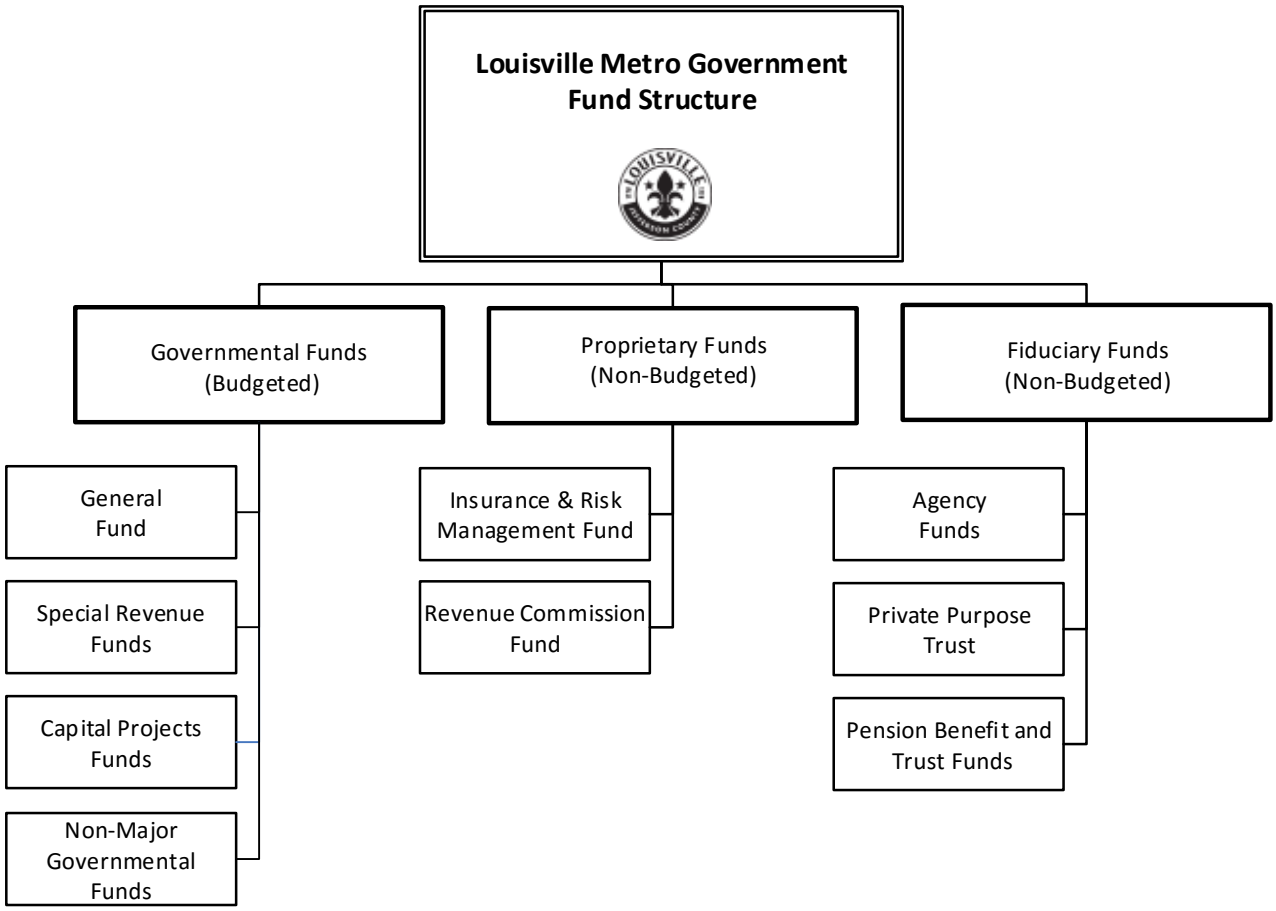
	General Fund	Special Revenue Fund	Capital Projects Fund	Nonmajor Governmental Funds	Total Governmental Funds
6/30/15 Fund Balance	$92.0	$47.5	$52.7	$10.5	$202.7

UNASSIGNED GENERAL FUND BALANCE PROJECTED ACTIVITY (In millions)

	Amount	Note
6/30/11 Fund Balance	$61.5	
6/30/12 Fund Balance	62.4	
6/30/13 Fund Balance	61.0	
6/30/14 Fund Balance	62.5	
6/30/15 Fund Balance	66.1	
Ordinance No. 103, Series 2015	0.5	FY16 Budget authorization to replenish Fund Balance
Est. 6/30/16 Fund Balance	$66.6	
Budgeted FY17 Change	1.0	FY17 Budget authorization to increase Fund Balance
Budgeted FY17 Fund Balance	$67.6	

This Page Left Intentionally Blank

LOUISVILLE METRO
FUND STRUCTURE
FISCAL YEAR 2016-2017



Governmental Funds
Most of Louisville Metro's basic services are reported in Governmental Funds, which focus on how money flows into and out of those funds and the balances left at year-end that are available to spend. These funds are reported using modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash.

Louisville Metro reports for the following Governmental Funds:

- The **General Fund** is Louisville Metro's primary operating fund. It accounts for all general government activities which are not required to be accounted for in another fund.
- The **Special Revenue Funds** account for specific revenues that are restricted or committed to be spent for specified purposes other than debt service or capital projects. Louisville Metro reports federal and state grant money in various Special Revenue Funds.
- The **Capital Projects Funds** accounts for the acquisition or construction of general capital assets.
- **Non-Major Governmental Funds** are comprised of the Special Purpose Capital Fund, Debt Service Funds, and Capital Projects Funds of certain blended component units. The Special Purpose Capital Fund accounts for the acquisition of assets, such as vehicles and data processing equipment, which are funded by specific revenue sources. The Debt Service Fund accounts for resources set aside to meet current and future debt service requirements on general long-term debt. The Capital Projects Fund of certain blended component units accounts for the acquisition or construction of general capital assets.

LOUISVILLE METRO
FUND STRUCTURE
FISCAL YEAR 2016-2017

Proprietary Funds

Proprietary Funds distinguish operating revenues and expenses from non-operating items. They account for the purchase of insurance, the operation and administration of Metro's self-insurance programs, and the administration and collection of Metro's occupational tax.

Louisville Metro reports for the following internal service funds:

- The **Insurance & Risk Management** Fund is used to account for Louisville Metro's self-insurance programs, including the employee health care fund.
- The **Revenue Commission Fund** is used to account for the blended component unit of the Louisville/Jefferson County Metro Revenue Commission. The Revenue Commission Fund is reported as part of the primary government. Its primary purpose is to collect certain taxes and fees on behalf of Metro and to collect and remit debt service requirements on Metro's general obligation bonds.

Fiduciary funds

Fiduciary funds are used to account for assets held on behalf of outside parties, including other governments. Metro Government reports the following fiduciary funds:

Agency Funds, which are custodial in nature, are used to account for assets held by elected officials and other departments as agents for individuals, governmental entities and others.

The **Private Purpose Trust** is used to account for a discount loan program.

Pension Benefit and Trust Funds are used to account for the Firefighters' Pension Fund and the Policemen's Retirement Fund.

LOUISVILLE METRO
CHANGES IN FUND BALANCES STATEMENT
FISCAL YEAR 2016-2017
For the Year Ended June 30, 2015*

	General Fund	Special Revenue Fund	Capital Projects Fund	Non-Major Governmental Funds	Total Governmental Funds
REVENUES					
Property taxes	145,930,479	-	-	-	145,930,479
Occupational taxes	363,247,789	-	-	-	363,247,789
Licenses and permits	17,414,628	87,126	-	-	17,501,754
Intergovernmental	28,049,380	79,376,293	395,932	8,400,990	116,222,595
Charges for services	65,189,764	5,759,089	-	36,434	70,985,287
Fees and fines	4,933,388	67	-	-	4,933,455
Investment income	100,392	125,465	209,464	11,478	446,799
Dividends	20,768,549	-	-	-	20,768,549
Donations	2,662,724	185,239	1,617,872	-	4,465,835
Miscellaneous	416,838	210,295	201,337	-	828,470
Total Revenues:	648,713,931	85,743,574	2,424,605	8,448,902	745,331,012
EXPENDITURES					
Metro Council	5,796,737	-	-	-	5,796,737
Mayor's Office	2,335,477	-	-	-	2,335,477
Internal Audit	591,408	-	-	-	591,408
Louisville Metro Police Department	164,752,517	2,163,611	-	-	166,916,128
Policemen's Retirement Fund	2,548,386	-	-	-	2,548,386
Criminal Justice Commission	313,286	617,819	-	-	931,105
Louisville Free Public Library	17,061,090	619,653	-	-	17,680,743
Fire	51,979,379	213,597	-	-	52,192,976
Firefighters' Pension Fund	4,059,750	-	-	-	4,059,750
Emergency Medical Services	24,826,063	108,749	-	-	24,934,812
Emergency Management/MetroSafe	14,451,608	5,469,232	-	-	19,920,840
Corrections	51,887,592	143,784	-	-	52,031,376
Public Works & Assets	26,904,435	26,706,912	-	-	53,611,347
Metro Animal Services	3,568,264	70,661	-	-	3,638,925
Codes & Regulations	5,015,237	1,487,479	-	-	6,502,716
Human Relations Commission	677,843	281,908	-	-	959,751
Youth Detention Services	9,580,228	14,007	-	-	9,594,235
Public Health & Wellness	14,237,364	10,232,280	-	-	24,469,644
Community Services & Revitalization	8,562,578	23,627,890	-	-	32,190,468
Parks & Recreation	26,023,184	3,767,735	-	-	29,790,919
Louisville Zoological Gardens	13,608,793	-	-	-	13,608,793
Economic Growth & Innovation	10,014,607	3,576,555	-	-	13,591,162
Air Pollution Control	2,829,462	1,967,567	-	-	4,797,029
Develop Louisville	9,455,983	7,248,977	-	-	16,704,960
Office of Management & Budget	63,365,944	87,398	-	2,500	63,455,842
Office of Performance Improvement	1,046,071	-	-	-	1,046,071
Human Resources	3,683,193	-	-	-	3,683,193
Information Technology	11,601,162	-	-	-	11,601,162
County Attorney	7,630,085	-	-	-	7,630,085
Other Elected Officials	10,730,164	131,200	-	-	10,861,364
Debt service principal	1,617,735	-		42,578,906	44,196,641
Debt service interest and other charges	153,230	-	-	12,691,014	12,844,244
Capital outlay	-	-	35,430,247	2,048,061	37,478,308
Total Expenditures:	570,908,855	88,537,014	35,430,247	57,320,481	752,196,597
Excess (deficiency) of revenues over (under) expenditures	77,805,076	(2,793,440)	(33,005,642)	(48,871,579)	(6,865,585)

LOUISVILLE METRO
CHANGES IN FUND BALANCES STATEMENT
FISCAL YEAR 2016-2017
For the Year Ended June 30, 2015*

	General Fund	Special Revenue Fund	Capital Projects Fund	Non-Major Governmental Funds	Total Governmental Funds
OTHER FINANCING SOURCES (USES)					
Proceeds from sale of capital assets	-	-	11,001	-	11,001
Issuance of refunding bonds, par	-	-	32,568,362	19,650,000	52,218,362
Issuance of refunding bonds, premium	-	-	-	2,085,609	2,085,609
Payment to bond refunding escrow agent	-	-	-	(21,517,816)	(21,517,816)
Note revenue			-	149,940	149,940
Transfers in	2,557,520	2,851,558	5,691,126	49,889,418	60,989,622
Transfers out	(66,878,193)	(1,899,391)	(556,080)	(810,940)	(70,144,604)
Total Other Financing Sources (Uses):	(64,320,673)	952,167	37,714,409	49,446,211	23,792,114
Net Change in Fund Balances	13,484,403	(1,841,273)	4,708,767	574,632	16,926,529
Beginning Fund Balances (7/1/14)	78,512,448	49,417,934	47,947,323	9,931,430	185,809,135
Ending Fund Balances (6/30/15)	$ 91,996,851	$ 47,576,661	$ 52,656,090	$ 10,506,062	$ 202,735,664

* This is the Statement of Revenues, Expenditures and Changes in Fund Balances in Metro's FY15 Comprehensive Annual Financial Report (CAFR; Pages 22-23). The data on this table comes from the audited FY15 accounts. The Approved Executive Budget that is posted on-line will have this table updated upon completion of the FY16 CAFR in December 2016.

LOUISVILLE METRO
LOUISVILLE: THEN & NOW
FISCAL YEAR 2016-2017

Louisville History and a Variety of Current Information

History and Location

Louisville (generally pronounced /ˈluːəvəl/ or /ˈlʌvəl/ by natives, and /ˈluːiːvɪl/ by others) is the largest city in the Commonwealth of Kentucky. Louisville is located approximately 100 miles south of Indianapolis and 100 miles southeast of Cincinnati. Nashville, Tennessee is located about 170 miles to the southwest. Louisville is also known by various nicknames: Derby City, River City, Falls City, The 'Ville.

The City of Louisville and Jefferson County governments merged in 2003 to form the Louisville/Jefferson County Metro Government, known as Louisville Metro (or Metro). Louisville Metro now covers an area of 397 square miles, of which 380 square miles is land and 17 square miles is water. Louisville is located on the Ohio River along the border between Kentucky and Indiana. Much of the western part of Metro is located on a very wide flat plane, while the areas to the northeast through the southeast gradually gain in elevation to become gently rolling. Louisville is influenced by both Southern and Midwestern culture and is sometimes referred to as either one of the northernmost Southern cities or as one of the southernmost Northern cities in the United States.

Louisville/Jefferson County –
Location in the Commonwealth of Kentucky and the Midwest

Louisville was founded in 1778 by George Rogers Clark at the Falls of the Ohio, which created a barrier to river travel, making Louisville one of the oldest cities west of the Appalachian Mountains. Two years later, in 1780, the Virginia General Assembly approved the town charter of Louisville. The town was named in honor of King Louis XVI of France, whose soldiers were then aiding Americans in the Revolutionary War. In 1803, after Kentucky separated from Virginia, explorers Meriwether Lewis and William Clark organized their western expedition across America at the Falls of the Ohio opposite Louisville. The town's early growth was influenced by the fact that riverboats had to be unloaded and moved downriver before reaching the falls. The town grew rapidly in its formative years as a shipping port. By 1828, the population had swelled to 7,000, and Louisville became an incorporated city.

After the Civil War (1865-66), Louisville continued to grow as a river port. It was the founding site of the Louisville and Nashville Railroad, which grew into a 6,000-mile system across 13 states. By 1900, the population of Louisville was 204,731, making Louisville the 18th largest city in the country at that time.

LOUISVILLE METRO
LOUISVILLE: THEN & NOW
FISCAL YEAR 2016-2017

Manufacturing

By the earliest part of the 20th century, Louisville was developing into a large manufacturing center. Belknap Hardware Manufacturing, Ford Motor, Brown and Williamson, and Philip Morris cigarette manufacturing, International Harvester agricultural equipment, General Electric appliance manufacturing and Brown-Forman whiskey distilling grew to represent a large portion of the Louisville workforce. In fact, by 1975, the General Electric Appliance Park employment level reached over 23,000, making it one of the largest singular employment factory sites in the United States.

In more recent years, Metro's economy has become more diversified and less dependent on manufacturing. While the manufacturing presence is still evident with two Ford automotive facilities employing more than 9,000, and the General Electric facility employing over 6,000, the transportation and healthcare sectors comprise a much greater presence in the local economy. In fact, the two largest private sector employers are United Parcel Service, Inc. (UPS) with over 22,000 full- and part-time employees, and Humana, Inc., a large healthcare insurer, employing almost 13,000. Louisville International Airport (SDF) is the home of UPS' Worldport global air hub. This is UPS' largest package-handling hub, which makes SDF the third busiest airport in the United States, handling over 2.4 billion tons of cargo each year. Recently Louisville has emerged as a major center for healthcare and the medical services industries. Louisville has been central to advancements in heart and hand surgery, as well as cancer treatment. Besides Humana and Norton Healthcare, Louisville is home to nearly two dozen other major corporations, including The Kroger Company, Papa John's Pizza, Yum! Brands (parent company to KFC, Pizza Hut and Taco Bell), along with other healthcare companies, such as Baptist and Kindred Healthcare, and Anthem Blue Cross and Blue Shield Kentucky. Louisville is now a major center of the American whiskey industry – approximately one-third of all bourbon purchased internationally comes from Louisville.

In December 2015, an average of 78,500 persons were employed in the manufacturing industries in the Metropolitan Statistical Area (MSA), engaging in a wide range of activities and producing a variety of products, including food, motor vehicle equipment, textiles and furnishings, machinery and electronics, and consumer products.

Famous Louisvillians

Famous Louisvillians include Muhammad Ali, the multiple heavy-weight boxing champion; Diane Sawyer, ABC News anchor; Ben Sollee, renowned cellist; author Hunter S. Thompson; Academy Award winner Jennifer Lawrence; and Louis Brandeis, a former Justice of the United States Supreme Court.

Other famous citizens include Paul Hornung, member of the Professional Football Hall of Fame; historic military officer George Rogers Clark; Denny Crum, Hall of Fame collegiate basketball coach; Colonel Harland Sanders, who founded Kentucky Fried Chicken (KFC); as well as Darrell Griffith, the University of Louisville basketball star who led his team to its first of three national NCAA basketball titles. Other notable Louisvillians were Mildred and Patti Hill, the composers of the iconic "Happy Birthday" song.

LOUISVILLE METRO
LOUISVILLE: THEN & NOW
FISCAL YEAR 2016-2017

Cultural Attractions and Events

Louisville is home to many annual cultural events. The largest and most well-known is the Kentucky Derby horse race held on the first Saturday in May at Churchill Downs. Churchill Downs has also hosted the internationally-renowned Breeders' Cup on eight occasions, most recently in 2011; and, a record ninth hosting of the Breeders' Cup will take place in 2018. The Kentucky Derby Festival comprises over 70 events and begins two weeks prior to the running of the Kentucky Derby. The festival includes Thunder Over Louisville, the largest annual fireworks display in North America. It features other notable events such as the Pegasus Parade, Great Steamboat Race, Tour de Lou, the Chow Wagon on the Waterfront and BalloonFest.

In 1920, Louisville's first zoo was founded at Senning's Park (present-day Colonial Gardens), next to Iroquois Park. Barely surviving through the Great Depression, it closed in 1939. Its successor, the current Louisville Zoo, opened in 1969.

In 1923, the Brown Hotel's chef, Fred K. Schmidt, introduced the Hot Brown sandwich in the hotel restaurant, consisting of an open-faced sandwich of turkey, bacon and tomato smothered with cheese. The Hot Brown became popular among locals and visitors alike, and still can be ordered in many local restaurants.

View of Thunder Over Louisville from Downtown

Louisville is particularly noted for its extensive and well-designed parks system. Louisville Metro contains 120 parks covering more than 13,000 acres with nine golf courses. Eighteen of Louisville's parks were designed by the famous Frederick Law Olmsted and his firm. Most prominent among these parks are Cherokee, Iroquois and Shawnee parks. Olmsted also designed New York City's Central Park, as well as the grounds at Biltmore Estate in North Carolina. Louisville's highly regarded Waterfront Park is prominently located on the banks of the Ohio River in the east and central areas of downtown. Growth is planned for the western banks as well. The Big Four Bridge, a former railroad bridge spanning 547 feet, is now a pedestrian bridge connecting Louisville's Waterfront Park with Jeffersonville, Indiana's waterfront park. Remarkably, since opening in June 2013, more than 1,000,000 walkers and bicyclists have used the bridge each year.

Sunrise view from the Big Four Pedestrian Bridge (Credit: Nick Roberts and Waterfront Development Corporation)

LOUISVILLE METRO
LOUISVILLE: THEN & NOW
FISCAL YEAR 2016-2017

Louisville has a love for all forms of art, food and music, and has many fairs and festivals to celebrate local and national musicians, chefs and other artists. October features the St. James Court Art Show in Victorian Old Louisville, which is one of the largest and best attended regional art fairs. Founded in 2002, Forecastle Festival has grown from a neighborhood music event to one of the country's most anticipated summer festivals, drawing tens of thousands of fans from across the world to Louisville's scenic 85-acre Waterfront Park.

The Belle of Louisville, today recognized as the oldest river steamboat in operation, came to Louisville in 1931, but celebrated its centennial in 2014. Completely paddlewheel-driven with a steel hull that draws only 5 feet of water, she was able to travel on virtually every navigable inland waterway, earning her the distinction of being the most widely traveled river steamboat in the nation. The Belle was named a National Historic Landmark in 1989.

The Belle of Louisville on the Ohio River
with eastern downtown Louisville in the background.

Education

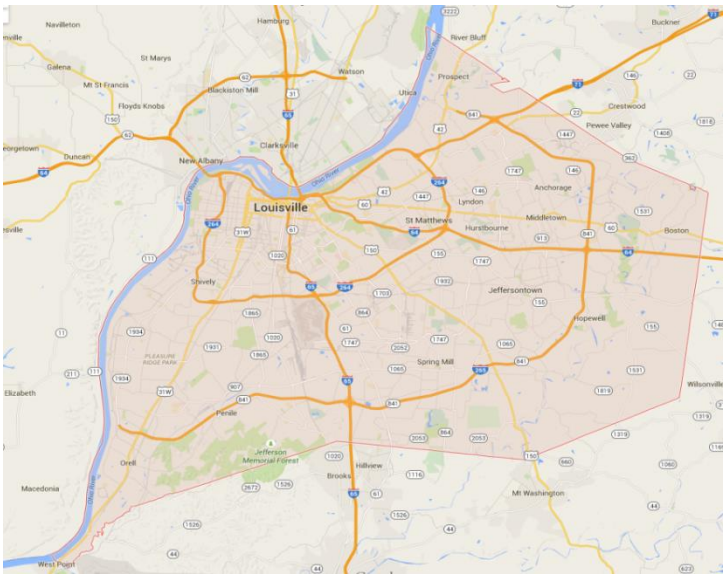
The Consolidated School System had its beginning in 1975 with the merger of the Louisville and Jefferson County School Systems. Today's Jefferson County School District is governed by a seven-member Board of Education. Members represent individual election districts, and serve staggered four-year terms. The members elect a chairperson and vice chairperson from the members. The Superintendent is Secretary of the Board and its executive officer. JCPS is the largest district in Kentucky and is the 27th largest system in the nation. There are more than 100,000 students enrolled with 6,400 teachers.

The Louisville Metropolitan Statistical Area has 24 colleges and universities, including the University of Louisville, Spalding University, Indiana University-Southeast, Bellarmine University, and Jefferson Community & Technical College. Total higher education enrollment exceeds 61,000 students annually. Eight of Louisville MSA's institutions of higher education offer graduate programs. Two major graduate professional schools of religion are also located in Louisville: Southern Baptist Theological Seminary and Louisville Presbyterian Theological Seminary. Several commercial and vocational schools are located in the Louisville MSA.

LOUISVILLE METRO
LOUISVILLE: THEN & NOW
FISCAL YEAR 2016-2017

Transportation

The Louisville Metro Area is a regional transportation center with major rail and river lines and three interstates running through its boundaries. The metropolitan area is a major air and logistics hub. Louisville is home to the $1.1 billion United Parcel Service (UPS) Worldport hub. Louisville is also home to a thriving public transportation network with annual bus ridership on the Transit Authority of River City (TARC) of approximately 17 million people. TARC's new ZeroBus is a fast-charging, all-electric bus that produces zero emissions. With 10 new ZeroBus vehicles, our city has one of the largest fleets of this kind in the country.



Three major interstate highways pass directly through Louisville; Interstates 65 and 71 are north-south routes, while Interstate 64 is a major east-west route. Interstate 264 (Watterson Expressway), and Interstate 265 (Gene Snyder Freeway) serve as limited-access bypasses around the city center. Louisville is served by six railroad companies, which provide freight service to principal markets throughout the United States. Scheduled commercial airline service is available at Louisville International Airport (Code SDF), four miles south of downtown Louisville. Bowman Field (Code LOU), five miles east of downtown, maintains two paved runways for private plane use. The Louisville and Jefferson County Riverport Authority and several privately-owned facilities provide public-use port facilities. Louisville also serves as a U.S. Customs Port of Entry.

Kentucky and Indiana are working together to meet the cross-river transportation needs of the Louisville and Southern Indiana region through construction of the Ohio River Bridges Project, one of the largest transportation improvements in the nation. Kentucky is responsible for the Downtown Crossing (Interstate 65) while Indiana is responsible for the East End Crossing (Interstate 265). The Downtown Crossing was opened to traffic in December 2015 and is now named the Abraham Lincoln Bridge. Construction on the East End Crossing is scheduled to reach substantial completion in December 2016. The total cost of both bridges is currently projected to be $2.3B (Financial Plan Update; November 2015).

Medical Facilities

Louisville's strong downtown medical complex includes Norton Hospital, Kosair Children's Hospital, and KentuckyOne Health. Norton includes Norton Audubon and Norton Suburban Hospital, a cancer center and spine institute. KentuckyOne Health is the largest and most comprehensive health system in the Commonwealth. It has more than 200 locations including hospitals, physician groups, clinics, etc. in Kentucky and Southern Indiana. The KentuckyOne Health system is made up of the former Jewish Hospital & St. Mary's HealthCare and Saint Joseph Health System, along with the University of Louisville Hospital and James Graham Brown Cancer Center. Jewish Hospital is home to a hand-surgery institute, which was the first in the United States to perform a successful hand transplant; its heart surgery program was the first in the nation to implant an AbioMed artificial heart.

LOUISVILLE METRO
LOUISVILLE: THEN & NOW
FISCAL YEAR 2016-2017

Demographics

Metro's total consolidated population as of the 2015 census estimate was 763,623; however, a population total of 615,366 (2015, latest available) which excludes the semi-autonomous home-rule cities within Louisville Metro is the population figure most commonly listed in national rankings. The Louisville/Jefferson County, KY-IN Metropolitan Statistical Area (MSA), sometimes referred to as Kentuckiana, includes Jefferson County (KY) and 11 surrounding counties, six in Kentucky and five in Southern Indiana. As of 2015, the Louisville MSA had a population of 1,278,413, ranking 43rd nationally.

Population Growth

Area	1990	2000	% Change 1990-2000	2010	2015 Estimate	% Change 1990-2010
Louisville/ Jefferson County[1]	664,937	693,604	4.3%	741,096	763,623	11.5%
Kentucky	3,685,296	4,041,769	9.7%	4,339,349	4,425,092	17.8%
United States	248,709,873	281,421,906	13.2%	308,758,105	321,418,820	24.1%

[1]Includes small cities within Jefferson County
Source: U.S. Census Bureau website: http://www.census.gov/quickfacts/table/PST045215/00,21,21111

Sex and Age (2010)

Sex and Age (Jefferson County)	Census	Percent
Male	357,699	48.3%
Female	392,397	51.7
Total Population (Jefferson County in Years of Age)	**741,096**	
0-19	190,743	25.7
20-34	153,170	20.7
35-54	206,687	27.9
55-74	142,463	19.2
75-Older	48,033	6.5

Source: U.S. Census American FactFinder: http://factfinder.census.gov/

Race (2010)

Race	Census	Percent
Total Population (Jefferson County)	**741,096**	
White	538,714	72.7%
Black or African American	154,246	20.8
American Indian and Alaska Native	1,788	0.2
Asian	16,388	2.2
Native Hawaiian and Other Pacific Islander	460	0.1
Other	12,895	1.7
Two or more races	16,655	2.2

Source: U.S. Census American FactFinder: http://factfinder.census.gov/

LOUISVILLE METRO
LOUISVILLE: THEN & NOW
FISCAL YEAR 2016-2017

Educational Attainment (2010)

Education Level	Census	Percent
Population 25 years and over (Jefferson County)	**503,190**	
Less than 9th grade	18,642	3.7%
9th to 12th grade, no diploma	45,201	9.0
High school graduate (includes equivalency)	138,880	27.6
Some college, no degree	114,504	22.8
Associate's degree	33,548	6.7
Bachelor's degree	93,748	18.6
Graduate of professional degree	58,667	11.7

Source: U.S. Census American FactFinder: http://factfinder.census.gov/

Income and Assets (2010)

Income and Assets	Census	Percent
Total households (Jefferson County)	**306,177**	
Less than $10,000	27,418	9.0%
$10,000 to $14,999	21,566	7.0
$15,000 to $24,999	40,351	13.2
$25,000 to $34,999	36,811	12.0
$35,000 to $49,999	45,919	15.0
$50,000 to $74,999	52,797	17.2
$75,000 to $99,999	33,025	10.8
$100,000 to $149,999	29,015	9.5
$150,000 to $199,999	8,943	2.9
$200,000 or more	10,342	3.4
Median household income (dollars)	$42,305	NA
Mean household income (dollars)	$60,791	NA

Source: U.S. Census American FactFinder: http://factfinder.census.gov/

Economic Information

Per Capita Personal Income

	2007	2008	2009	2010	2011	2012	2013	2014
Jefferson County	$40,978	$41,574	$39,499	$40,696	$42,102	$44,657	$43,614	$45,538
Louisville MSA	37,771	38,761	37,230	38,205	39,738	42,049	41,305	42,996
Kentucky	31,682	32,953	32,251	32,977	34,578	35,814	35,967	37,396
United States	39,821	41,082	39,376	40,277	42,453	44,266	44,438	46,049

Source: Bureau of Economic Analysis website www.bea.gov.

LOUISVILLE METRO
LOUISVILLE: THEN & NOW
FISCAL YEAR 2016-2017

Unemployment Rates

The unemployment rate for the metropolitan area was 4.4% as of May 2016. The following table sets forth the unemployment percentage rates in Louisville/Jefferson County, the MSA, the State and the United States for the calendar years 2006-2015.

	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
Jefferson County	5.7%	5.3%	6.3%	10.1%	10.0%	9.5%	7.9%	7.6%	6.0%	4.9%
Louisville MSA	5.6	5.1	6.2	9.9	9.9	9.2	7.8	7.3	5.8	4.7
Kentucky	5.7	5.4	6.4	10.3	10.2	9.4	8.2	8.1	6.5	5.4
United States	4.6	4.6	5.8	9.3	9.6	8.9	8.1	7.4	6.2	5.3

Source: Labor Market Statistics, Local Area Unemployment Statistics Program.
US Department of Labor, Bureau of Labor Statistics.

Twenty-Five Largest Employers
in the Louisville MSA, excluding government agencies

Employer	Product / Service	Number of Employees
1. United Parcel Services Inc.*	Global commerce services	22,189
2. Humana Inc.*	Health insurance	12,900
3. Norton Healthcare Inc.	Healthcare	10,739
4. Ford Motor Co.	Automotive manufacturer	9,028
5. GE Appliances & Lighting	Home appliance/lighting products	6,000
5. KentuckyOne Health Inc.	Healthcare	6,000
5. Amazon.com LLC	Logistics and customer service	6,000
8. Baptist Health*	Healthcare	5,116
9. The Kroger Co.	Grocery retailer/pharmacy/fuel	4,892
10. Manna, Inc.	Casual dining restaurants	2,400
11. Kindred Healthcare Inc.*	Healthcare	2,244
12. Catholic Archdiocese of Louisville*	Churches/Schools/Agencies	2,237
13. LG&E and KU Energy LLC	Natural gas and electric	1,993
14. Floyd Memorial Hospital and Health Services	Healthcare	1,756
15. PNC Bank	Financial services	1,569
16. Publishers Printing Co. LLC	Printing/packaging/labels	1,413
17. Anthem Blue Cross and Blue Shield	Health benefits	1,350
18. Securitas Security Services USA Inc.	Security officer services	1,328
19. Res Care Inc.	Home Care	1,312
20. Horseshoe Southern Indiana	Casino and Hotel	1,303
21. Papa John's International Inc.*	Pizza restaurants	1,279
22. Brown – Forman Corp.*	Alcoholic beverage producer	1,266
23. Yum! Brands Inc.*	Quick Service restaurants	1,226
24. Clark Memorial Hospital	Healthcare	1,225
25. Seven Counties Services Inc.	Healthcare	1,168

* Indicates Corporate, U.S. Division, or Regional Headquarters.
Source: Business First of Louisville, December 2015.

LOUISVILLE METRO
LOUISVILLE: THEN & NOW
FISCAL YEAR 2016-2017

Major Public Employers
in Louisville/Jefferson County Area

Employer	Product / Service	Number of Employees
1. Jefferson County Public Schools	K-12 Public education	14,719
2. University of Louisville	Higher education	6,264
3. Louisville/Jefferson County Metro Government	Government service	5,584
4. Kentucky State Government	Government service	3,794
5. U.S. Postal Service	Postal services	2,401
6. U.S. Government	Government service	2,397
7. Oldham County Board of Education	K-12 Public education	2,300
8. Robley Rex VA Medical Center	Medical facility	1,800
9. Bullitt County Public Schools	K-12 Public education	1,671
10. New Albany-Floyd County School Corp	K-12 Public education	1,622
11. Greater Clark County Schools	K-12 Public education	1,447
12. U.S. Bureau of the Census	Government services	936
13. Shelby County Public Schools	K-12 Public education	906
14. Transit Authority of River City	Public transportation	625
15. Louisville-Jefferson County Metropolitan Sewer District	Utility	591

Source: Business First of Louisville, December 2015.

LOUISVILLE METRO
REVENUE DESCRIPTIONS
FISCAL YEAR 2016-2017

The following are descriptions of revenue collected by Louisville Metro. State and Metro legal references are provided (if applicable).
Key: Kentucky Revised Statutes is KRS; Louisville Metro Code of Ordinances is LMCO; and the Urban Services District (USD) is the area within the former boundaries of the City of Louisville that is now within Jefferson County and part of the merged Louisville Metro Government boundaries.

PROPERTY TAXES

Current Levy:

Real & Personal Property – Louisville Metro levies an **ad valorem tax on real property** located within the boundaries of Louisville Metro. Louisville Metro also levies an additional ad valorem tax on real property located within the USD. The current rates are 12.54 cents and 35.38 cents per $100 of assessed valuation, respectively. Louisville Metro levies an **ad valorem tax on tangible personal property** (business filed schedules including furniture, fixtures, and computer equipment) located throughout Louisville Metro. Louisville Metro also levies an additional ad valorem tax on tangible personal property located within the USD. The current rates are 16.6 cents and 56.6 cents per $100 of assessed valuation, respectively. In addition, Louisville Metro levies an ad valorem tax on all **motor vehicles** located within Louisville Metro. The current rate is 16.6 cents per $100 of assessed valuation. Rate limitations are governed by KRS 132 and are reviewed each fall.

Public Service Corporations – Public Service Corporations are involved in interstate commerce and have their taxable valuations assessed by the State Revenue Cabinet. Louisville Metro levies an ad valorem tax on real property (currently 12.54 cents) and tangible personal property (currently 16.6 cents) of Public Service Corporations located within the boundaries of Louisville Metro. Within the Urban Services District Louisville Metro levies an additional ad valorem tax on real property (currently 35.38 cents) and tangible personal property (currently 56.6 cents).

Bank Deposits & Life Insurance Shares – Louisville Metro levies a **franchise tax** at the rate of .025% on the deposits of banks (KRS 136.575). Within the Urban Services District, the additional franchise tax levied is at the rate of .025% on the deposits of banks. Louisville Metro levies a tax at a rate of 15.0 cents per $100 on the taxable capital of Domestic Life Insurance companies located in Metro Louisville (KRS 136.320). Within the Urban Services District, the additional tax levied is at a rate of 15.0 cents per $100 on the taxable capital of Domestic Life Insurance companies.

Distilled Spirits – A tax at a rate of 16.6 cents per $100 value on bonded distilled spirits stored in warehouses (KRS 132.130 & 132.150).

Deed Tax – This is a fee for the recording of deeds in the County Clerk's Office. The fee is 50.0 cents per $500 of the assessed value of the property transferred (KRS 142.050).

Delinquent:

Interest & Penalties – Revenue derived from delinquent USD and Louisville Metro property tax payments. Delinquent payments include a 10% penalty and simple interest calculated at 12.0% per annum (KRS 134).

Prior Year – Urban Services District (USD) and Louisville Metro delinquent property taxes.

LOUISVILLE METRO
REVENUE DESCRIPTIONS
FISCAL YEAR 2016-2017

REVENUE COMMISSION PAYMENTS

Occupational Taxes – Louisville Metro levies a 1.25% tax on employee compensation and business net profits (KRS 91.200). In addition, Louisville Metro levies a 5% license tax on the amount of premiums written by insurance companies doing business within Louisville Metro (KRS 91A.080 and LMCO 122.01-122.99). Group Health Insurance Premiums are only taxed within the Urban Services District (USD). Under KRS 91.200 (5) and (6), the Revenue Commission operating budget expenses, along with the payment of Louisville Metro's general obligation debt, are deducted from these total collections. The balance is then remitted to Louisville Metro (LMCO 32.452(C)).

Water Company Dividend – Louisville Metro wholly owns the capital stock of the Louisville Water Company and annually receives payment equal to 50.0% of the net income available for the dividend (based on a rolling three-year average) which is net income less specific exclusions such as deposits to the Infrastructure Replacement Reserve (IRR), if made in the current year.

LICENSES AND PERMITS

Alcoholic Beverage Licenses – These funds represent fees paid to Codes & Regulations to regulate licensed businesses selling alcoholic beverages (KRS 243.060 and LMCO 113.15).

Building Permits – Louisville Metro collects various fees relating to the issuance of building, electrical, fire suppression, HVAC, sign, and wrecking permits (LMCO 150.095-150.096). The full list of fees is promulgated by the Codes & Regulations Director and may be found at https://louisvilleky.gov/government/get-permit.

Right-of-Way Permit Fees – These funds are collected by Public Works & Assets for permits issued for special loading zones in the downtown area. Also included in these funds are fees paid by utility companies for pavement cut permits and other companies' easement permits encroaching on the right-of-way (LMCO 72.038).

Degradation Fees – These funds represent fees paid by utility companies for deterioration costs relating to pavement cuts (LMCO 97.092).

Privileges – These funds represent the payment received by Louisville Metro for encroachment along the rights-of-way. Payments include, but are not limited to, TARC transit stops shelter fees (Kentucky Constitution Sections 163, 164 and LMCO Table of Special Ordinances, Table XIII, Ordinance No. 124 Series 1998). (It should be noted that the two percent (2%) gas franchise fee enacted by Ordinance 92, Series 2014 (KRS Chapter 96) expired on March 31, 2016.)

Special Regulatory Licenses – These funds represent license fees paid to the Codes & Regulations Department for licensing certain activities. Included are adult entertainment establishments, escort services, massage facilities, dance halls, vendors, horse-drawn carriages, junk yards, private detectives, pawn brokers, coin operated machines, block parties and parades (LMCO 115).

IPL Civil Penalties – These funds represent civil penalties involving enforcement of housing code violations (LMCO 150).

Cable TV Franchise – Louisville Metro collects a per annum amount per Ordinance 76, Series 1998 "so the City can undertake the obligation to provide governmental and educational programming" that had previously been provided by the local cable franchisee.

LOUISVILLE METRO
REVENUE DESCRIPTIONS
FISCAL YEAR 2016-2017

Gross Revenue and Excise Tax Fund Payment – This payment represents the allocated payment made to Louisville Metro under the Tax Modernization Plan included as part of House Bill 272 (KRS 136.600 – 136.660). Under House Bill 272 in 2005, all cable/satellite TV, and telecommunications companies pay a percentage of their gross revenues (2.4% and 1.3% respectively) along with an excise tax of 3% on cable/satellite TV revenues into the Gross Revenue and Excise Tax Fund administered by the State Revenue Cabinet. The Revenue Cabinet distributes these funds to all local governments, school districts, and special districts. Local governments no longer assess and collect franchise fees from these companies. Payments from this fund offset the loss of franchise fee payments from these companies as well as lower tangible property tax assessments and tax payments from these companies.

Truck License Fees – This fee derives from the motor vehicle registration fees of heavy trucks, buses, and recreational vehicles (KRS 186.050(3)-(14)) (KRS 47.020).

Driver's License Fees – This is Louisville Metro's portion of the fees collected as part of the driver licensing process (KRS 186.535).

FINES

Parking Fines – These funds are collected from parking citations issued for on-street parking violations (LMCO 72.999).

Citation Fee Revenue – These funds represent quarterly payments from the Commonwealth of Kentucky from a pool of funds generated by a $20 court fee imposed on defendants in Circuit Court criminal cases. Thirty percent (30%) of the fund is distributed equally to all local governments with police departments, fifty percent (50%) of the fund is distributed to local governments based upon a formula using the number of certified officers, and twenty percent (20%) of the fund is distributed equally to all jurisdictions that operate jails or transfer prisoners between jails (KRS 24A.176).

REVENUES FROM USE OF MONEY AND/OR PROPERTY

Investment Income Interest – These funds represent interest earned and net capital gains on Louisville Metro's portfolio.

Public Telephone Fees – These funds represent the commission paid to Louisville Metro from companies operating pay telephones on Metro rights-of-way. As of FY16, these fees are included in Miscellaneous.

Rents – These funds represent payments received by Louisville Metro for rents or leases of property, such as space occupied by the Commonwealth Attorney and the downtown Ford dealership.

CHARGES FOR SERVICE

Revenue Bonds Payment in Lieu of Taxes – These funds represent payments in lieu of real property taxes paid by property owners to Louisville Metro wherein Louisville Metro issued Revenue Bonds financing improvements to the property. Such properties remain in Louisville Metro's name.

Waste Reduction Center, Waste Disposal – These funds represent fees charged to businesses and residents for disposal of junk at the Waste Reduction Center.

LOUISVILLE METRO
REVENUE DESCRIPTIONS
FISCAL YEAR 2016-2017

Tow-in-Lot Fees – These funds are fees collected relating to the impoundment and storage of illegally parked and abandoned vehicles along with auction revenue from the sale of unclaimed vehicles no sooner than 45 days after certified notification of owners and lien holders (LMCO 72.062).

Hazardous Material Inspection Fees – These funds represent fees assessed on any facility within the USD that uses, stores, and/or manufactures hazardous materials and is based on the quantity and total number of containers such as cylinders, drums, etc. to cover Louisville Metro's cost of inspections, mandated reporting requirements, maintaining and providing an information database to emergency responders, and responses to emergency incidents.

Emergency Medical Services – These funds represent the fees paid for receipt of emergency medical services (LMCO 39.045).

Police Records Report – These funds represent charges for copies of accident reports and arrest record checks originating with the Louisville Metro Police Department (KRS 61.874).

Fire Protection – These funds represent fees paid to Louisville Metro for providing fire protection to home-rule cities (KRS 79.110 and LMCO Table of Special Ordinances, Table XII).

Miscellaneous – These miscellaneous revenues include Louisville Metro's service charges for bad checks, escheat recovery, false alarm fees, child support administration fees, vehicle reimbursement fees from employees with assigned take-home cars, and other small receipts not fitting any of the above categories. As of FY16, Public Telephone Fees were recorded in this category.

Indirect Services – These funds represent Community Development Block Grant (CDBG) funds used to reimburse Louisville Metro for use of central services to conduct Block Grant activities.

INTERGOVERNMENTAL REVENUES

25% State Fees from Sheriff & Clerk – This is Louisville Metro's portion of fees collected by the Jefferson County Clerk and the Jefferson County Sheriff for operation of their respective offices (KRS 64.350).

Fee Officers' Terms – This revenue occurs when the County Clerk and/or Sheriff complete their terms or leave office, and is derived from the settling of the accounts of the two offices. As such, this revenue is only realized when either the Clerk and/or Sheriff completes their term or leaves office (KRS 64.830).

District Court Fees – This revenue is a portion (5.5%) of the court costs collected by the Jefferson District Court (KRS 42.320(j)).

Coal/Mineral Severance Taxes – This revenue is Louisville Metro's portion of taxes levied by the State for the removal and processing of coal, oil, natural gas, and other natural resources mined in the state. The current rate is 4.5% of gross value (KRS 42.470 and 143A.020).

Department of Corrections – This revenue includes a per diem reimbursement from the Commonwealth for housing of federal and out-of-county prisoners as well as an annual stipend from the Commonwealth for the operation of the correctional facility (KRS 441.206). Additionally, Local Corrections Assistance funds resulting from House Bill 463 in 2011 (KRS 441.207) are included in this line item. These funds are used to support local correctional facilities and programs, including the transportation of prisoners.

LOUISVILLE METRO
REVENUE DESCRIPTIONS
FISCAL YEAR 2016-2017

Youth Detention Services – This revenue includes a per diem reimbursement from the Kentucky Department of Juvenile Justice (DJJ) for housing youth offenders (KRS 15A.305) as well as providing reimbursement for Commissioner Warrants and DJJ, Alternative Placement Services, the Home Incarceration Program, and the Home Supervision Program.

Election Expense Refund – This is a State stipend for the conduction of elections. It is based upon the number of registered voters and the number of precincts in Louisville Metro (KRS 117.343 and 117.345).

MUNICIPAL AID & COUNTY ROAD AID

The Municipal Aid Funds (MAF) and County Road Aid funds (CRA) represent Louisville Metro's share of State Motor Fuels tax collections. These funds are restricted in use for street and street-related expenditures. 7.7% of the State Motor Fuels tax collections (MAFs) are distributed to urbanized areas based upon a formula using decennial census counts (KRS 177.365). 18.3% of the State Motor Fuels tax collections (CRAs) are distributed to counties based upon a formula that takes into account rural population, road mileage outside urbanized areas, and rural square mileage (KRS 177.320).

COMMUNITY DEVELOPMENT FUND

These funds represent Louisville Metro's Federal Community Development Block Grant (CDBG) funds. These funds are restricted for use in low- and moderate-income areas.

CAPITAL FUND

These funds represent interest earned and net capital gains on the capital portion of Louisville Metro's portfolio.

OTHER FUNDS (NET TOTAL)

These funds represent anticipated surplus property sales proceeds, unexpended appropriations from prior capital projects, other potential carryforward amounts available from a prior year less the anticipated replenishment of the Unassigned General Fund Balance during the upcoming fiscal year.

This Page Left Intentionally Blank

LOUISVILLE METRO
REVENUE ESTIMATES AND RECEIPTS SUMMARY
FISCAL YEAR 2016-2017

Revenue

Total available funds are estimated at $612,050,931. This includes: $583,423,600 in General Fund (GF) revenues; $12,400,000 in State Municipal Aid Program (MAP) and County Road Aid Program (CRA) funds; $10,994,000 in Community Development Fund funds; $130,000 from the Capital Fund; and a net total of $5,103,331 from items such as the carry forward of surplus FY16 revenues.

In FY17, the estimated total funds available of $612,050,931 will be $12,848,150 more than the projected $599,202,781 available in FY16. This represents an increase of 2.1%.

Overall GF revenue growth is anticipated at 1.6% in FY17 compared to the FY16 estimate. The FY17 GF estimate of $583.4M is $8.9M more than the FY16 GF forecast of $574.5M. The FY16 estimate includes $3.1M in revenue from the Louisville Gas & Electric gas franchise fee that expired on March 31, 2016. Excluding this franchise fee revenue, the growth rate for FY17 General Fund revenue would be 2.1% over the FY16 Estimate.

Employment and wage growth continue to be positive and employee withholdings are estimated to grow by 4.2% in FY17 totaling $268.6M (46% of GF revenue). As of May 2016, Louisville Metro is experiencing our seventh straight year of wage growth.

After growth of 8.7% in FY15 and anticipated growth of 14.9% in FY16, local corporate profits are forecast to grow 0.9% in FY17 totaling $65.9M (11% of GF revenue) and insurance premium taxes are anticipated to grow 2.5% in FY17 totaling $58.4M (10% of the GF revenue).

Growth in real and personal property taxes of 3.8% is anticipated in FY17 totaling $133.3M (23% of GF revenue). This forecast is based upon preliminary May 2016 assessments from the Property Valuation Administrator (PVA) and the assumption of a potential reduction in real property tax rates to allow for a 4% growth in real property tax revenue from the existing tax base. The proposed new tax rates will not be known until August 2016 when a final recap of the 2016 assessments is received from the PVA.

State Municipal Aid Program and County Road Aid revenues, Metro Louisville's share of the State Motor Fuels tax collections, are expected to total $12.4M in FY17. This represents a $250,000 increase (2.1%) increase from FY16 estimated revenue of $12.2M. The assumption of continued lower gasoline prices at the pump through FY17 will result in only a small increase in revenue since State Motor Fuels tax collections and Metro Louisville's share are based upon a flat percentage of the wholesale price of gasoline.

Revenue estimates were developed primarily based on trend analysis along with the assumption of a continued economic expansion with commensurate wage and profit growth. In some instances, the forecast was affected by the change in revenue streams such as the loss of rental income from the surface parking lot owned by Louisville Metro that has been turned over for the Center City Development Project and the loss of revenue from the gas franchise fee that expired on March 31, 2016.

LOUISVILLE METRO
REVENUE ESTIMATES AND RECEIPTS
FISCAL YEAR 2016-2017

	Actual 2014-15	Original Budget 2015-16	Current Estimate 2015-16	Forecast 2016-17	Council Approved 2016-17
GENERAL FUND					
Property Taxes					
Current Levy:					
Real & Personal Property	$123,213,176	$127,990,000	$128,410,000	$133,330,000	$133,330,000
Public Service Corp.	10,299,465	9,000,000	9,000,000	9,180,000	9,180,000
Bank Deposits & Life Ins. Shares	4,983,804	5,080,000	5,350,000	5,400,000	5,400,000
Distilled Spirits	427,742	430,000	430,000	300,000	300,000
Agricultural Products	-	-	-	-	-
Deed Taxes	3,602,182	3,780,000	4,130,000	4,340,000	4,340,000
	142,526,368	146,280,000	147,320,000	152,550,000	152,550,000
Delinquent:					
Interest & Penalties	639,275	690,000	760,000	760,000	760,000
Prior Year	2,762,115	2,220,000	2,420,000	2,420,000	2,420,000
	3,401,390	2,910,000	3,180,000	3,180,000	3,180,000
Property Taxes Subtotal	145,927,758	149,190,000	150,500,000	155,730,000	155,730,000
Revenue Commission Payments					
Occupational License Taxes					
Employee Withholdings	248,512,163	254,050,000	257,800,000	268,570,000	268,570,000
Net Profits	56,829,425	56,510,000	65,300,000	65,920,000	65,920,000
Insurance Premiums Taxes	54,039,358	54,870,000	57,010,000	58,440,000	58,440,000
Net Interest, Fees & Expenses	(33,638,013)	(38,023,400)	(38,023,400)	(43,526,400)	(43,526,400)
	325,742,932	327,406,600	342,086,600	349,403,600	349,403,600
Annual Water Company Dividend	20,768,549	20,660,000	20,560,000	20,320,000	20,320,000
Revenue Comm. Payments Subtotal	346,511,481	348,066,600	362,646,600	369,723,600	369,723,600
Licenses and Permits					
Alcoholic Beverage Licenses	2,206,446	2,200,000	2,300,000	2,320,000	2,320,000
Building Permits	5,341,259	5,760,000	5,640,000	5,810,000	5,810,000
Right-of-Way Permit Fees	740,282	680,000	680,000	690,000	690,000
Degradation Fees	105,043	100,000	100,000	80,000	80,000
Privileges	3,672,250	3,880,000	3,180,000	80,000	80,000
Special Regulatory Licenses	472,488	400,000	370,000	400,000	400,000
IPL Civil Penalties	2,706,186	2,900,000	2,800,000	2,800,000	2,800,000
Cable TV Franchise	50,000	50,000	50,000	50,000	50,000
Gross Revenue & Excise Tax Fund	3,971,123	3,970,000	3,970,000	3,970,000	3,970,000
Truck License Fees	410,533	200,000	200,000	200,000	200,000
Driver's License Fees	140,528	70,000	70,000	70,000	70,000
Licenses and Permits Subtotal	19,816,138	20,210,000	19,360,000	16,470,000	16,470,000
Fines					
Parking Fines	1,153,329	1,080,000	1,200,000	1,320,000	1,320,000
Citation Fee Revenue	598,778	630,000	550,000	550,000	550,000
Fines Subtotal	1,752,107	1,710,000	1,750,000	1,870,000	1,870,000

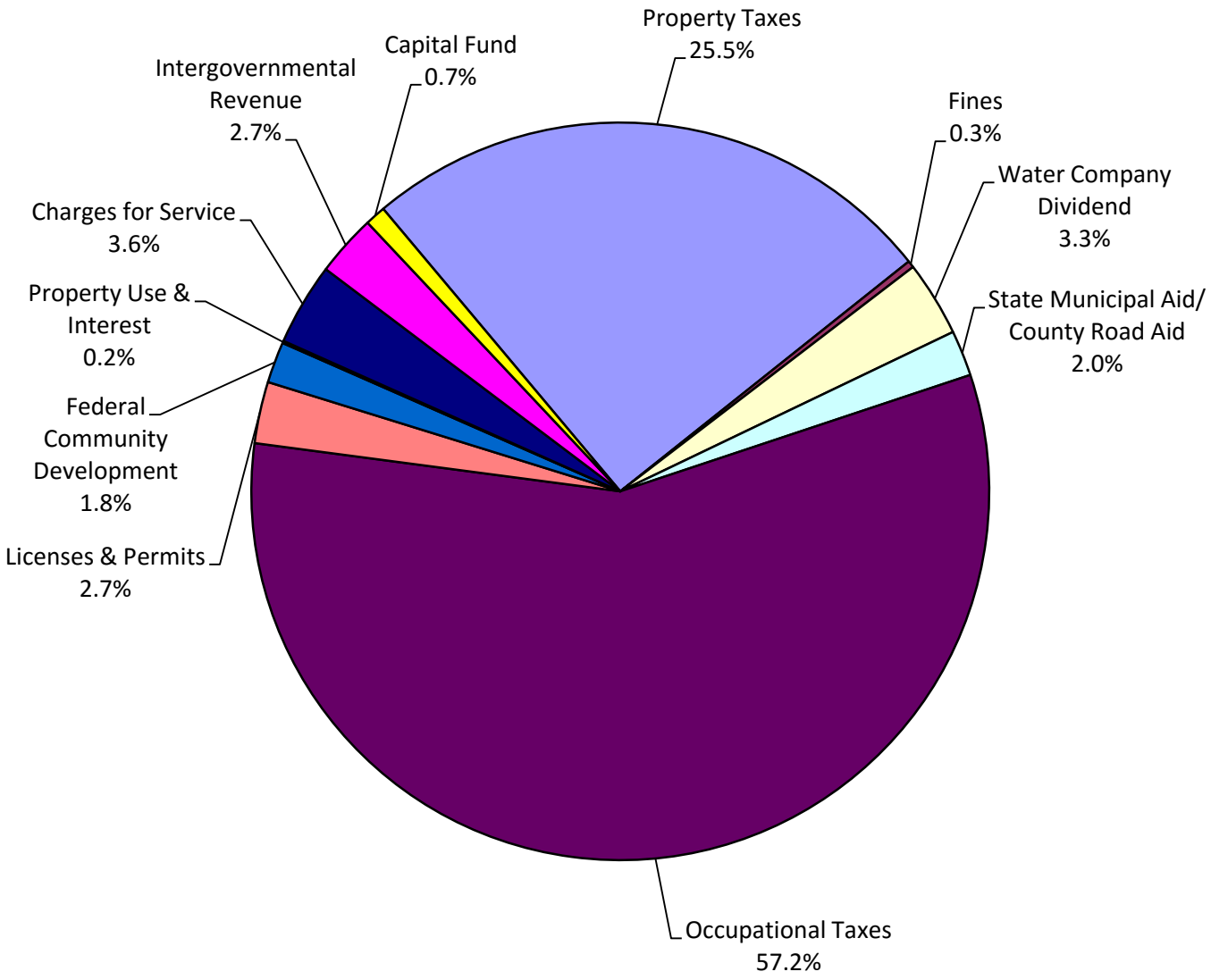
LOUISVILLE METRO
REVENUE ESTIMATES AND RECEIPTS
FISCAL YEAR 2016-2017

	Actual 2014-15	Original Budget 2015-16	Current Estimate 2015-16	Forecast 2016-17	Council Approved 2016-17
Revenue From Use of Money/Property					
Investment Income Interest	270,404	230,000	320,000	340,000	340,000
Public Telephone Fees	1,742	-	-	-	-
Rents	1,130,205	680,000	680,000	560,000	560,000
Revenue From Use of Money/Property Subtotal	1,402,351	910,000	1,000,000	900,000	900,000
Charges for Service					
Rev. Bonds Payment in Lieu of Taxes	2,721	-	-	-	-
Waste Reduction Facility	561,878	550,000	680,000	680,000	680,000
Tow-in-Lot Fees	2,996,090	3,040,000	2,550,000	2,600,000	2,600,000
Hazardous Material Inspection Fees	-	10,000	10,000	40,000	40,000
Emergency Medical Services	17,204,361	17,190,000	17,200,000	17,200,000	17,200,000
Police Records Report	352,449	350,000	350,000	360,000	360,000
Fire Protection, Outside USD	207,860	210,000	210,000	210,000	210,000
Miscellaneous	823,641	720,000	940,000	850,000	850,000
Indirect Services	410,000	250,000	250,000	250,000	250,000
Charges for Service Subtotal	22,559,001	22,320,000	22,190,000	22,190,000	22,190,000
Intergovernmental Revenue					
25% State Fees from Sheriff & Clerk	7,538,142	8,010,000	7,600,000	7,680,000	7,680,000
Fee Officers' Term	2,472,133	-	-	-	-
District Court Fees	194,113	250,000	150,000	150,000	150,000
Coal/Mineral Severance Taxes	355,117	320,000	320,000	320,000	320,000
Department of Corrections	4,917,750	4,820,000	5,150,000	4,860,000	4,860,000
Youth Detention Services	3,598,050	3,270,000	3,600,000	3,280,000	3,280,000
Election Expense Refund	244,372	250,000	250,000	250,000	250,000
Intergovernmental Revenue Subtotal	19,319,676	16,920,000	17,070,000	16,540,000	16,540,000
General Fund Total	**557,288,512**	**559,326,600**	**574,516,600**	**583,423,600**	**583,423,600**
Municipal Aid/County Road Aid	**15,286,766**	**12,150,000**	**12,150,000**	**12,400,000**	**12,400,000**
Community Development Fund	**10,742,300**	**11,301,600**	**11,301,600**	**10,994,000**	**10,994,000**
Current Revenues Total	**583,317,578**	**582,778,200**	**597,968,200**	**606,817,600**	**606,817,600**
Capital Fund	**130,000**	**130,000**	**130,000**	**130,000**	**130,000**
Other Funds (Net Total)	**508,600**	**1,104,581**	**1,104,581**	**4,290,000**	**5,103,331**
All Revenues Total	**$583,956,178**	**$584,012,781**	**$599,202,781**	**$611,237,600**	**$612,050,931**

This Page Left Intentionally Blank

LOUISVILLE METRO
SOURCES OF REVENUE
FISCAL YEAR 2016-2017

General Fund - Municipal Aid/County Road Aid
Community Development Fund - Capital/Other Fund



LOUISVILLE METRO
DEBT SERVICE
FISCAL YEAR 2016-2017

Purpose: This section is intended to provide summary level information regarding debt service obligations of Louisville Metro. It is not intended to replace any official transcripts or bond offering documents.

Organization: This section is organized with a cumulative debt service total for Louisville Metro, then a summary listing for the FY17 budget by the entity providing the debt service payment with the bond years ascending to the most recent year of issuance, including anticipated new issuances.

Accounting: The totals provided in this section relate to scheduled debt service within the fiscal year indicated. The Comprehensive Annual Financial Report (CAFR) may differ due to the accrual accounting of interest payments and subsequent reversals upon the first debt service payment of the next fiscal year. For example, a bond with semi-annual payments on April 1st and October 1st would have the associated accrued interest between April 1st and June 30th recorded in the CAFR.

Timing: Where external sources of debt service are listed it is possible that due to the timing of the payment to Louisville Metro the debt service in any single year may not materialize as budgeted, but would be a credit to the next fiscal year. Currently, the 2009F and 2010C bond series are six months in arrears with regard to the external funding from the federal government.

Debt Limits: Metro Government is authorized by Section 158 of the Kentucky Constitution to incur indebtedness to a maximum of ten percent of the taxable property located within the boundaries of Jefferson County. Value of taxable property is to be estimated by the assessment next before the assessment previous to incurring additional indebtedness. The legal debt margin as of the FY15 CAFR is $7,548,626,178.

Estimates: Occasionally, external sources of debt service rely on estimation of future economic activity. Two examples include the 2009F and 2010D bond series. The 2009F bond series contains provisions for recovery from the federal government under the American Recovery and Reinvestment Act (ARRA) that are listed amounts within the bond transcript, but it also includes fees from developers associated with the System Development Charge Fund (Ordinance No. 66, Series 2006) which is based on development activity within certain geographic zones of houses, condominiums, and apartments. These fees are estimated annually based on permitting trends. Additionally, the 2010D bond series has external funding from the Commonwealth of Kentucky related to growth in sales and income taxes within a defined geographic zone. The amount of external funding is estimated annually based on prior trends and the future economic outlook. Estimates are indicated by light shading over the number. For FY17 the impact of the federal sequester was estimated to reduce federal support payments by 7.2%, impacting the 2009F and 2010C bonds.

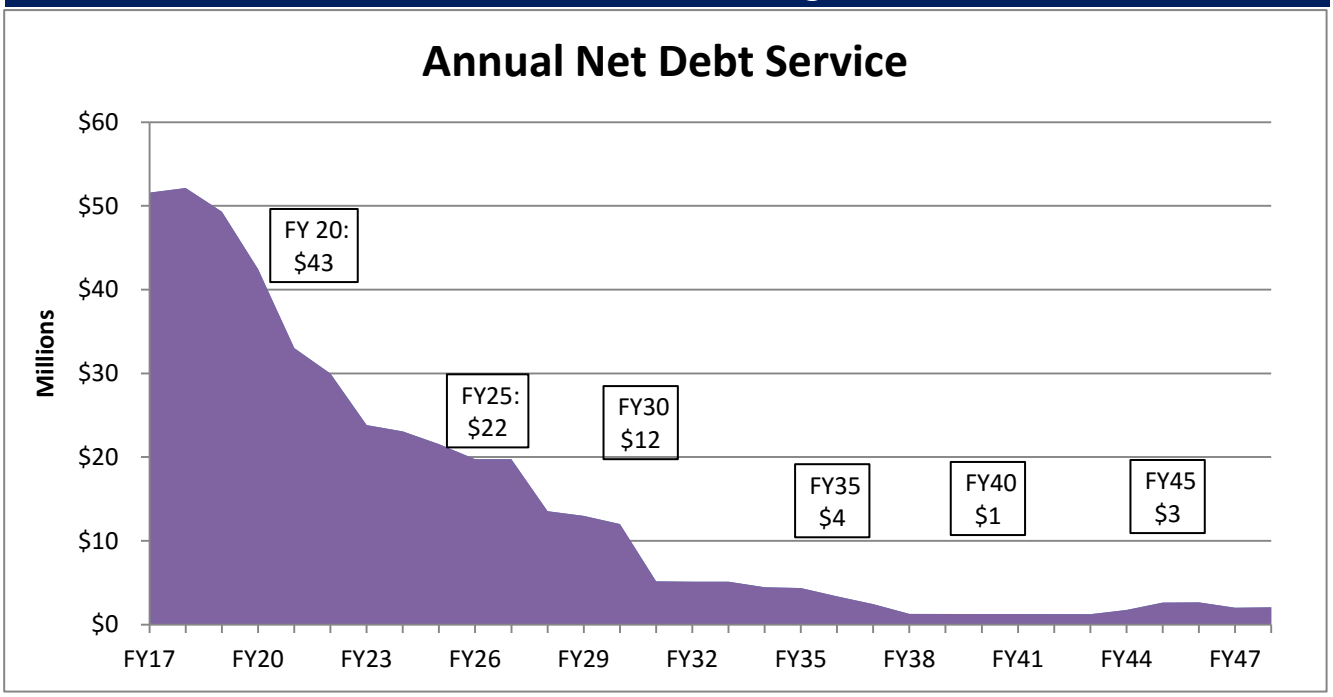
LOUISVILLE METRO
DEBT SERVICE
FISCAL YEAR 2016-2017

CUMULATIVE DEBT SERVICE TOTALS

Period Ending	Principal	Interest	External Source of Debt Service	Annual Net Debt Service
FY17	$40,076,613	$20,460,603	$8,954,988	$51,582,228
FY18	39,376,101	22,879,612	10,123,391	52,132,322
FY19	43,115,625	17,922,334	11,730,727	49,307,232
FY20	38,764,713	16,213,335	12,531,282	42,446,766
FY21	31,094,887	14,706,352	12,783,739	33,017,500
FY22	29,565,557	13,409,309	13,005,830	29,969,036
FY23	24,730,258	12,247,054	13,151,789	23,825,522
FY24	25,153,778	11,177,973	13,266,764	23,064,986
FY25	22,734,150	10,127,944	11,314,627	21,547,467
FY26	21,972,087	9,131,814	11,354,154	19,749,747
FY27	22,960,572	8,183,135	11,394,975	19,748,732
FY28	17,672,191	7,162,769	11,291,869	13,543,092
FY29	13,744,339	6,179,455	6,942,898	12,980,896
FY30	13,427,136	5,525,125	6,944,208	12,008,053
FY31	6,794,534	5,073,927	6,706,037	5,162,424
FY32	7,196,932	4,806,820	6,881,063	5,122,688
FY33	7,668,930	4,513,328	7,061,145	5,121,113
FY34	7,496,727	4,209,065	7,246,433	4,459,359
FY35	7,439,125	3,903,692	6,977,084	4,365,734
FY36	6,941,922	3,601,861	7,173,257	3,370,527
FY37	6,514,720	3,302,272	7,375,118	2,441,874
FY38	5,850,000	3,007,335	7,582,838	1,274,497
FY39	6,360,000	2,707,165	7,796,592	1,270,573
FY40	6,900,000	2,380,617	8,016,562	1,264,055
FY41	7,475,000	2,026,075	8,242,935	1,258,140
FY42	8,085,000	1,642,105	8,475,904	1,251,201
FY43	8,730,000	1,226,957	8,715,668	1,241,289
FY44	7,140,000	835,653	6,227,714	1,747,939
FY45	3,425,000	577,192	1,375,007	2,627,185
FY46	3,605,000	407,347	1,357,844	2,654,503
FY47	3,110,000	242,555	1,339,197	2,013,358
FY48	3,300,000	82,435	1,319,083	2,063,352
TOTALS:	**$498,420,899**	**$219,873,215**	**$264,660,723**	**$453,633,391**

LOUISVILLE METRO
DEBT SERVICE
FISCAL YEAR 2016-2017

DEBT SERVICE FY17 through FY48



The following pages of debt service specifically relate to debt that was either issued during calendar 2015, FY16, or is anticipated to be issued during FY17.

Approximately $192M, or 39%, of the anticipated outstanding principal after the adoption of the FY17 budget will be amortized over the next 5-year period.

Approximately $317M, or 64%, of the anticipated outstanding principal after the adoption of the FY17 budget will be amortized over the next 10-year period.

LOUISVILLE METRO
DEBT SERVICE
FISCAL YEAR 2016-2017

FY17 Debt Service Paid by the Office of Management & Budget

Issue	Gross Debt Service	External Source of Debt Service	Net Debt Service	Budgeted Amount
1992A	$7,005,000	-	$7,005,000	$7,005,000
2007A	4,480,779	$4,391,163	89,616	89,700
2011 Lease	364,039	-	364,039	364,100
SUBTOTAL:	**$11,849,817**	**$4,391,163**	**$7,458,654**	**$7,458,800**

FY17 Debt Service Paid by the Revenue Commission

Issue	Gross Debt Service	External Source of Debt Service	Net Debt Service	Budgeted Amount
2006A	$1,606,500	-	$1,606,500	$1,606,500
2009A	789,360	-	789,360	789,400
2009B	3,788,375	-	3,788,375	3,788,400
2009C	1,756,000	-	1,756,000	1,756,000
2009E	5,177,450	-	5,177,450	5,177,500
2009F	3,245,353	$1,497,254	1,748,098	1,748,100
2010A	4,352,500	-	4,352,500	4,352,500
2010C	733,199	237,468	495,732	495,800
2010D	3,830,438	2,369,103	1,461,335	1,461,400
2010E	679,497	-	679,497	679,500
2013A	675,519	-	675,519	675,600
2013B	1,706,735	-	1,706,735	1,706,800
2013D	703,750	-	703,750	703,800
2014A	412,633	-	412,633	412,700
2014B	1,022,483	-	1,022,483	1,022,500
2014D	746,850	-	746,850	746,900
2014E	4,410,500	-	4,410,500	4,410,500
2014F	683,400	-	683,400	683,400
2015A	7,975,550	460,000	7,515,550	7,515,600
2015B	686,953	-	686,953	687,000
2015B Ctr City	-	-	-	-
2016A	3,704,354	-	3,704,354	3,704,400
2016B	-	-	-	-
SUBTOTAL:	**$48,687,399**	**$4,563,825**	**$44,123,574**	**$44,124,300**
FY17 TOTAL:	**$60,537,216**	**$8,954,988**	**$51,582,228**	**$51,583,100**

LOUISVILLE METRO
DEBT SERVICE
FISCAL YEAR 2016-2017

Bond Series:	**2015A**
Purpose:	This bond funded all tax-exempt projects approved in the FY16 Capital Budget (Ordinance No. 104, Series 2015) including the South Central Regional Library, vehicle and equipment purchases, road paving projects, and technology upgrades such as the 9-1-1 radio system.
Authorizing Ordinance:	No. 177, Series 2015
Date of Issuance:	12/1/2015
Principal Issued:	$52,660,000
Fiscal Term of Bond:	21 years
True Interest Cost:	2.60%
Winning Bidder:	Citigroup Global Markets, Inc.
Ratings at Time of Issuance:	
Fitch	AAA
Moody's	Aa1
S&P	AA+
Bond Counsel:	Rubin & Hays
Financial Advisor:	J.J.B. Hilliard, W.L. Lyons, LLC
External Sources of Debt Service:	Kentucky Department for Libraries & Archives
Notes on External Sources of Debt Service:	The Kentucky Department for Libraries & Archives has provided Louisville Metro a 20-year debt service grant associated with this project in the amount of $460,000 per year. The first grant payment was provided in FY15.
Debt Service is Paid By:	Revenue Commission

LOUISVILLE METRO
DEBT SERVICE
FISCAL YEAR 2016-2017

Bond Series:		2015A		
Period Ending	Principal	Interest	External Source of Debt Service	Annual Net Debt Service
6/30/2017	$5,865,000	$2,110,550	$460,000	$7,515,550
6/30/2018	6,165,000	1,809,800	460,000	7,514,800
6/30/2019	6,480,000	1,493,675	460,000	7,513,675
6/30/2020	6,810,000	1,161,425	460,000	7,511,425
6/30/2021	4,035,000	890,300	460,000	4,465,300
6/30/2022	1,025,000	763,800	460,000	1,328,800
6/30/2023	1,080,000	711,175	460,000	1,331,175
6/30/2024	1,135,000	655,800	460,000	1,330,800
6/30/2025	1,195,000	597,550	460,000	1,332,550
6/30/2026	1,255,000	536,300	460,000	1,331,300
6/30/2027	1,305,000	485,350	460,000	1,330,350
6/30/2028	1,355,000	438,675	460,000	1,333,675
6/30/2029	1,410,000	383,375	460,000	1,333,375
6/30/2030	1,465,000	325,875	460,000	1,330,875
6/30/2031	1,520,000	272,825	460,000	1,332,825
6/30/2032	1,565,000	223,644	460,000	1,328,644
6/30/2033	1,620,000	171,888	460,000	1,331,888
6/30/2034	1,675,000	118,344	460,000	1,333,344
6/30/2035	1,730,000	61,931		1,791,931
6/30/2036	970,000	16,369		986,369
TOTALS:	**$49,660,000**	**$13,228,650**	**$8,280,000**	**$54,608,650**

LOUISVILLE METRO
DEBT SERVICE
FISCAL YEAR 2016-2017

Bond Series:	**2015B Taxable**
Purpose:	This bond funded the Louisville C.A.R.E.S. initiative for affordable housing throughout the community.
Authorizing Ordinance:	No. 177, Series 2015
Date of Issuance:	12/1/2015
Principal Issued:	$12,290,000
Fiscal Term of Bond:	31 years
True Interest Cost:	4.08%
Winning Bidder:	Robert W. Baird & Co., Inc.
Ratings at Time of Issuance:	
Fitch	AAA
Moody's	Aa1
S&P	AA+
Bond Counsel:	Rubin & Hays
Financial Advisor:	J.J.B. Hilliard, W.L. Lyons, LLC
External Sources of Debt Service:	None
Notes on External Sources of Debt Service:	N/A
Debt Service is Paid By:	Revenue Commission

LOUISVILLE METRO
DEBT SERVICE
FISCAL YEAR 2016-2017

Bond Series:	2015B Taxable			
Period Ending	Principal	Interest	External Source of Debt Service	Annual Net Debt Service
6/30/2017	$235,000	$451,953	-	$686,953
6/30/2018	245,000	444,753	-	689,753
6/30/2019	250,000	437,328	-	687,328
6/30/2020	255,000	429,753	-	684,753
6/30/2021	265,000	421,953	-	686,953
6/30/2022	275,000	413,853	-	688,853
6/30/2023	280,000	405,528	-	685,528
6/30/2024	290,000	396,978	-	686,978
6/30/2025	300,000	387,753	-	687,753
6/30/2026	310,000	377,840	-	687,840
6/30/2027	320,000	367,683	-	687,683
6/30/2028	330,000	356,994	-	686,994
6/30/2029	340,000	345,475	-	685,475
6/30/2030	355,000	333,091	-	688,091
6/30/2031	365,000	320,041	-	685,041
6/30/2032	380,000	305,825	-	685,825
6/30/2033	395,000	290,325	-	685,325
6/30/2034	415,000	274,125	-	689,125
6/30/2035	430,000	257,225	-	687,225
6/30/2036	450,000	239,625	-	689,625
6/30/2037	465,000	221,325	-	686,325
6/30/2038	485,000	202,325	-	687,325
6/30/2039	505,000	182,525	-	687,525
6/30/2040	525,000	161,597	-	686,597
6/30/2041	550,000	139,425	-	689,425
6/30/2042	570,000	116,325	-	686,325
6/30/2043	595,000	92,297	-	687,297
6/30/2044	620,000	67,238	-	687,238
6/30/2045	645,000	41,147	-	686,147
6/30/2046	675,000	13,922		688,922
TOTALS:	**$12,120,000**	**$8,496,220**	**$0**	**$20,616,220**

LOUISVILLE METRO
DEBT SERVICE
FISCAL YEAR 2016-2017

Bond Series: 2015B Center City Taxable

Purpose:	This bond funds the taxable portion of the City Center Omni Development involving the construction of a mixed used development including a hotel, apartments, and light retail.
Authorizing Ordinance:	No. 3, Series 2015
Date of Issuance:	12/17/2015
Principal Issued:	$22,640,000
Fiscal Term of Bond:	31 years
True Interest Cost:	3.42%
Winning Bidder:	Fifth Third Securities, Inc.
Ratings at Time of Issuance:	
Fitch	AAA
Moody's	Aa1
S&P	AA+
Bond Counsel:	Rubin & Hays
Financial Advisor:	J.J.B. Hilliard, W.L. Lyons, LLC
External Sources of Debt Service:	Commonwealth of Kentucky
Notes on External Sources of Debt Service:	The Commonwealth of Kentucky will provide Signature Tax Increment Financing (TIF) payments to support the project from additional sales, income, property, and hotel-related taxes.
Debt Service is Paid By:	Revenue Commission

LOUISVILLE METRO
DEBT SERVICE
FISCAL YEAR 2016-2017

Bond Series:	2015B Center City Taxable			
Period Ending	Principal	Interest	External Source of Debt Service	Annual Net Debt Service
6/30/2017	-	-	-	-
6/30/2018	-	$361,591	$162,207	$199,384
6/30/2019	$140,000	722,203	504,554	357,649
6/30/2020	160,000	719,903	670,166	209,737
6/30/2021	505,000	713,533	938,245	280,287
6/30/2022	855,000	699,078	1,208,278	345,799
6/30/2023	1,145,000	675,646	1,424,204	396,443
6/30/2024	1,525,000	641,414	1,700,353	466,060
6/30/2025	1,545,000	599,578	1,688,169	456,408
6/30/2026	1,965,000	549,455	1,979,015	535,440
6/30/2027	2,195,000	487,489	2,113,658	568,831
6/30/2028	2,470,000	414,495	2,276,068	608,427
6/30/2029	1,750,000	345,663	1,668,327	427,335
6/30/2030	1,430,000	291,325	1,577,126	144,199
6/30/2031	1,440,000	240,020	1,542,330	137,690
6/30/2032	975,000	195,459	1,082,535	87,924
6/30/2033	1,010,000	157,988	1,082,400	85,588
6/30/2034	1,050,000	118,585	1,084,633	83,952
6/30/2035	1,095,000	77,020	1,089,974	82,046
6/30/2036	1,145,000	33,054	1,096,959	81,095
6/30/2037	20,000	10,005	27,777	2,228
6/30/2038	20,000	9,135	27,041	2,094
6/30/2039	20,000	8,265	26,298	1,967
6/30/2040	20,000	7,395	25,554	1,841
6/30/2041	20,000	6,525	24,813	1,712
6/30/2042	20,000	5,655	24,052	1,603
6/30/2043	20,000	4,785	23,304	1,481
6/30/2044	20,000	3,915	20,435	3,480
6/30/2045	20,000	3,045	9,556	13,489
6/30/2046	20,000	2,175	9,060	13,115
6/30/2047	20,000	1,305	8,510	12,795
6/30/2048	20,000	435	7,969	12,466
TOTALS:	**$22,640,000**	**$8,106,135**	**$25,123,572**	**$5,622,563**

LOUISVILLE METRO
DEBT SERVICE
FISCAL YEAR 2016-2017

Bond Series:	**2016A**
Purpose:	This proposed $67.6 million issue is a tax-exempt general obligation bond associated with various projects proposed in the FY17 capital budget, including vehicles and equipment, technology upgrades, and facility improvements and new construction with associated amortization periods of 5-years ($19.35M), 10-years ($30.70M), and 20-years ($17.57M). It is anticipated to be a premium bond without strict level debt service with the intent of wrapping the debt service around existing totals during the initial five years of repayment.
Authorizing Ordinance:	TBD
Date of Issuance:	TBD
Principal Issued + Bond Premium:	$67,617,400
Fiscal Term of Bond:	21 years
True Interest Cost:	TBD
Winning Bidder:	TBD
Ratings at Time of Issuance:	
Fitch	TBD
Moody's	TBD
S&P	TBD
Bond Counsel:	Rubin & Hays
Financial Advisor:	J.J.B. Hilliard, W.L. Lyons, LLC
External Sources of Debt Service:	None
Notes on External Sources of Debt Service:	N/A
Debt Service is Paid By:	Revenue Commission

LOUISVILLE METRO
DEBT SERVICE
FISCAL YEAR 2016-2017

Bond Series:		2016A		
Period Ending	Principal	Interest	External Source of Debt Service	Annual Net Debt Service
6/30/2017	$2,194,642	$1,509,713	-	$3,704,354
6/30/2018	401,642	2,675,115	-	3,076,757
6/30/2019	4,123,875	2,561,977	-	6,685,851
6/30/2020	7,246,658	2,277,713	-	9,524,371
6/30/2021	8,123,837	1,893,451	-	10,017,288
6/30/2022	8,542,936	1,476,782	-	10,019,717
6/30/2023	3,650,072	1,171,957	-	4,822,029
6/30/2024	3,840,994	984,680	-	4,825,674
6/30/2025	4,034,645	787,789	-	4,822,434
6/30/2026	4,241,688	580,881	-	4,822,569
6/30/2027	4,415,173	408,611	-	4,823,784
6/30/2028	836,941	325,644	-	1,162,586
6/30/2029	869,339	291,519	-	1,160,858
6/30/2030	907,136	255,989	-	1,163,126
6/30/2031	939,534	223,166	-	1,162,700
6/30/2032	971,932	192,692	-	1,164,624
6/30/2033	998,930	160,666	-	1,159,596
6/30/2034	1,036,727	127,586	-	1,164,314
6/30/2035	1,069,125	93,366	-	1,162,491
6/30/2036	1,106,922	57,314	-	1,164,236
6/30/2037	1,144,720	19,317	-	1,164,037
TOTALS:	**$60,697,468**	**$18,075,928**	**$0**	**$78,773,395**

LOUISVILLE METRO
DEBT SERVICE
FISCAL YEAR 2016-2017

Bond Series:	**2016B**
Purpose:	This bond funds the tax-exempt portion of the City Center Omni Development involving the construction of a mixed used development including a hotel, apartments, and light retail. It is the anticipated long-term financing of the Bond Anticipation Note issued during FY16 (with a maturity date of 12/1/16).
Authorizing Ordinance:	No. 3, Series 2015
Date of Issuance:	TBD
Principal Issued:	TBD
Fiscal Term of Bond:	31 years
True Interest Cost:	TBD
Winning Bidder:	TBD
Ratings at Time of Issuance:	
Fitch	TBD
Moody's	TBD
S&P	TBD
Bond Counsel:	Rubin & Hays
Financial Advisor:	J.J.B. Hilliard, W.L. Lyons, LLC
External Sources of Debt Service:	Commonwealth of Kentucky
Notes on External Sources of Debt Service:	The Commonwealth of Kentucky will provide Signature Tax Increment Financing (TIF) payments to support the project from additional sales, income, property, and hotel-related taxes.
Debt Service is Paid By:	Revenue Commission

LOUISVILLE METRO
DEBT SERVICE
FISCAL YEAR 2016-2017

Bond Series:	2016B			
Period Ending	Principal	Interest	External Source of Debt Service	Annual Net Debt Service
6/30/2017	-	-	-	-
6/30/2018	-	$2,090,525	$937,793	$1,152,732
6/30/2019	$605,000	4,171,975	2,795,446	1,981,529
6/30/2020	355,000	4,155,800	3,435,590	1,075,210
6/30/2021	365,000	4,141,400	3,469,837	1,036,563
6/30/2022	380,000	4,126,500	3,503,755	1,002,745
6/30/2023	385,000	4,111,200	3,517,160	979,040
6/30/2024	300,000	4,096,000	3,450,289	945,711
6/30/2025	505,000	4,075,875	3,605,975	974,900
6/30/2026	345,000	4,054,625	3,462,748	936,877
6/30/2027	380,000	4,036,500	3,479,966	936,534
6/30/2028	385,000	4,017,375	3,473,781	928,594
6/30/2029	1,355,000	3,973,875	4,242,242	1,086,633
6/30/2030	995,000	3,915,125	4,498,794	411,331
6/30/2031	1,265,000	3,858,625	4,703,707	419,918
6/30/2032	1,995,000	3,777,125	5,338,528	433,597
6/30/2033	2,285,000	3,670,125	5,518,745	436,380
6/30/2034	2,595,000	3,548,125	5,701,800	441,325
6/30/2035	2,920,000	3,410,250	5,887,109	443,141
6/30/2036	3,270,000	3,255,500	6,076,298	449,202
6/30/2037	4,885,000	3,051,625	7,347,341	589,284
6/30/2038	5,345,000	2,795,875	7,555,796	585,079
6/30/2039	5,835,000	2,516,375	7,770,294	581,081
6/30/2040	6,355,000	2,211,625	7,991,008	575,617
6/30/2041	6,905,000	1,880,125	8,218,122	567,003
6/30/2042	7,495,000	1,520,125	8,451,852	563,273
6/30/2043	8,115,000	1,129,875	8,692,364	552,511
6/30/2044	6,500,000	764,500	6,207,279	1,057,221
6/30/2045	2,760,000	533,000	1,365,451	1,927,549
6/30/2046	2,910,000	391,250	1,348,784	1,952,466
6/30/2047	3,090,000	241,250	1,330,687	2,000,563
6/30/2048	3,280,000	82,000	1,311,114	2,050,886
TOTALS:	**$84,160,000**	**$89,604,150**	**$144,689,656**	**$29,074,494**

LOUISVILLE METRO
SUMMARY OF APPROPRIATIONS
FISCAL YEAR 2016-2017

General Fund - Municipal Aid/County Road Aid -
Community Development Fund - Capital/Other Fund

	Council Approved 2015-2016	Mayor's Recommended 2016-2017	Council Approved 2016-2017	Percent Change
Mayor's Office	$ 2,401,400	$ 2,246,700	$ 2,246,700	(6.4%)
Metro Council	7,993,900	8,192,700	8,192,700	2.5%
Office of Internal Audit	726,000	747,000	747,000	2.9%
Chief of Staff				
Louisville Metro Police Department	161,781,500	165,135,300	164,965,300	2.0%
Criminal Justice Commission	7,030,900	6,958,900	6,971,600	(0.8%)
	168,812,400	172,094,200	171,936,900	1.9%
Deputy Chief of Staff				
Louisville Free Public Library	15,648,700	17,142,300	17,142,300	9.5%
Chief of Public Services				
Louisville Fire	50,509,500	52,785,900	52,785,900	4.5%
Emergency Services	40,573,500	40,980,700	40,980,700	1.0%
Department of Corrections	52,441,700	52,979,000	52,989,000	1.0%
Public Works & Assets	45,498,500	49,146,700	49,146,700	8.0%
Metro Animal Services	2,821,600	3,212,700	3,212,700	13.9%
Codes & Regulations	6,068,400	6,226,700	6,226,700	2.6%
	197,913,200	205,331,700	205,341,700	3.8%
Chief of Community Building				
Human Relations Commission	750,900	1,076,600	1,076,600	43.4%
Youth Detention Services	9,689,600	9,880,700	9,880,700	2.0%
Public Health & Wellness	8,346,900	9,507,300	9,507,300	13.9%
Community Services	11,122,500	11,207,700	11,577,500	4.1%
Parks & Recreation	19,247,800	17,484,300	17,456,300	(9.3%)
Louisville Zoo	4,044,600	3,834,500	3,834,500	(5.2%)
	53,202,300	52,991,100	53,332,900	0.2%
Chief of Louisville Forward				
Economic Development	13,117,400	14,445,100	14,499,100	10.5%
Develop Louisville	13,785,600	15,166,200	15,341,200	11.3%
	26,903,000	29,611,300	29,840,300	10.9%
Chief Financial Officer				
Office of Management & Budget	45,739,800	50,042,700	50,117,700	9.6%

LOUISVILLE METRO
SUMMARY OF APPROPRIATIONS
FISCAL YEAR 2016-2017

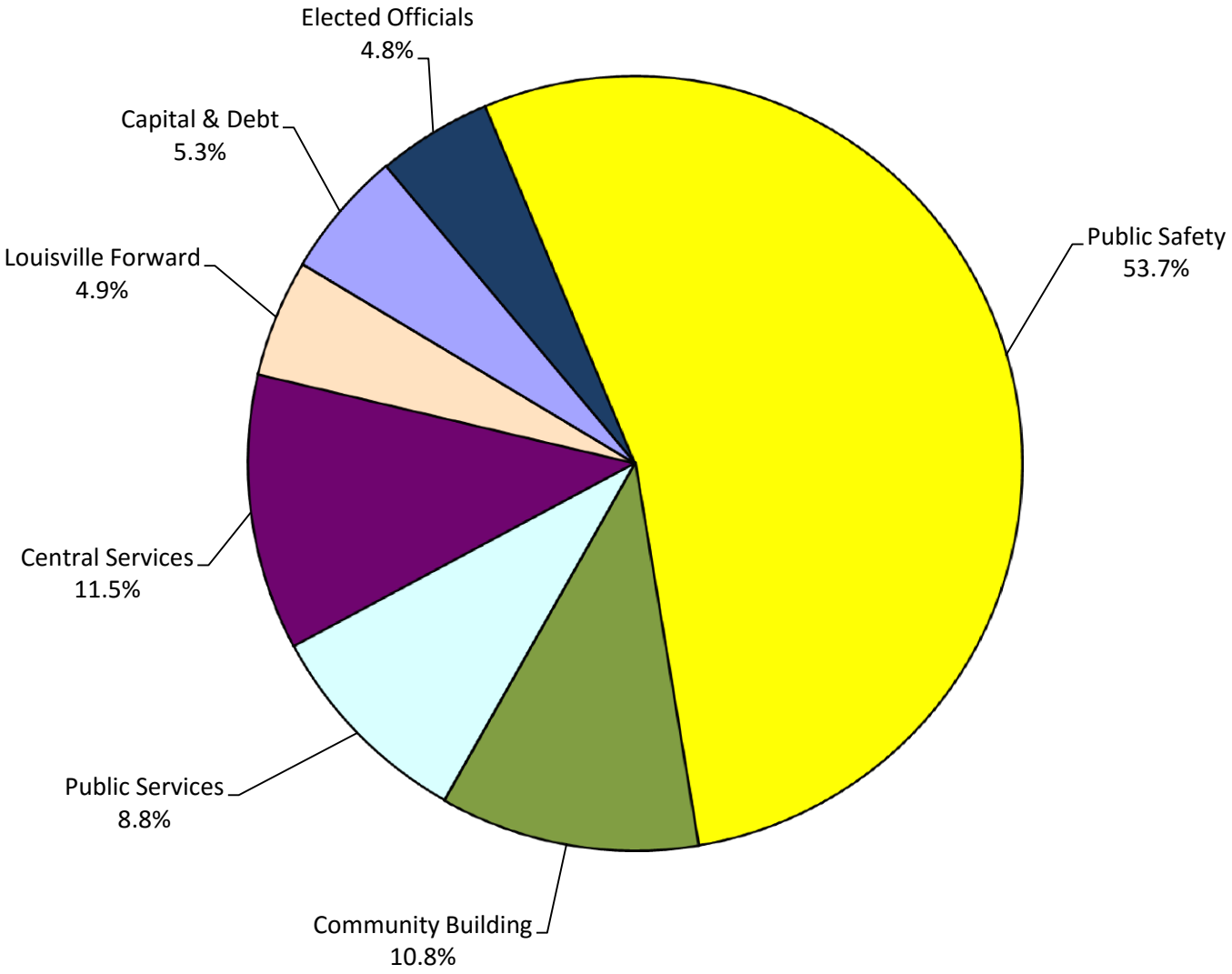
General Fund - Municipal Aid/County Road Aid -
Community Development Fund - Capital/Other Fund

	Council Approved 2015-2016	Mayor's Recommended 2016-2017	Council Approved 2016-2017	Percent Change
Chief of Performance & Technology				
Office of Performance Improvement & Innovation	1,275,400	1,475,700	1,475,700	15.7%
Human Resources	3,800,900	4,091,000	4,091,000	7.6%
Department of Information Technology	12,008,500	13,917,100	13,917,100	15.9%
	17,084,800	19,483,800	19,483,800	14.0%
Related Agencies				
Waterfront Development Corporation	1,515,200	1,515,200	1,535,200	1.3%
Kentucky Science Center	762,500	762,500	762,500	0.0%
	2,277,700	2,277,700	2,297,700	0.9%
Other Elected Officials				
Jefferson County Attorney	7,692,800	8,007,800	8,007,800	4.1%
Jefferson County Clerk	3,908,700	3,534,800	3,534,800	(9.6%)
Commonwealth Attorney	1,628,000	1,687,300	1,687,300	3.6%
Jefferson County Coroner	1,263,100	1,358,200	1,358,200	7.5%
Other Statutory Obligations	3,749,300	4,196,000	4,196,000	11.9%
	18,241,900	18,784,100	18,784,100	3.0%
Total - Operations:	**556,945,100**	**578,945,300**	**579,463,800**	**4.0%**
Capital/Debt Service	**27,067,681**	**32,292,300**	**32,587,131**	**20.4%**
Total Appropriations:	**$ 584,012,781**	**$ 611,237,600**	**$ 612,050,931**	**4.8%**

This Page Left Intentionally Blank

LOUISVILLE METRO
EXPENDITURES (BY CATEGORY)
FISCAL YEAR 2016-2017

General Fund
Municipal Aid/County Road Aid
Community Development Fund
Capital/Other Fund



LOUISVILLE METRO
SUMMARY OF APPROPRIATIONS
FISCAL YEAR 2016-2017

All Funds

	Council Approved 2015-2016	Mayor's Recommended 2016-2017	Council Approved 2016-2017	Percent Change
Mayor's Office	$ 2,401,400	$ 2,246,700	$ 2,246,700	(6.4%)
Metro Council	7,993,900	8,192,700	8,192,700	2.5%
Office of Internal Audit	726,000	747,000	747,000	2.9%
Chief of Staff				
Louisville Metro Police Department	170,937,100	178,181,500	178,011,500	4.1%
Criminal Justice Commission	7,830,900	8,631,400	8,644,100	10.4%
	178,768,000	186,812,900	186,655,600	4.4%
Deputy Chief of Staff				
Louisville Free Public Library	18,441,900	19,545,700	19,545,700	6.0%
Chief of Public Services				
Louisville Fire	53,225,600	55,462,700	55,462,700	4.2%
Emergency Services	46,579,100	47,080,800	47,080,800	1.1%
Department of Corrections	55,873,800	55,706,700	55,716,700	(0.3%)
Public Works & Assets	56,890,200	59,860,600	59,860,600	5.2%
Metro Animal Services	3,865,800	4,356,200	4,356,200	12.7%
Codes & Regulations	6,849,000	7,126,700	7,126,700	4.1%
	223,283,500	229,593,700	229,603,700	2.8%
Chief of Community Building				
Human Relations Commission	1,100,600	1,607,600	1,607,600	46.1%
Youth Detention Services	9,791,100	9,968,100	9,968,100	1.8%
Public Health & Wellness	20,810,500	23,195,600	23,195,600	11.5%
Community Services	29,486,600	29,709,800	30,079,600	2.0%
Parks & Recreation	25,743,800	24,753,400	24,725,400	(4.0%)
Louisville Zoo	14,964,100	14,964,800	14,964,800	0.0%
	101,896,700	104,199,300	104,541,100	2.6%
Chief of Louisville Forward				
Economic Development	27,101,800	30,007,300	30,061,300	10.9%
Develop Louisville	18,054,000	18,561,700	18,736,700	3.8%
	45,155,800	48,569,000	48,798,000	8.1%
Chief Financial Officer				
Office of Management & Budget	60,631,700	64,347,100	64,422,100	6.3%
Chief of Performance & Technology				
Office of Performance Improvement & Innovation	1,275,400	1,495,700	1,495,700	17.3%
Human Resources	3,960,900	4,251,000	4,251,000	7.3%
Department of Information Technology	13,072,300	14,871,400	14,871,400	13.8%
	18,308,600	20,618,100	20,618,100	12.6%

LOUISVILLE METRO
SUMMARY OF APPROPRIATIONS
FISCAL YEAR 2016-2017

All Funds

	Council Approved 2015-2016	Mayor's Recommended 2016-2017	Council Approved 2016-2017	Percent Change
Related Agencies				
Waterfront Development Corporation	1,515,200	1,515,200	1,535,200	1.3%
Kentucky Science Center	762,500	762,500	762,500	0.0%
	2,277,700	2,277,700	2,297,700	0.9%
Other Elected Officials				
Jefferson County Attorney	8,004,500	8,317,200	8,317,200	3.9%
Jefferson County Clerk	3,908,700	3,534,800	3,534,800	(9.6%)
Commonwealth Attorney	1,863,900	1,781,400	1,781,400	(4.4%)
Jefferson County Coroner	1,292,000	1,388,300	1,388,300	7.5%
Other Statutory Obligations	4,045,300	4,503,100	4,503,100	11.3%
	19,114,400	19,524,800	19,524,800	2.1%
Total - Operations:	**$ 678,999,600**	**$ 706,674,700**	**$ 707,193,200**	**4.2%**
Capital/Debt Service	**223,946,004**	**115,306,600**	**115,942,374**	**(48.2%)**
Total Appropriations:	**$ 902,945,604**	**$ 821,981,300**	**$ 823,135,574**	**(8.8%)**

LOUISVILLE METRO
SUMMARY OF ANNUAL FUND APPROPRIATIONS
FISCAL YEAR 2016-2017

	General Fund	Capital Fund	Municipal Aid/ County Road Aid	Community Development Fund	Total
Available Funds	$ 583,423,600	$ 130,000	$ 12,400,000	$ 10,994,000	$ 606,947,600
Non-Recurring Funding Sources	$5,290,000	811,487	1,844	-	6,103,331
Transfer to the Capital Fund	(12,515,000)	12,515,000	-	-	-
Committed for Unassigned Fund Balance	(1,000,000)	-	-	-	(1,000,000)
Grand Total: Available Funds	**575,198,600**	**13,456,487**	**12,401,844**	**10,994,000**	**612,050,931**
Appropriations to Operating Budget	567,739,800	-	6,000,000	5,724,000	579,463,800
Appropriations for Capital Projects	-	13,456,487	6,401,844	5,270,000	25,128,331
Appropriations for Debt Service	7,458,800	-	-	-	7,458,800
Grand Total: Appropriations	**575,198,600**	**13,456,487**	**12,401,844**	**10,994,000**	**612,050,931**
Unappropriated Balance:	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

LOUISVILLE METRO
PERSONNEL OVERVIEW
FISCAL YEAR 2016-2017

Collective Bargaining Agreements

As of April 1, 2016, approximately 76% of Louisville Metro's full-time workforce has union representation. With personnel costs comprising approximately 66% of the city's overall operating budget, Metro Government has moved to a labor strategy based on standardizing the definition of overtime eligible labor throughout all contracts and limiting the growth in total compensation (Cost of Living Adjustments, step increases, or other terms of compensation) not to exceed overall average revenue growth. Below is a listing of the current status of collective bargaining contracts:

Collective Bargaining Unit	Contract End Date	Authorization
FOP Lodge 77, Corrections Officers & Sergeants	6/30/2015	In Negotiations
Teamsters Local 783, EMS	6/30/2015	In Negotiations
FOP Lodge 77, Corrections Captains & Lieutenants	6/30/2015	Contract Expired
IBEW Local 369, EMA/MetroSafe	6/30/2016	Ord. No. 225, Series 2012
AFSCME Local 2629, Jefferson County Master	6/30/2017	Ord. No. 11, Series 2014
IBEW Local 369, Public Works & Assets	6/30/2017	Ord. No. 18, Series 2012
Louisville Metro Traffic Guards Association	6/30/2017	Ord. No. 25, Series 2014
AFSCME Local 2629, Technology	6/30/2017	Ord. No. 136, Series 2014
AFSCME Local 2629, Revenue Commission	6/30/2017	Ord. No. 139, Series 2014
AFSCME Local 2629, Zoo	6/30/2017	Ord. No. 105, Series 2014
Teamsters Local 783, Public Works & Assets	6/30/2017	Letter Agreement
FOP Lodge 614, LMPD Captains & Lieutenants	6/30/2018	Ord. No. 26, Series 2014
IAFF Local 345, Fire Suppression	6/30/2018	Ord. No. 129, Series 2013
FOP Lodge 614, LMPD Officers & Sergeants	6/30/2018	Ord. No. 132, Series 2013
AFSCME Local 3447-02 & 3447-03, Parks	6/30/2018	Ord. No. 138, Series 2014
AFSCME Local 2629, Corrections Supervisors	6/30/2018	Ord. No. 128, Series 2015
AFSCME Local 2629, Corrections Civilians	6/30/2018	Ord. No. 154, Series 2015
Teamsters Local 783, EMA/MetroSafe	6/30/2018	Letter Agreement
AFSCME Local 3425, Library	6/30/2019	Ord. No. 137, Series 2014
IAFF Local 345, Fire Majors	6/30/2020	Ord. No. 109, Series 2015
Teamsters Local 783, LMPD Civilians	6/30/2020	Agreement Reached
Carpenters Local 2501, Codes & Regs	6/30/2021	Ord. No. 1, Series 2016
Fireman & Oilers Local 320, Public Works & Assets	6/30/2022	Agreement Reached

LOUISVILLE METRO
PERSONNEL SUMMARY BY AGENCY
FISCAL YEAR 2016-2017
(Filled Position Count - as of 4/1/16)

	Regular Full-Time	Regular Part-Time	Seasonal/ Other	Total
Mayor's Office	17	5		22
Louisville Metro Council	67	14	2	83
Office of Internal Audit	8			8
Chief of Staff				
Louisville Metro Police Department	1,477	58		1,535
Criminal Justice Commission	3	1		4
Subtotal:	1,480	59		1,539
Deputy Chief of Staff				
Louisville Free Public Library	184	109	8	301
Chief of Public Services				
Louisville Fire	477			477
Emergency Services	424		20	444
Department of Corrections	566			566
Public Works & Assets	458	1	2	461
Metro Animal Services	56			56
Codes & Regulations	95		7	102
Subtotal:	2,076	1	29	2,106
Chief of Community Building				
Human Relations Commission	13	6		19
Youth Detention Services	118			118
Public Health & Wellness	192	11	2	205
Community Services	101	14	11	126
Parks & Recreation	275	46	42	363
Louisville Zoo	118	16	110	244
Subtotal:	817	93	165	1,075
Chief of Louisville Forward				
Economic Development	79	1		80
Develop Louisville	142	1	14	157
Subtotal:	221	2	14	237

LOUISVILLE METRO
PERSONNEL SUMMARY BY AGENCY
FISCAL YEAR 2016-2017
(Filled Position Count - as of 4/1/16)

	Regular Full-Time	Regular Part-Time	Seasonal/ Other	Total
Chief Financial Officer				
Office of Management & Budget	367	5		372
Chief of Performance & Technology				
Office of Performance Improvement & Innovation	10	1		11
Human Resources	36		6	42
Department of Information Technology	69			69
Subtotal:	115	1	6	122
Other Elected Officials				
Jefferson County Attorney	94	6		100
Commonwealth Attorney	25			25
Jefferson County Coroner	14			14
Other Statutory Obligations	3		1	4
Subtotal:	136	6	1	143
Total Filled Positions as of 4/1/16:	**5,488**	**295**	**225**	**6,008**

This Page Left Intentionally Blank

Metro Government Operations

Budget Summary

	Prior Year Actual 2014-2015	Original Budget 2015-2016	Revised Budget 2015-2016	Mayor's Recommended 2016-2017	Council Approved 2016-2017
Funding by Source					
General Fund Appropriation	522,068,300	542,633,400	543,080,700	567,221,300	567,739,800
Carryforward & Designated	18,531,800	4,955,600	18,183,700	5,295,700	5,295,700
Agency Receipts	58,151,500	61,785,900	62,817,400	60,787,400	60,787,400
Federal Grants	30,457,000	39,858,000	40,106,400	45,987,300	45,987,300
State Grants	27,675,200	29,766,700	29,803,100	27,383,000	27,383,000
Total Funding:	**656,883,800**	**678,999,600**	**693,991,300**	**706,674,700**	**707,193,200**
Expenditures by Category					
Personnel Services	444,587,100	458,418,200	457,196,500	468,139,200	468,154,200
Contractual Services	146,835,200	142,896,300	163,387,500	153,213,500	153,411,200
Supplies	20,021,500	20,261,000	21,633,900	20,671,000	20,671,000
Equipment/Capital Outlay	3,163,400	4,020,200	4,324,200	3,730,400	3,740,400
Direct Reimbursements	18,291,900	18,465,200	18,082,500	16,714,500	16,544,500
Interdepartment Charges	4,601,200	4,492,400	4,636,900	4,330,000	4,330,000
Other Expenses	263,500	-	351,600	-	-
Restricted & Other Proj Exp	-	30,446,300	24,382,100	39,876,100	40,341,900
Total Expenditures:	**637,763,800**	**678,999,600**	**693,995,200**	**706,674,700**	**707,193,200**
Expenditures by Activity					
Mayor's Office	2,337,400	2,401,400	2,401,400	2,246,700	2,246,700
Louisville Metro Council	5,798,100	7,993,900	8,785,800	8,192,700	8,192,700
Office of Internal Audit	591,300	726,000	726,000	747,000	747,000
Louisville Metro Police Department	168,614,800	170,937,100	170,676,600	178,181,500	178,011,500
Criminal Justice Commission	7,196,800	7,830,900	8,042,600	8,631,400	8,644,100
Louisville Free Public Library	17,690,800	18,441,900	18,823,500	19,545,700	19,545,700
Louisville Fire	52,143,800	53,225,600	53,275,000	55,462,700	55,462,700
Emergency Services	45,086,400	46,579,100	46,389,200	47,080,800	47,080,800
Department of Corrections	52,908,100	55,873,800	56,271,700	55,706,700	55,716,700
Public Works & Assets	54,486,100	56,890,200	56,446,500	59,860,600	59,860,600
Metro Animal Services	3,675,300	3,865,800	3,901,700	4,356,200	4,356,200
Codes & Regulations	6,515,800	6,849,000	6,852,900	7,126,700	7,126,700
Human Relations Commission	960,300	1,100,600	1,292,600	1,607,600	1,607,600
Youth Detention Services	9,622,500	9,791,100	9,791,100	9,968,100	9,968,100
Public Health & Wellness	24,633,300	20,810,500	22,192,900	23,195,600	23,195,600
Community Services	23,259,300	29,486,600	29,835,300	29,709,800	30,079,600
Parks & Recreation	23,667,100	25,743,800	26,675,400	24,753,400	24,725,400
Louisville Zoo	13,787,600	14,964,100	14,975,900	14,964,800	14,964,800
Economic Development	17,371,300	27,101,800	34,082,200	30,007,300	30,061,300
Develop Louisville	13,934,800	18,054,000	20,215,000	18,561,700	18,736,700
Office of Management & Budget	56,259,400	60,631,700	62,664,700	64,347,100	64,422,100
Office of Performance Improvement & Innovatio	1,046,200	1,275,400	1,275,400	1,495,700	1,495,700
Human Resources	3,683,500	3,960,900	3,961,000	4,251,000	4,251,000
Department of Information Technology	11,607,500	13,072,300	13,076,100	14,871,400	14,871,400
Related Agencies	2,381,400	2,277,700	2,277,700	2,277,700	2,297,700
Other Elected Officials	18,504,900	19,114,400	19,087,000	19,524,800	19,524,800
Total Expenditures:	**637,763,800**	**678,999,600**	**693,995,200**	**706,674,700**	**707,193,200**

MAYOR'S OFFICE

Mission Statement

Provide vision and leadership to the community to improve quality of life and economic health through effective and efficient delivery of public services.

Major Services

- Administration
- Development and management of Metro's Strategic Plan

Objectives

- Use technology and innovation to deliver excellent city services
- Ensure fiscal integrity
- Create additional jobs at higher wages
- Invest in people and neighborhoods to advance Louisville's "Quality of Place"
- Create a 25-year city plan for development and revitalization

Website

To view the agency's strategic plan along with other important information, please visit http://louisvilleky.gov/government/mayor-greg-fischer.

Mayor's Office

Budget Summary

	Prior Year Actual 2014-2015	Original Budget 2015-2016	Revised Budget 2015-2016	Mayor's Recommended 2016-2017	Council Approved 2016-2017
Funding by Source					
General Fund Appropriation	2,337,500	2,401,400	2,401,400	2,246,700	2,246,700
Total Funding:	**2,337,500**	**2,401,400**	**2,401,400**	**2,246,700**	**2,246,700**
Expenditures by Category					
Personnel Services	2,149,300	2,230,900	2,230,900	2,050,000	2,050,000
Contractual Services	163,400	143,400	143,400	175,600	175,600
Supplies	11,200	15,600	15,600	8,800	8,800
Equipment/Capital Outlay	2,100	4,000	4,000	2,100	2,100
Direct Reimbursements	10,200	6,600	6,600	9,600	9,600
Interdepartment Charges	1,200	900	900	600	600
Total Expenditures:	**2,337,400**	**2,401,400**	**2,401,400**	**2,246,700**	**2,246,700**
Expenditures by Activity					
Mayor's Office Administration	2,337,400	2,401,400	2,401,400	2,246,700	2,246,700
Total Expenditures:	**2,337,400**	**2,401,400**	**2,401,400**	**2,246,700**	**2,246,700**

Mayor's Office — Filled Position Detail

	FY14 Average	FY15 Average	FY16 by Quarter 7/1/15	10/1/15	1/1/16	4/1/16
Regular Full-time	17	17	16	15	16	17
Regular Part-time	5	5	5	7	7	5
Seasonal/Other	0	0	0	0	0	0
Filled Position Total	**22**	**22**	**21**	**22**	**23**	**22**
Position Title						
Administrative Assistant	3	3	4	4	4	3
Chief Legal Counsel	1	1	1	1	1	1
Chief of Community Building	1	1	1	0	1	1
Chief of Public Services	1	1	1	1	1	1
Chief of Staff	1	1	1	1	1	1
Chief of Strategic Initiatives	1	0	0	0	0	0
Counsel	1	1	1	1	1	1
Deputy Chief of Staff	0	1	1	1	1	1
Deputy for Communications	1	1	1	1	1	1
Director of Communications	1	1	1	1	1	1
Director of Policy	1	1	0	0	0	0
Intergovernmental Affairs Aide	1	1	1	1	1	1
Mayor	1	1	1	1	1	1
Mayor's Scheduler	1	1	1	1	1	1
Special Assistant	4	4	4	5	5	5
Special Police	2	2	2	2	2	2
Speech Writer	1	1	0	1	1	1

LOUISVILLE METRO COUNCIL

Mission Statement

Enact legislation to meet the needs of the citizens of Louisville Metro.

Major Services

Standing Committees:

- Appropriations, Neighborhood Development Improvement Funds (NDF), and Capital Improvement Funds (CIF)
- Budget
- Committee of the Whole
- Committee on Appointments
- Committee on Committees
- Committee on Contracts
- Committee on Health & Education
- Committee on Sustainability & Parks
- Community Affairs & Housing Committee
- Government Accountability & Ethics Committee
- Intergovernmental Affairs & Annexation Committee
- Labor & Economic Development Committee
- Planning, Zoning, Land Design and Development Committee
- Public Safety Committee
- Public Works, Bridges & Transportation Committee

Ad Hoc Committees:

- Land Development Code
- Vacant Properties

Objectives

- Provide legislative oversight and authority for efficient and effective services to all citizens of Louisville Metro
- Provide legislative authority to achieve the published goals and objectives of Louisville Metro Government
- Appropriate an annual operating and capital budget

Website

To view other important Metro Council information, please visit http://louisvilleky.gov/government/metro-council/.

Louisville Metro Council

Budget Summary

	Prior Year Actual 2014-2015	Original Budget 2015-2016	Revised Budget 2015-2016	Mayor's Recommended 2016-2017	Council Approved 2016-2017
Funding by Source					
General Fund Appropriation	5,994,200	7,993,900	6,870,200	8,192,700	8,192,700
Carryforward & Designated	1,786,000	-	1,889,800	-	-
Agency Receipts	26,800	-	22,400	-	-
Total Funding:	**7,807,000**	**7,993,900**	**8,782,400**	**8,192,700**	**8,192,700**
Expenditures by Category					
Personnel Services	4,964,800	5,042,000	5,048,200	5,200,900	5,200,900
Contractual Services	514,800	693,500	817,700	731,300	731,300
Supplies	31,600	45,400	43,400	37,200	37,200
Equipment/Capital Outlay	23,400	41,900	49,500	48,200	48,200
Interdepartment Charges	-	25,000	25,000	25,000	25,000
Other Expenses	263,500	-	351,600	-	-
Restricted & Other Proj Exp	-	2,146,100	2,450,400	2,150,100	2,150,100
Total Expenditures:	**5,798,100**	**7,993,900**	**8,785,800**	**8,192,700**	**8,192,700**
Expenditures by Activity					
District Operations/NDF Fund	861,600	2,724,900	3,519,000	2,759,600	2,759,600
Administration	4,936,500	5,269,000	5,266,800	5,433,100	5,433,100
Total Expenditures:	**5,798,100**	**7,993,900**	**8,785,800**	**8,192,700**	**8,192,700**

Louisville Metro Council — Filled Position Detail

	FY14 Average	FY15 Average	FY16 by Quarter 7/1/15	10/1/15	1/1/16	4/1/16
Regular Full-time	69	69	67	66	67	67
Regular Part-time	16	14	13	12	13	14
Seasonal/Other	2	1	2	2	2	2
Filled Position Total	**87**	**84**	**82**	**80**	**82**	**83**
Position Title						
Administrative Assistant	3	3	3	3	3	3
Administrative Clerk	7	5	4	4	5	5
Administrative Specialist	1	1	1	1	1	1
Business Manager	1	1	1	1	1	1
Business Specialist	1	1	1	1	1	1
Caucus Director	1	1	1	1	1	1
Director of Communications	2	2	1	1	1	1
Financial Advisor	1	1	1	1	1	1
Info Systems Coordinator	1	1	1	1	1	1
Legislative Aide	12	12	12	12	12	12
Legislative Assistant	14	14	14	14	14	14
Majority Caucus Communications Director	0	1	1	1	1	1
Majority Caucus Director	1	1	1	1	1	1
Metro Council Assistant Clerk	3	3	2	1	2	2
Metro Council Clerk	1	1	1	1	1	1
Metro Council Member	26	26	26	26	26	26
Metro Council Staff Helper	12	10	11	10	10	11

OFFICE OF INTERNAL AUDIT

Mission Statement

Provide independent, objective assurance and consulting activities that assist both policy makers and program managers in providing high-quality services in a manner that is accountable, efficient, effective, and ethical. Provide services that add value and improve Louisville Metro Government operations. Support the accomplishment of Metro's objectives by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of risk management, control, and governance processes.

Major Services

- Assurance Services
- Consulting Services
- Information Technology Services
- Integrity Services

Objectives

Conduct audits of Metro department activities to review systems of risk management and internal controls in order to provide reasonable assurance regarding the achievement of objectives in the following categories:

- Compliance with applicable laws and regulations
- Reliability of financial reporting
- Effectiveness and efficiency of operations
- Achievement of Louisville Metro Government's Strategic Objectives and 21 Goals
- Safeguarding of assets

Website

To view the agency's strategic plan along with other important information, please visit http://www.louisvilleky.gov/InternalAudit/.

Office of Internal Audit

Budget Summary

	Prior Year Actual 2014-2015	Original Budget 2015-2016	Revised Budget 2015-2016	Mayor's Recommended 2016-2017	Council Approved 2016-2017
Funding by Source					
General Fund Appropriation	591,400	726,000	726,000	747,000	747,000
Total Funding:	**591,400**	**726,000**	**726,000**	**747,000**	**747,000**
Expenditures by Category					
Personnel Services	489,600	638,400	638,400	664,800	664,800
Contractual Services	96,200	83,800	83,800	78,400	78,400
Supplies	5,500	3,800	3,800	3,800	3,800
Total Expenditures:	**591,300**	**726,000**	**726,000**	**747,000**	**747,000**
Expenditures by Activity					
Office of Internal Audit	591,300	726,000	726,000	747,000	747,000
Total Expenditures:	**591,300**	**726,000**	**726,000**	**747,000**	**747,000**

Office of Internal Audit — Filled Position Detail

	FY14 Average	FY15 Average	FY16 by Quarter 7/1/15	10/1/15	1/1/16	4/1/16
Regular Full-time	7	6	7	6	7	8
Regular Part-time	0	0	0	0	0	0
Seasonal/Other	0	0	0	0	0	0
Filled Position Total	**7**	**6**	**7**	**6**	**7**	**8**
Position Title						
Assistant Director	1	1	1	1	1	1
Director	1	1	1	0	0	1
Internal Audit Coordinator	0	0	1	1	1	1
Internal Audit Manager	0	0	0	1	1	1
Internal Auditor I	0	0	0	0	0	2
Internal Auditor II	5	4	4	3	4	2

LOUISVILLE METRO POLICE DEPARTMENT

Mission Statement

Deliver professional, effective services, fairly and ethically, at all times, to all people, in order to prevent crime, control crime, and enhance the overall quality of life for citizens and visitors; Encourage and promote community involvement on all levels to achieve these ends.

Major Services

- Patrol Services
- Police Training
- Property and Records Management
- Major Crimes
- Special Operations
- Narcotics
- Special Investigations
- Media and Public Relations
- Administrative Services

Objectives

- Reduce crimes, traffic fatalities and injury accidents, public perception of fear of crime, external complaints and internal violations, and increase the clearance of crimes by arrest
- Enhance community trust and support through increased transparency in the complaint process, improved customer service, increased services to victims of crime, greater citizen input, and more effective communication of our mission, activities, and programs
- Enhance employee trust and commitment through increased training opportunities, improved facilities and equipment, and available employee services
- Enhance collaboration with local, regional, and federal agencies through improved communication, increased use of cross functional teams, and greater interfacing of informational technologies
- Leverage existing citizen technology through increasing services and information available to the community electronically
- Collaborate with community stakeholders to increase the department's interaction with young people through programs focused on developing life-skills in order to build a strong foundation of trust with young people in our community
- Collaborate with community stakeholders to increase outreach programs available to immigrants in our community in order to build trust and support among the newer members of our community
- Incorporate, where applicable, recommendations from the *President's Report on 21st Century Policing*

Website

To view the agency's strategic plan along with other important information, please visit http://www.louisvilleky.gov/MetroPolice/.

Performance Measures

Each agency reports to the Mayor and Metro Leadership 3-4 times per year on their key performance indicators (KPIs), problem solving efforts, and continuous improvement activities. The following page provides a high level overview of the agency's most recent performance on their enterprise-wide and operational KPIs. To view the agency's strategic plan, performance measures on previous LouieStat reports, or details on each KPI, please visit http://louiestat.louisvilleky.gov/. (*Note: The timeframe and goal for each measure may vary and can be found on the agency's KPI reports on the LouieStat website.)*

Louisville Metro Police Department

(LouieStat data as of 5/17/16)

Enterprise Key Performance Indicators (KPIs)			
Measure	**Current Level**	**Goal Level**	**YTD Status**
Dollars Spent on Overtime	$3,450,056	$3,252,926	⚠
Overtime Hours Paid	91,566 hours	85,586 hours	⚠
Hours Not Worked	142,849 hours	126,808 hours	✖
Hours Lost Due to Work-Related Illness and Injury	11,349 hours	31,689 hours	✔
Employees w/High Sick Leave Consumption	104 employees	108 employees	✔
Sworn Employees w/High Sick Leave Consumption	964 employees	1,035 employees	✔
Civilian Employees w/High Sick Leave Consumption	615 employees	551 employees	✖
Lost Time Injury Rate	4.85	4	✖
LMPD KPIs			
Shootings	348 Shootings	TBD	▨
Part 1 Total Crimes	33,339 incidents	31,476 incidents	✖
Homicides	18 Homicides	TBD	▨
Part 1 Property Crimes	28,946 incidents	27,462 incidents	⚠
Part 1 Violent Crimes	4,387 incidents	4,011 incidents	⚠
Traffic Fatalities	71 fatalities	69 fatalities	⚠
Professional Standards Unit Complaints	81 complaints	58 complaints	✖
At-Fault Officer Collisions	101 collisions	84 collisions	✖

Legend

- ✔ Performance Meets Goal
- ⚠ Performance Approaching Goal
- ✖ Performance Off Goal
- ▨ Non-Scored / Informational
- ? Goal Not Set

Louisville Metro Police Department

Budget Summary

	Prior Year Actual 2014-2015	Original Budget 2015-2016	Revised Budget 2015-2016	Mayor's Recommended 2016-2017	Council Approved 2016-2017
Funding by Source					
General Fund Appropriation	160,969,800	161,781,500	161,903,800	165,135,300	164,965,300
Carryforward & Designated	43,000	24,600	40,100	-	-
Agency Receipts	1,316,800	1,702,200	1,704,400	1,772,600	1,772,600
Federal Grants	1,313,500	2,225,500	1,811,700	6,053,500	6,053,500
State Grants	4,998,700	5,203,300	5,216,300	5,220,100	5,220,100
Total Funding:	**168,641,800**	**170,937,100**	**170,676,300**	**178,181,500**	**178,011,500**
Expenditures by Category					
Personnel Services	151,432,800	151,899,600	152,091,700	154,980,200	154,980,200
Contractual Services	5,257,500	6,222,600	6,431,000	6,752,800	6,752,800
Supplies	1,377,500	1,521,700	1,811,600	1,792,800	1,792,800
Equipment/Capital Outlay	334,700	390,200	392,100	414,000	414,000
Direct Reimbursements	8,928,900	8,902,400	8,567,600	7,987,200	7,817,200
Interdepartment Charges	1,283,400	1,261,500	1,261,500	1,301,800	1,301,800
Restricted & Other Proj Exp	-	739,100	121,100	4,952,700	4,952,700
Total Expenditures:	**168,614,800**	**170,937,100**	**170,676,600**	**178,181,500**	**178,011,500**
Expenditures by Activity					
Administrative Bureau	38,322,400	40,659,400	40,512,500	41,664,700	41,494,700
Patrol Bureau	93,800,000	92,360,000	92,405,600	96,841,200	96,841,200
Support Operations Bureau	36,492,400	37,917,700	37,758,500	39,675,600	39,675,600
Total Expenditures:	**168,614,800**	**170,937,100**	**170,676,600**	**178,181,500**	**178,011,500**

Louisville Metro Police Department — Filled Position Detail

	FY14 Average	FY15 Average	FY16 by Quarter 7/1/15	10/1/15	1/1/16	4/1/16
Regular Full-time	1,435	1,480	1,497	1,492	1,470	1,477
Regular Part-time	66	63	64	63	57	58
Seasonal/Other	0	0	0	0	0	0
Filled Position Total	**1,501**	**1,543**	**1,561**	**1,555**	**1,527**	**1,535**
Position Title						
Administrative Assistant	7	6	4	4	5	4
Administrative Clerk	17	20	21	19	19	19
Administrative Secretary	5	5	5	5	5	5
Administrative Specialist	2	2	2	2	2	2
Administrative Supervisor I	1	1	1	1	0	0
Assistant Police Chief	2	2	3	3	3	3
Attorney	1	1	1	1	1	1
Business Accountant I	0	0	1	1	1	1
Clerk Typist II	3	3	3	3	3	3
Community Outreach Coordinator	1	1	1	1	1	1
Crime Analyst I	4	11	19	19	19	19
Crime Scene Technician I	15	15	15	15	14	15
Criminal Justice Specialist	5	5	5	4	4	4
Criminal Justice Supervisor	1	2	2	2	2	2
Deputy Police Chief	2	1	1	1	1	1
Executive Administrator	0	0	1	2	3	3
Executive Assistant	1	1	1	1	1	1
Information Process Technician	18	21	27	28	28	27
Keeper I	1	1	1	1	1	1
Latent Fingerprint Technician	2	2	2	2	2	2
LMPD Service Center Technician	14	16	16	17	16	17
Management Assistant	4	5	5	4	4	4
Paralegal	1	2	1	2	2	2
Permit/License Assistant	2	2	2	2	2	2
Personnel Specialist	1	2	3	3	3	3
Personnel Supervisor	1	1	1	1	1	1
Photographer Technician	2	2	2	2	2	2
Physical Fitness Instructor	1	1	1	1	1	1
Police Chief	1	1	1	1	1	1
Police Lieutenant	57	57	57	56	57	56
Police Major	14	14	14	14	15	15
Police Officer	983	1,015	1,020	1,016	992	992
Police Report Technician	5	5	6	6	6	6
Police Sergeant	155	155	155	154	155	158
Property Room Clerk	9	8	8	8	7	9
Property Room Coordinatorinator	1	1	0	0	0	0
Property Room Supervisor	0	0	1	1	1	1

Louisville Metro Police Department — Filled Position Detail

	FY14 Average	FY15 Average	FY16 by Quarter 7/1/15	10/1/15	1/1/16	4/1/16
Public Information Specialist	2	2	2	2	2	2
Records Manager	1	1	1	0	0	0
Records Supervisor I	4	4	4	4	4	4
Records Supervisor II	2	2	2	2	2	2
Special Police	0	0	0	0	0	1
Storage Equipment Operator	6	7	5	7	7	7
Tow-In Equipment Operator	12	13	14	14	14	14
Traffic Control Officer II	3	3	3	3	3	3
Traffic Guard I	31	30	32	30	25	26
Traffic Guard II	33	32	32	33	32	32
Traffic Guard III	46	45	45	45	46	47
Traffic Guard Supervisor	1	1	1	1	1	1
Transcriber	5	5	4	4	4	4
Typist Police	2	0	0	0	0	0
Vehicle Impoundment Supervisor	2	2	2	2	2	2
Victim Services Advocate	0	1	1	1	1	1
Video Forensics Specialist	1	1	1	1	1	1
Video Records Specialist	0	0	2	2	2	3
Word Processing Clerk Police	11	7	1	1	1	1

CRIMINAL JUSTICE COMMISSION

Mission Statement

Improve the administration of justice and promote public safety through planning, research, education, and system-wide coordination of criminal justice and public safety initiatives.

Legal References:

- Louisville Metro Code of Ordinances (LMCO) Ordinance 166, Series 2009 – Louisville Metro Criminal Justice Commission Board
- LMCO Ordinance 154, Series 2003 – Louisville Metro Domestic Violence Prevention Coordinating Council
- LMCO Ordinance 10, Series 2003 – Louisville Metro Citizens Commission on Police Accountability
- LMCO Chapter 32 – Louisville Firefighters Pension Fund
- Kentucky Revised Statute (KRS) 95.290 – Louisville Firefighters Pension Fund
- KRS 95.290 – Policemen's Retirement Fund
- KRS 67C.107(5) – Policemen's Retirement Fund

Major Services

- Criminal Justice Planning, Research, and Coordination
- Suburban Fire Districts
- Louisville Firefighters Pension Fund
- Policemen's Retirement Fund

Objectives

- Collect and analyze data and publish reports on the incidence and nature of crime as well as its overall impact on the criminal justice system workload
- Generate recommendations for improvements in criminal justice system operations to promote efficiencies
- Educate the public and engage community residents on issues and challenges facing the criminal justice system
- Provide assistance in criminal justice program development and, when possible, secure and administer state or federal funds for specific projects

Website

To view the agency's strategic plan along with other important information, please visit http://www.louisvilleky.gov/CriminalJusticeCommission/.

Criminal Justice Commission

Budget Summary

	Prior Year Actual 2014-2015	Original Budget 2015-2016	Revised Budget 2015-2016	Mayor's Recommended 2016-2017	Council Approved 2016-2017
Funding by Source					
General Fund Appropriation	7,132,700	7,030,900	7,030,900	6,958,900	6,971,600
Carryforward & Designated	-	-	-	100,000	100,000
Agency Receipts	-	-	225,000	125,000	125,000
Federal Grants	117,600	800,000	786,700	1,447,500	1,447,500
Total Funding:	**7,250,300**	**7,830,900**	**8,042,600**	**8,631,400**	**8,644,100**
Expenditures by Category					
Personnel Services	1,340,700	1,294,500	1,294,500	1,231,500	1,231,500
Contractual Services	5,842,600	5,863,600	6,126,400	6,669,300	6,682,000
Supplies	12,100	1,200	1,200	1,000	1,000
Equipment/Capital Outlay	1,400	1,500	26,500	29,600	29,600
Restricted & Other Proj Exp	-	670,100	594,000	700,000	700,000
Total Expenditures:	**7,196,800**	**7,830,900**	**8,042,600**	**8,631,400**	**8,644,100**
Expenditures by Activity					
Administration	426,600	1,122,400	1,334,100	2,003,400	2,003,400
Firefighters Pension Fund	4,059,800	3,808,300	3,808,300	3,756,400	3,756,400
Policemen Retirement Fund	2,548,400	2,733,600	2,733,600	2,709,600	2,709,600
Suburban Fire Districts	162,000	166,600	166,600	162,000	174,700
Total Expenditures:	**7,196,800**	**7,830,900**	**8,042,600**	**8,631,400**	**8,644,100**

Criminal Justice Commission

Filled Position Detail

	FY14 Average	FY15 Average	FY16 by Quarter 7/1/15	10/1/15	1/1/16	4/1/16
Regular Full-time	3	3	3	3	3	3
Regular Part-time	1	1	1	1	1	1
Seasonal/Other	0	0	0	0	0	0
Filled Position Total	**4**	**4**	**4**	**4**	**4**	**4**
Position Title						
Executive Liaison	1	1	1	1	1	1
Public Protection Coordinator	3	3	3	3	3	3

LOUISVILLE FREE PUBLIC LIBRARY

Mission Statement

Provide the people of Louisville with the broadest possible access to knowledge, ideas, and information and support them in their pursuit of learning.

Major Services

- Neighborhood Libraries
- Library Information Services
- Children/Young Adult Services
- Content Management
- Administrative Support
- Library Computer Services
- Facilities Services
- Technology Resources
- Education Programs and Public Awareness

Objectives

- Support Lifelong Learning – Provide opportunities for library patrons to participate in educational activities, independently or as a group.
- Encourage Reading – Provide materials, spaces, and guidance that encourage and allow people to read for learning, in support of their careers, or as a pleasure pursuit.
- Increase Library Awareness – Throughout the Library service area, raise the level of awareness of the library, its information resources, its facilities, and the services it provides.

Website

To view the agency's strategic plan along with other important information, please visit http://www.lfpl.org/.

Performance Measures

Each agency reports to the Mayor and Metro Leadership 3-4 times per year on their key performance indicators (KPIs), problem solving efforts, and continuous improvement activities. The following page provides a high level overview of the agency's most recent performance on their enterprise-wide and operational KPIs. To view the agency's strategic plan, performance measures on previous LouieStat reports, or details on each KPI, please visit http://louiestat.louisvilleky.gov/. (*Note: The timeframe and goal for each measure may vary and can be found on the agency's KPI reports on the LouieStat website.)*

Louisville Free Public Library

(LouieStat data as of 7/12/16)

Enterprise Key Performance Indicators (KPIs)			
Measure	**Current Level**	**Goal Level**	**YTD Status**
Dollars Spent on Overtime	$4,850	$38,896	✓
Overtime Hours Paid	239 hours	570 hours	✓
Hours Not Worked	20,237 hours	14,939 hours	✗
Hours Lost Due to Work-Related Illness and Injury	1,708 hours	4,980 hours	✓
Employees w/High Sick Leave Consumption	42 employees	40 employees	⚠
Lost Time Injury Rate	1.99	1.5	✗
Louisville Free Public Library KPIs			
Patron Ratio	47%	50%	⚠
Lynda.com Active Total Users	5,973 Users	7,033 Users	⚠
Lynda.com Total Certificates Earned	2,048 Certificates	1,847 Certificates	✓
Preschool Literacy Program Attendance	58,721 Attendees	59,411 Attendees	⚠
Adult Reading Programs Offered	346 programs	240 programs	✓
Digital Items Added to Inventory	8,301 items	5,004 items	✓
Lifelong Learning Program Attendance	10,626 attendees	3,900 attendees	✓
Edge Initiative Implementation		TBD	?
eBook Circulation	759,698 items	723,036 items	✓
Cardholders Count	370,071 cardholders	375,484 cardholders	⚠
Program Attendance	319,731 patrons	300,499 patrons	✓
Program Count	11,749 programs	11,073 programs	✓
Total Circulation	4,161,140 items	4,183,708 items	✓
Total Door Count	3,041,779 visitors	3,316,348 visitors	⚠

Legend

- ✓ Performance Meets Goal
- ⚠ Performance Approaching Goal
- ✗ Performance Off Goal
- Non-Scored / Informational
- ? Goal Not Set

Louisville Free Public Library

Budget Summary

	Prior Year Actual 2014-2015	Original Budget 2015-2016	Revised Budget 2015-2016	Mayor's Recommended 2016-2017	Council Approved 2016-2017
Funding by Source					
General Fund Appropriation	15,427,600	15,648,700	15,649,100	17,142,300	17,142,300
Carryforward & Designated	509,800	-	381,400	-	-
Agency Receipts	1,541,300	2,101,200	2,101,200	1,711,600	1,711,600
Federal Grants	280,400	380,000	380,000	380,000	380,000
State Grants	311,800	312,000	312,000	311,800	311,800
Total Funding:	**18,070,900**	**18,441,900**	**18,823,700**	**19,545,700**	**19,545,700**
Expenditures by Category					
Personnel Services	12,132,000	12,163,700	12,167,200	13,666,600	13,666,600
Contractual Services	3,080,000	3,140,600	3,460,300	3,110,400	3,110,400
Supplies	2,210,600	1,449,700	2,378,400	1,525,600	1,525,600
Equipment/Capital Outlay	210,700	298,700	298,700	211,400	211,400
Direct Reimbursements	49,700	58,800	58,800	47,900	47,900
Interdepartment Charges	7,800	8,800	8,800	8,800	8,800
Restricted & Other Proj Exp	-	1,321,600	451,300	975,000	975,000
Total Expenditures:	**17,690,800**	**18,441,900**	**18,823,500**	**19,545,700**	**19,545,700**
Expenditures by Activity					
Director's Office	1,017,800	1,197,900	1,224,900	1,140,600	1,140,600
Administrative Support	98,200	92,300	92,700	103,900	103,900
Library Computer Services	1,355,300	1,735,300	1,735,300	1,619,900	1,619,900
Facilities	2,136,700	2,092,700	2,092,700	2,184,400	2,184,400
Branch Services	6,832,400	6,707,400	6,707,400	7,768,500	7,768,500
Main Branch Information Services	2,296,000	2,217,300	2,217,300	2,461,900	2,461,900
Child/Young Adult Programs	622,400	682,700	692,200	730,800	730,800
Collection Services	3,332,000	3,716,300	4,061,000	3,535,700	3,535,700
Total Expenditures:	**17,690,800**	**18,441,900**	**18,823,500**	**19,545,700**	**19,545,700**

Louisville Free Public Library — Filled Position Detail

	FY14 Average	FY15 Average	FY16 by Quarter 7/1/15	10/1/15	1/1/16	4/1/16
Regular Full-time	173	178	180	178	180	184
Regular Part-time	102	102	105	98	101	109
Seasonal/Other	11	9	8	6	8	8
Filled Position Total	**286**	**289**	**293**	**282**	**289**	**301**
Position Title						
Administrative Clerk	1	0	0	0	0	0
Administrative Coordinator	0	1	1	1	1	1
Administrative Specialist	1	2	2	1	0	1
Architectural Projects Coordinator	1	0	0	0	0	0
Assistant Director	2	2	2	2	1	2
Business Clerk	1	0	0	0	0	0
Business Specialist	1	0	0	0	0	0
Community Outreach Coordinator	2	2	3	1	0	0
Computer Operator	1	1	0	0	0	1
Computer Services Manager	1	1	1	1	1	1
Director	1	1	0	1	1	1
Education Manager	1	1	1	1	1	1
Executive Administrator	1	2	2	2	2	2
Executive Assistant	1	1	1	1	1	1
Facilities Maintenance Manager	1	1	1	1	1	1
Facilities Maintenance Supervisor II	1	1	1	1	1	1
Facilities Project Coordinator	0	1	1	1	1	1
Facilities Project Manager	1	1	1	1	1	1
Graphic Artist	1	1	1	1	1	1
Information Systems Supervisor	0	1	1	1	1	1
Librarian I	25	24	24	25	22	22
Librarian II	17	17	15	4	0	0
Librarian III	12	12	13	0	0	0
Librarian IV	3	3	2	1	0	0
Library Assistant	59	62	63	61	65	66
Library Clerk	77	77	79	77	78	78
Library Content Developer Supervisor	0	0	0	0	1	1
Library Content Manager	0	0	0	1	1	1
Library Content Supervisor	0	0	0	1	1	1
Library Courier	2	2	2	2	2	2
Library Manager	0	1	1	14	19	19
Library Page	44	41	43	39	40	47
Library Programs Coordinator	0	0	0	1	3	4
Library Programs Supervisor	0	1	4	6	7	7
Library Services Manager	3	3	3	2	2	1
Library Supervisor	0	0	1	9	10	10
Library Technician	2	2	2	2	1	1

Louisville Free Public Library — Filled Position Detail

	FY14 Average	FY15 Average	FY16 by Quarter 7/1/15	10/1/15	1/1/16	4/1/16
Maintenance Mechanic Librarian	2	2	2	2	2	2
Maintenance Worker II	4	4	3	4	4	4
PC Analyst	4	4	4	4	4	4
Personnel Coordinator	0	0	0	0	1	1
Personnel Specialist	0	1	0	1	1	1
Print & Audio Equipment Operator	1	1	1	1	1	1
Public Information Specialist	0	1	1	0	0	1
Public Information Supervisor	1	1	1	1	1	1
Substitute Librarian	1	1	0	0	0	0
Substitute Library Assistant	6	5	7	6	6	6
Substitute Library Clerk	3	2	1	0	2	2
Systems Engineer II	1	1	1	1	1	1
Training Specialist	0	1	1	0	0	0

LOUISVILLE FIRE

Mission Statement

Protect the lives and property of the citizens of Louisville Metro by preventing fires and injuries, responding to emergencies, and protecting the environment through a variety of programs and regional response teams; Provide hazardous material mitigation and specialized rescue response to disasters and terrorist events; Provide a First Class Fire Protection Rating for the citizens of the Urban Service District.

Major Services

- Administrative Support
- Vehicle & Equipment Maintenance
- Safety & Training
- Special Units, Recruitment, and Recruit Training
- Fire Prevention
- Fire Investigations/Arson Bureau
- Support Services, Technology, & Public Information Office
- Fire Suppression

Objectives

- Respond to emergency incidents involving fires, rescues, emergency medical, hazardous materials, and other hazardous conditions in order to mitigate loss of life, injuries, property loss, and environmental damage
- Eliminate fire deaths and reduce fire injuries by completing home inspection and smoke detector installation programs and by analyzing statistical data collected on actual incidents
- Reduce losses of life, property, and business in Louisville Metro through public education and the enforcement of relevant regulations and codes, thereby improving the quality of life with a safe environment for our citizens and emergency responders by working to eliminate potential arson areas and actively investigating suspicious and incendiary fires to apprehend and convict those responsible for such incidents
- Provide the most effective and efficient fire apparatus and equipment by being responsible for the specifications, inspections, acceptance, testing, and maintenance of all department vehicles, apparatus, and fire equipment
- Provide all personnel with up-to-date training programs in order to maintain a high level of efficiency for serving and instructing the community
- Provide a safe working environment for all personnel and provide a thorough initial training of all new recruits

Website

To view the agency's strategic plan along with other important information, please visit http://www.louisvilleky.gov/LouisvilleFire/.

Performance Measures

Each agency reports to the Mayor and Metro Leadership 3-4 times per year on their key performance indicators (KPIs), problem solving efforts, and continuous improvement activities. The following page provides a high level overview of the agency's most recent performance on their enterprise-wide and operational KPIs. To view the agency's strategic plan, performance measures on previous LouieStat reports, or details on each KPI, please visit http://louiestat.louisvilleky.gov/. (*Note: The timeframe and goal for each measure may vary and can be found on the agency's KPI reports on the LouieStat website.)*

Louisville Fire

(LouieStat data as of 6/28/16)

Enterprise Key Performance Indicators (KPIs)			
Measure	**Current Level**	**Goal Level**	**YTD Status**
Dollars Spent on Overtime	$1,349,080	$969,014	✖
Overtime Hours Paid	51,100 hours	47,854 hours	⚠
Hours Not Worked	65,552 hours	61,164 hours	⚠
Hours Lost Due to Work-Related Illness and Injury	21,106 hours	15,262 hours	✖
Suppression Employees w/High Sick Leave Consumption	79 employees	54 employees	✖
Non-Suppression Employees w/High Sick Leave Consumption	3 employees	4 employees	✔
Lost Time Injury Rate	7.56	6.06	✖
Louisville Fire Department KPIs			
Medical Incidents Effective Response Force	29%	10%	✖
Structure Fire Effective Response Force	22%	10%	✖
Structure Fire First Unit Response	10%	10%	✔
Fire Incidents	13,481 incidents	TBD	?
Fire Runs	29,466 runs	TBD	?
Medical Incidents	22,656 incidents	TBD	?
Medical Runs	23,852 runs	TBD	?
Building/Business Inspections	9,797 inspections	7,530 inspections	✔
Home Fire Inspections	7,795 inspections	14,580 inspections	✖
Property Damage	$6,862,057	$7,717,572	✔
Property Percentage Saved	89%	90%	⚠
Civilian Fire Injuries	15 injuries	17 injuries	✔
Conviction Rate	97%	75%	✔
Case Clearance Rate	40%	25%	✔

Legend

- Performance Meets Goal
- Performance Approaching Goal
- Performance Off Goal
- Non-Scored / Informational
- Goal Not Set

Louisville Fire

Budget Summary

	Prior Year Actual 2014-2015	Original Budget 2015-2016	Revised Budget 2015-2016	Mayor's Recommended 2016-2017	Council Approved 2016-2017
Funding by Source					
General Fund Appropriation	49,312,000	50,509,500	50,509,500	52,785,900	52,785,900
Carryforward & Designated	40,300	-	49,400	-	-
Agency Receipts	758,300	686,600	686,600	696,800	696,800
State Grants	1,899,500	2,029,500	2,029,500	1,980,000	1,980,000
Total Funding:	**52,010,100**	**53,225,600**	**53,275,000**	**55,462,700**	**55,462,700**
Expenditures by Category					
Personnel Services	48,200,800	49,750,300	49,750,300	51,387,800	51,387,800
Contractual Services	1,824,100	1,903,700	1,852,500	2,024,200	2,024,200
Supplies	1,898,000	1,271,000	1,401,600	1,740,400	1,740,400
Equipment/Capital Outlay	96,200	79,500	79,500	84,500	84,500
Direct Reimbursements	117,000	109,600	109,600	123,300	123,300
Interdepartment Charges	7,700	1,000	1,000	1,000	1,000
Restricted & Other Proj Exp	-	110,500	80,500	101,500	101,500
Total Expenditures:	**52,143,800**	**53,225,600**	**53,275,000**	**55,462,700**	**55,462,700**
Expenditures by Activity					
Flood Recovery Fire	183,400	-	-	-	-
Administrative Support	2,491,000	2,431,900	2,490,300	2,728,400	2,728,400
Support Services & Public Information	496,400	680,300	671,300	462,400	462,400
Safety & Training	3,357,400	3,350,100	3,250,100	5,475,300	5,475,300
Vehicle Maintenance	2,589,900	2,512,400	2,612,400	2,563,000	2,563,000
Fire Investigations	1,314,900	1,138,500	1,138,500	1,077,100	1,077,100
Fire Suppression	39,820,800	41,195,600	41,195,600	41,217,100	41,217,100
Fire Prevention	1,885,500	1,916,800	1,916,800	1,939,400	1,939,400
Emergency Medical Service Operations	4,500	-	-	-	-
Total Expenditures:	**52,143,800**	**53,225,600**	**53,275,000**	**55,462,700**	**55,462,700**

Louisville Fire — Filled Position Detail

	FY14 Average	FY15 Average	FY16 by Quarter 7/1/15	10/1/15	1/1/16	4/1/16
Regular Full-time	468	470	506	489	483	477
Regular Part-time	0	0	0	0	0	0
Seasonal/Other	0	0	0	0	0	0
Filled Position Total	**468**	**470**	**506**	**489**	**483**	**477**
Position Title						
Administrative Supervisor I	1	1	0	0	0	0
Assistant Fire Chief	6	6	6	6	6	5
Assistant Fire Chief Executive	1	1	1	1	1	1
Chief Arson Investigator	1	1	1	1	1	1
Chief of Fire Prevention	1	1	1	1	1	1
District Fire Chief	19	19	19	22	20	20
Executive Assistant	1	1	1	1	1	1
Facilities Maintenance Engineer	1	1	1	1	1	1
Fire Account Clerk Typist	1	1	1	1	1	1
Fire Apparatus Mechanic I	3	2	2	3	3	3
Fire Apparatus Mechanic II	2	2	2	2	2	2
Fire Apparatus Mechanic III	1	1	1	1	1	1
Fire Apparatus Operation	95	95	96	96	95	93
Fire Arson Investigator I	6	6	7	7	6	6
Fire Arson Investigator II	2	2	2	2	2	2
Fire Chief	1	1	1	1	1	1
Fire Clerk Typist I	4	4	4	4	4	4
Fire Company Commander	97	96	97	96	96	95
Fire Custodian	2	2	2	2	2	2
Fire Equipment Maintenance Mechanic	1	1	1	1	1	1
Fire Hazardous Materials Specialist	1	1	1	1	1	1
Fire Information Process Technician	1	1	1	1	1	1
Fire Mechanic Helper	2	1	2	1	2	2
Fire Prevention Inspector I	10	10	11	11	11	11
Fire Prevention Inspector II	3	3	3	3	3	3
Fire Secretary	4	3	2	2	3	3
Fire Storekeeper I	1	1	1	1	1	1
Fire Storekeeper II	1	1	2	2	2	2
Fire Train Video Specialist II	1	1	1	1	1	1
Fire/EMS Maintenance Coordinator	0	1	1	1	1	1
Firefighter	197	202	234	215	211	209
Information Systems Analyst	1	1	1	1	1	1

EMERGENCY SERVICES

Mission Statement

To provide the citizens and visitors of Louisville Metro an effective, proactive approach to disaster management (natural or caused) through preparedness, planning, prevention and mitigation activities, response coordination, and recovery operations. To provide the visitors and citizens of Jefferson County an efficient and effective central point for emergency communications. Also provide high-quality, evidence-based and compassionate emergency medical care. This includes receipt, prioritization, dispatch and coordination of public safety, public service resources, and public information in a courteous and professional manner.

Major Services

- Emergency Medical Services, Support and Alternative Care Program
- Planning, Preparedness, Response, Recovery and Mitigation
- Public Safety Communications (9-1-1) and Public Safety/Services radios
- Public Services Communications (3-1-1) and CPR Training and Education

Objectives

- Provide 24 hour-a-day, 7 day-a-week pre-hospital emergency medical services
- Provide programs to meet the needs of patients with low-acuity medical issues
- Provide Community First Aid and CPR Education
- Improve Community Preparedness: Reduce the loss of life and property by effectively preparing for natural and caused disasters that impact Louisville Metro and surrounding counties
- Ensure effective and efficient Public Safety Communications: Provide a professional, efficient, and consolidated public safety communications center that will process emergency (and non-emergency) calls for service and provide resource management/ tracking for the public safety agencies serving the citizens and visitors of Louisville Metro
- Ensure Regional Interoperability: Exercise the use of mutually agreed upon tools and procedures; using mutual aid frequencies to include adjacent counties. Explore options for providing our public safety partners and citizens with timely information
- Improve Community Disaster Planning: Coordinate the creation and implementation of disaster plans/exercises with Louisville Metro Agencies, adjacent counties, Kentucky Emergency Management and other local, state and federal agencies for natural and caused disasters, to include Chemical, Biological, Radiological, Nuclear, and Explosive (CBRNE) weapons incidents
- Provide excellent Customer Services: Provide effective means by which citizens and visitors to Louisville Metro can register concerns, request services, offer suggestions, or ask questions about Louisville Metro

Website

To view the agency's strategic plan along with other important information, please visit https://louisvilleky.gov/government/emergency-services, http://www.louisvilleky.gov/EMA/ or http://www.louisvilleky.gov/EMS/.

Performance Measures

Each agency reports to the Mayor and Metro Leadership 3-4 times per year on their key performance indicators (KPIs), problem solving efforts, and continuous improvement activities. The following page provides a high level overview of the agency's most recent performance on their enterprise-wide and operational KPIs. To view the agency's strategic plan, performance measures on previous LouieStat reports, or details on each KPI, please visit http://louiestat.louisvilleky.gov/. (*Note: The timeframe and goal for each measure may vary and can be found on the agency's KPI reports on the LouieStat website.)*

Emergency Services

(LouieStat data as of 6/15/16)

Enterprise Key Performance Indicators (KPIs)			
Measure	**Current Level**	**Goal Level**	**YTD Status**
Dollars Spent on Overtime	$2,477,931	$2,133,208	✗
Overtime Hours Paid	89,638 hours	75,922 hours	✗
Hours Not Worked	18,883 hours	14,022 hours	✗
Hours Lost Due to Work-Related Illness and Injury	3,429 hours	1,870 hours	✗
Employees w/High Sick Leave Consumption	62 employees	44 employees	✗
Lost Time Injury Rate	10.62	9.23	✗
Emergency Services KPIs			
LMPD Priority 1 Pickup to Dispatch - 90 Seconds	36%	30%	⚠
NCIC Validations - Clear, No Contact Rate	17%	10%	⚠
EMS Echo Level - Hello to Hello - 720 Seconds	12%	15%	✓
MetroCall 311 Abandoned Call Rate	23%	8%	✗
Non-911 Patient Management	56%	50%	✗
Training Hours Provided	257 Hours	TBD	?
Hospital Turnaround	44%	20%	✗
Fire High Priority Calls - Pickup-to-Dispatch w/in 60 Seconds	45%	40%	⚠
911 Calls Not Answered w/in 10 Seconds - Busiest Hour of Day	21%	10%	✗
911 Calls Not Answered w/in 20 Seconds	6%	5%	⚠
911 Calls Not Compliant with Standard Operating Procedures	0.96%	2%	✓

Legend

- ✓ Performance Meets Goal
- ⚠ Performance Approaching Goal
- ✗ Performance Off Goal
- Non-Scored / Informational
- ? Goal Not Set

Emergency Services

Budget Summary

	Prior Year Actual 2014-2015	Original Budget 2015-2016	Revised Budget 2015-2016	Mayor's Recommended 2016-2017	Council Approved 2016-2017
Funding by Source					
General Fund Appropriation	39,320,900	40,573,500	40,573,500	40,980,700	40,980,700
Carryforward & Designated	106,400	93,400	-	-	-
Agency Receipts	4,999,900	4,836,000	4,835,100	5,459,600	5,459,600
Federal Grants	516,600	662,500	845,100	619,900	619,900
State Grants	295,100	413,700	135,300	20,600	20,600
Total Funding:	**45,238,900**	**46,579,100**	**46,389,000**	**47,080,800**	**47,080,800**
Expenditures by Category					
Personnel Services	34,558,700	34,807,700	34,742,200	35,667,700	35,667,700
Contractual Services	6,241,900	6,802,300	6,979,000	6,588,600	6,588,600
Supplies	2,162,400	2,339,600	2,203,400	2,130,300	2,130,300
Equipment/Capital Outlay	295,700	470,000	631,100	443,600	443,600
Direct Reimbursements	1,353,100	1,352,500	1,311,300	902,100	902,100
Interdepartment Charges	474,600	351,300	374,700	440,200	440,200
Restricted & Other Proj Exp	-	455,700	147,500	908,300	908,300
Total Expenditures:	**45,086,400**	**46,579,100**	**46,389,200**	**47,080,800**	**47,080,800**
Expenditures by Activity					
ES Administration	1,580,800	2,362,500	2,352,500	2,811,800	2,811,800
ES Medical Operations	19,181,900	18,880,400	18,692,000	18,325,500	18,325,500
ES Support	4,898,000	5,391,100	5,496,100	5,217,400	5,217,400
ES Preparedness, Prevention, & Response	774,900	1,407,100	1,564,700	1,353,100	1,353,100
ES Communications (Internal & 911)	18,650,800	18,538,000	18,283,900	19,373,000	19,373,000
Total Expenditures:	**45,086,400**	**46,579,100**	**46,389,200**	**47,080,800**	**47,080,800**

Emergency Services — Filled Position Detail

	FY14 Average	FY15 Average	FY16 by Quarter 7/1/15	10/1/15	1/1/16	4/1/16
Regular Full-time	436	448	447	434	426	424
Regular Part-time	0	0	0	0	0	0
Seasonal/Other	0	0	0	0	0	20
Filled Position Total	**436**	**448**	**447**	**434**	**426**	**444**
Position Title						
Administrative Assistant	2	2	2	2	2	2
Administrative Coordinator	1	0	0	0	0	0
Administrative Specialist	3	4	4	4	4	4
Assistant Director	2	2	3	6	6	6
Business Specialist	1	1	1	1	1	1
Call Center Triage Nurse	2	2	2	2	2	1
Communication Dispatcher	13	12	11	11	9	9
Communication Specialist I	39	42	41	41	41	41
Communication Specialist II	58	62	62	59	58	63
Communication Specialist III	2	2	2	2	2	2
Computer Aided Dispatch Analyst	4	4	4	4	4	3
Director	1	1	1	1	1	1
Emergency Communication Coordinator	1	0	0	0	0	0
Emergency Services Coordinator	3	3	3	3	3	3
Emergency Services Supervisor	0	0	0	0	0	1
EMS Associate Medical Director	0	0	1	1	1	1
EMS EMT-Paramedic I	79	78	80	77	75	68
EMS EMT-Paramedic II	14	13	13	12	11	11
EMS Executive Director	1	1	0	0	0	0
EMS Fleet Technician	1	1	1	1	1	1
EMS Manager	2	2	2	2	2	2
EMT	137	142	146	137	138	132
EMT Recruit	0	0	0	0	0	20
Executive Administrator	2	2	0	1	1	1
Fleet Services Coordinator	1	1	1	1	1	1
Geographic Information System Specialist	2	2	1	1	1	2
Geographic Information System Supervisor	1	1	1	1	1	1
Information and Referral Manager	1	1	1	1	1	1
Information and Referral Specialist	11	11	11	10	8	10
Information Processing Technician	8	8	7	9	9	9
Management Assistant II	1	1	1	1	1	1
Personnel Coordinator	1	1	1	1	1	1
Personnel Specialist	1	1	1	1	1	1
Public Education Supervisor	0	0	0	1	1	1
Public Information Supervisor	1	1	1	1	1	1
Public Protection Coordinator	0	1	1	1	0	0
Public Protection Supervisor	0	0	0	0	1	1

Emergency Services — Filled Position Detail

	FY14 Average	FY15 Average	FY16 by Quarter 7/1/15	10/1/15	1/1/16	4/1/16
Quality Assurance Coordinator	2	3	3	3	2	3
Radio System Electrical Supervisor I	1	1	1	1	1	1
Radio System Electrical Supervisor II	1	1	1	0	0	1
Radio Systems Electronics Manager	0	1	1	1	1	1
Radio Technician I	9	10	10	9	9	9
Radio Technician II	6	6	5	6	6	6
Storekeeper I	3	3	3	3	3	3
Storekeeper II	1	1	1	1	1	1
Systems Analyst	1	1	0	0	0	1
Telecom & Technology Administrator	1	1	1	1	1	1
Telecom Manager	1	1	1	1	1	1
Telecom Supervisor I	10	11	11	11	10	10
Telecom Training Coordinator	1	1	1	0	1	1
Telecom Training Specialist	1	0	0	0	0	0
Training Specialist	1	1	1	0	0	1
WebEOC Administrator	1	1	1	1	1	1

DEPARTMENT OF CORRECTIONS

Mission Statement

Enhance public safety by controlling and managing offenders in a safe, humane, and cost-efficient manner consistent with sound correctional principles and constitutional standards.

Legal References:

- Civil Rights of Institutionalized Persons Act (CRIPA)
- Prison Rape Elimination Act (PREA)
- American Correctional Association's Core Jail Standards
- Kentucky Revised Statutes Chapter 441 Operation and Management of County Jails
- Kentucky Administrative Regulations: Title 501, Chapter 3, Jail Standards for Full-Service Facilities
- National Commission on Correctional Health Care (NCCHC)

Major Services

- Administration/Human Resources
- Policy & Compliance
- Training Academy
- Security Operations/Physical Plant
- Information Technology, Planning, and Research
- Inmate Programs, Services, and Support (Food Service and Healthcare)
- Community Corrections Center/Home Incarceration Program/Court Monitoring Center/Day Reporting Center
- Records, Booking, Intake, and Release

Objectives

- Provide a safe and secure detention facility
- Provide alternative detention sanctions for qualified individuals to lessen the direct negative impact on their lives and the community
- Provide proper health care, nutrition, and treatment to offenders as mandated by KRS and jail standards
- Provide mandated training for Corrections staff to include sworn, non-sworn, contract and volunteers in the performance of their duties and assignments
- Maintain, retrieve, and present jail related data for the purpose of educating criminal justice stakeholders and the general public

Website

To view the agency's strategic plan along with other important information, please visit http://www.louisvilleky.gov/Corrections/.

Performance Measures

Each agency reports to the Mayor and Metro Leadership 3-4 times per year on their key performance indicators (KPIs), problem solving efforts, and continuous improvement activities. The following page provides a high level overview of the agency's most recent performance on their enterprise-wide and operational KPIs. To view the agency's strategic plan, performance measures on previous LouieStat reports, or details on each KPI, please visit http://louiestat.louisvilleky.gov/. (*Note: The timeframe and goal for each measure may vary and can be found on the agency's KPI reports on the LouieStat website.)*

Department of Corrections

(LouieStat data as of 5/24/16)

Enterprise Key Performance Indicators (KPIs)			
Measure	**Current Level**	**Goal Level**	**YTD Status**
Dollars Spent on Overtime	$1,585,383	$1,633,008	✓
Overtime Hours Paid	54,071 hours	35,300 hours	✗
Hours Not Worked	78,151 hours	40,012 hours	✗
Hours Lost Due to Work-Related Illness and Injury	4,662 hours	7,618 hours	✓
Employees w/High Sick Leave Consumption	104 employees	111 employees	✓
Lost Time Injury Rate	2.75	3.62	✓
Corrections KPIs			
Release on Recognizance	758 Inmates	TBD	?
Average Daily Population	21,830 inmates	TBD	
Home Incarceration Program	7,774 inmates	TBD	?
Inmate Grievances	1,060 grievances	804 grievances	✗
Inmate to Inmate Assaults	403 assaults	TBD	?
Inmate to Staff Assaults	22 assaults	TBD	?
Inmates Requiring Detox Care	9,268 inmates	TBD	?
Inmate Deaths In-Custody	19 deaths	0 deaths	✗

Legend

- Performance Meets Goal
- Performance Approaching Goal
- Performance Off Goal
- Non-Scored / Informational
- Goal Not Set

Department of Corrections

Budget Summary

	Prior Year Actual 2014-2015	Original Budget 2015-2016	Revised Budget 2015-2016	Mayor's Recommended 2016-2017	Council Approved 2016-2017
Funding by Source					
General Fund Appropriation	49,410,700	52,441,700	52,441,700	52,979,000	52,989,000
Carryforward & Designated	432,000	81,300	487,900	80,100	80,100
Agency Receipts	3,096,300	2,917,600	2,917,600	2,043,700	2,043,700
Federal Grants	174,900	191,700	183,000	140,600	140,600
State Grants	226,100	241,500	241,500	463,300	463,300
Total Funding:	**53,340,000**	**55,873,800**	**56,271,700**	**55,706,700**	**55,716,700**
Expenditures by Category					
Personnel Services	37,773,000	39,501,300	39,500,300	39,229,800	39,229,800
Contractual Services	12,990,300	13,742,000	13,765,800	13,612,900	13,612,900
Supplies	1,879,500	2,005,600	2,415,200	1,974,000	1,974,000
Equipment/Capital Outlay	41,700	13,100	20,300	43,900	53,900
Direct Reimbursements	158,400	143,200	143,200	161,500	161,500
Interdepartment Charges	65,200	43,600	43,600	69,000	69,000
Restricted & Other Proj Exp	-	425,000	383,300	615,600	615,600
Total Expenditures:	**52,908,100**	**55,873,800**	**56,271,700**	**55,706,700**	**55,716,700**
Expenditures by Activity					
Administration	3,775,200	4,132,600	4,113,800	4,631,900	4,641,900
Jail Complex	42,098,000	44,342,800	44,857,000	43,912,800	43,912,800
Community Corrections Center	7,034,900	7,398,400	7,300,900	7,162,000	7,162,000
Total Expenditures:	**52,908,100**	**55,873,800**	**56,271,700**	**55,706,700**	**55,716,700**

Department of Corrections — Filled Position Detail

	FY14 Average	FY15 Average	FY16 by Quarter 7/1/15	10/1/15	1/1/16	4/1/16
Regular Full-time	562	550	543	560	549	566
Regular Part-time	0	1	0	0	0	0
Seasonal/Other	0	0	0	0	0	0
Filled Position Total	**562**	**551**	**543**	**560**	**549**	**566**
Position Title						
Administrative Assistant	1	1	1	1	0	0
Assistant Director	0	0	1	1	1	1
Chaplain	1	1	1	1	1	1
Chaplain Assistant	1	0	0	0	0	0
Clerk Typist I	1	1	1	1	1	0
Clerk Typist II	4	4	3	3	3	3
Community Outreach Specialist	0	0	0	1	1	1
Corrections Captain	6	6	6	6	6	6
Corrections Chief	1	1	1	1	1	1
Corrections Clerk	10	10	10	10	10	13
Corrections Deputy	2	2	2	2	2	2
Corrections Lieutenant	18	18	18	16	17	16
Corrections Major	1	1	1	1	2	1
Corrections Officer	362	360	354	368	361	370
Corrections Program Coordinator	1	0	0	0	0	0
Corrections Program Trainer	1	1	0	0	0	0
Corrections Sergeant	51	49	52	50	45	50
Corrections Supervisor I	8	8	9	9	9	9
Corrections Supervisor II	2	2	2	2	2	1
Corrections Support Coordinator	1	1	1	1	1	1
Corrections Support Technician	3	3	3	3	3	3
Corrections Technician	5	5	5	5	4	6
Corrections Training Specialist	1	1	0	1	1	1
Criminal Justice Supervisor	1	1	1	1	1	1
Data Systems Analyst	2	2	1	1	1	1
Executive Assistant	1	1	1	1	0	0
Information Systems Analyst	1	1	0	0	0	0
Information Systems Supervisor	1	1	1	1	1	1
Inmate Grievance Counselor	1	1	1	1	1	1
Inventory Control Specialist	2	1	2	2	2	2
Management Assistant	1	1	1	1	1	1
Offender Services Manager	1	1	1	1	1	1
Payroll Specialist	1	1	1	1	1	1
Personnel Specialist	1	1	1	1	2	2
Personnel Supervisor	1	1	0	1	1	1
Prisoner Class Interviewer	30	29	27	27	28	29
Public Information Specialist	1	0	0	0	0	0

Department of Corrections

Filled Position Detail

	FY14 Average	FY15 Average	FY16 by Quarter 7/1/15	10/1/15	1/1/16	4/1/16
Research Specialist	1	1	1	1	1	1
Secretary	1	1	1	1	1	1
Senior Corrections Technician	32	30	30	34	33	33
Senior Social Worker	1	1	1	1	1	2
Substance Abuse Program Coordinator	1	1	1	1	1	1
Video Records Specialist	0	0	0	0	1	1

PUBLIC WORKS & ASSETS

Mission Statement

Provide the highest quality of public service and enhance the quality of life throughout Louisville Metro.

Major Services

- Administrative Services
- Engineering Services
  - Traffic
  - Permitting
- Roads and Operations
- Safety and Compliance
- Solid Waste Management Services

Objectives

- Deliver excellent city services by providing prompt, professional, and efficient services
- Develop and maintain private and interagency partnerships
- Champion and model strong safety practices and behaviors
- Maintain and improve city infrastructure (i.e. roads, sidewalks, bridges, etc.)
- Install, maintain, and upgrade traffic controls to the required standards
- Promote waste reduction, reuse, and recycling throughout Louisville Metro

Website

To view the agency's strategic plan along with other important information, please visit http://www.louisvilleky.gov/PublicWorks/.

Performance Measures

Each agency reports to the Mayor and Metro Leadership 3-4 times per year on their key performance indicators (KPIs), problem solving efforts, and continuous improvement activities. The following page provides a high level overview of the agency's most recent performance on their enterprise-wide and operational KPIs. To view the agency's strategic plan, performance measures on previous LouieStat reports, or details on each KPI, please visit http://louiestat.louisvilleky.gov/. (*Note: The timeframe and goal for each measure may vary and can be found on the agency's KPI reports on the LouieStat website.)*

Public Works & Assets

(LouieStat data as of 6/30/16)

Enterprise Key Performance Indicators (KPIs)			
Measure	**Current Level**	**Goal Level**	**YTD Status**
Dollars Spent on Overtime	$1,426,314	$1,070,917	✖
Overtime Hours Paid	41,602 hours	34,006 hours	✖
Hours Not Worked	48,477 hours	35,536 hours	✖
Hours Lost Due to Work-Related Illness and Injury	2,932 hours	8,884 hours	✔
Employees w/High Sick Leave Consumption	134 employees	116 employees	✖
Lost Time Injury Rate	4.28	6	✔
Public Works & Assets KPIs			
Sidewalk Repair Backlog Reported before 2013	198,264 ft	TBD	?
Sidewalks Completed	16,558 ft	8,431 ft	✔
Paving Completed	10,886,284 sq ft	12,360,000 sq ft	✖
Equipment Repair Log	41 vehicles	TBD	?
Sidewalk Repair Backlog	594,574 linear feet	TBD	?

Legend

- ✔ Performance Meets Goal
- ⚠ Performance Approaching Goal
- ✖ Performance Off Goal
- Non-Scored / Informational
- ? Goal Not Set

Public Works & Assets

Budget Summary

	Prior Year Actual 2014-2015	Original Budget 2015-2016	Revised Budget 2015-2016	Mayor's Recommended 2016-2017	Council Approved 2016-2017
Funding by Source					
General Fund Appropriation	36,670,600	36,957,500	36,421,400	43,146,700	43,146,700
Carryforward & Designated	749,200	360,700	380,500	-	-
Agency Receipts	1,647,000	1,986,000	2,123,500	1,678,500	1,678,500
Federal Grants	214,600	145,000	381,500	120,000	120,000
State Grants	15,906,100	17,441,000	17,140,000	14,915,400	14,915,400
Total Funding:	**55,187,500**	**56,890,200**	**56,446,900**	**59,860,600**	**59,860,600**
Expenditures by Category					
Personnel Services	31,984,100	32,357,300	32,239,600	34,859,900	34,859,900
Contractual Services	11,671,400	11,345,900	12,108,600	12,438,300	12,438,300
Supplies	3,463,100	3,937,400	3,261,500	3,729,300	3,729,300
Equipment/Capital Outlay	416,800	722,200	440,300	339,700	339,700
Direct Reimbursements	5,416,700	5,737,400	5,723,400	5,388,400	5,388,400
Interdepartment Charges	1,534,000	1,770,000	1,703,500	1,434,600	1,434,600
Restricted & Other Proj Exp	-	1,020,000	969,600	1,670,400	1,670,400
Total Expenditures:	**54,486,100**	**56,890,200**	**56,446,500**	**59,860,600**	**59,860,600**
Expenditures by Activity					
Public Works	30,362,700	32,580,200	32,193,900	34,460,400	34,460,400
Solid Waste Management Services	24,123,400	24,310,000	24,252,600	25,400,200	25,400,200
Total Expenditures:	**54,486,100**	**56,890,200**	**56,446,500**	**59,860,600**	**59,860,600**

Public Works & Assets — Filled Position Detail

	FY14 Average	FY15 Average	FY16 by Quarter 7/1/15	10/1/15	1/1/16	4/1/16
Regular Full-time	433	441	452	461	450	458
Regular Part-time	1	1	1	1	1	1
Seasonal/Other	2	2	2	2	2	2
Filled Position Total	**436**	**444**	**455**	**464**	**453**	**461**
Position Title						
Administrative Coordinator	1	1	1	1	1	1
Administrative Specialist	11	12	15	14	13	17
Administrative Supervisor II	2	2	2	2	3	3
Arborist	1	1	0	0	0	0
Assistant Director	2	2	2	2	3	2
Bobcat Operator	2	0	0	0	0	0
Bucket Operator	1	0	0	0	0	0
Communications Dispatcher	2	2	1	1	0	0
Communications Specialist	1	1	1	1	1	1
Compliance & Enforcement Manager	1	0	0	0	0	0
Compliance & Enforcement Supervisor	1	0	1	1	1	1
Crew Leader	18	17	18	18	17	18
Director	1	1	1	1	1	1
District Operations Administrator	1	1	1	1	1	1
District Operations Manager	3	3	3	3	3	3
Electrical Maintenance Coordinator	1	0	0	0	0	0
Electrical Maintenance Supervisor	1	1	2	2	2	2
EM Electrician "A" Journeyman	17	18	19	19	20	18
EM Foreman	12	12	12	12	12	12
EM General Foreman	3	3	3	3	3	3
EM LJATC Apprentice	2	2	2	2	2	2
Engineer I	3	2	2	3	3	2
Engineer II	3	3	3	2	2	2
Engineer III	3	4	4	7	6	5
Engineer Manager	2	2	2	2	3	3
Engineer Supervisor	2	2	2	2	2	2
Engineering Projects Coordinator	1	1	1	1	1	1
Engineering Technician I	1	1	1	1	1	1
Engineering Technician II	1	1	1	1	1	1
Environmental Program Specialist	1	1	1	0	0	0
Equipment Operator	66	72	73	79	78	76
Equipment Repair Technician	2	2	2	2	2	2
Equipment Training Specialist	1	1	1	1	0	0
Executive Administrator	1	1	1	1	1	1
Facilities Project Coordinator	1	1	1	0	0	0
Fully Automatic Truck Driver	7	7	7	7	7	7
Geographic Info System Coordinator	1	0	0	0	0	0

Public Works & Assets — Filled Position Detail

	FY14 Average	FY15 Average	FY16 by Quarter 7/1/15	10/1/15	1/1/16	4/1/16
Geographic Info System Supervisor	0	1	1	1	1	1
Geographic Information System Analyst	2	1	2	2	2	2
Health and Safety Specialist	0	1	1	0	0	0
Inventory Supervisor	1	1	1	1	1	1
Knuckle Boom Operator	3	0	0	0	0	0
Labor Supervisor	10	14	14	14	14	14
Laborer	7	0	0	0	0	0
Management Assistant	2	2	2	2	2	2
Mechanic III	1	3	3	3	3	3
OSHA Specialist	1	0	0	0	0	0
Packer Driver	48	42	44	43	42	41
Packer Laborer	11	18	19	20	19	22
Packer Washout Laborer	1	1	1	1	1	1
Performance Analyst	1	1	2	2	2	2
Performance Coordinator	1	1	0	0	0	0
Performance Supervisor	0	0	1	1	1	1
Permit/License Assistant	0	0	0	2	1	0
Personnel Manager	1	1	1	1	0	0
Personnel Specialist	2	2	1	1	0	1
Property & Leasing Coordinator	1	1	1	0	0	0
Property Acquisition Coordinator	0	1	1	1	1	1
Public Education Coordinator	0	1	1	1	1	1
Public Works Inspection Manager	1	1	1	1	1	1
Public Works Inspection Supervisor	2	2	2	2	2	2
Public Works Inspector I	4	3	2	2	2	4
Public Works Inspector II	4	4	4	4	4	4
Recycling Center Specialist	4	5	5	5	5	5
Road Maintenance Coordinator	2	0	0	0	0	0
Roll-Off Operator	1	0	0	0	0	0
Safety & Equipment Training Manager	0	0	0	0	0	1
Safety & Equipment Training Specialist	0	0	0	0	1	2
Safety & Equipment Training Supervisor	0	0	0	0	1	1
Safety and Environmental Manager	1	1	1	1	1	0
Sanitation Tipper	78	80	82	84	81	84
Semi-Tractor Operator	3	0	0	0	0	0
Senior Equipment Operator	24	38	38	37	38	38
Sign Erector-Paint Machine Operator I	3	3	3	3	2	3
Sign Erector-Paint Machine Operator II	3	3	3	3	3	3
Sign Technician	3	3	3	3	3	3
Solid Waste Administrator	1	2	2	2	2	2
Solid Waste Manager	2	4	4	4	4	4
Solid Waste Officer	3	3	3	5	4	5
Solid Waste Supervisor	13	12	12	12	12	11

Public Works & Assets

Filled Position Detail

	FY14 Average	FY15 Average	FY16 by Quarter 7/1/15	10/1/15	1/1/16	4/1/16
Sweeper/Vac All Operator	1	0	0	0	0	0
Traffic Engineering Technician	1	1	1	1	1	1
Training Supervisor I	1	1	1	1	0	0
Waste Reduction Operator	6	6	6	6	5	6
Woodchipper Operator	2	0	0	0	0	0

METRO ANIMAL SERVICES

Mission Statement

Metro Animal Services (MAS) has a fundamental mission to protect public health and safety, ensure the humane treatment of animals and provide quality, professional service to the public. MAS will serve as an authority in animal welfare by creating and preserving a safe and humane community for both people and animals. MAS strives to eliminate the euthanasia of adoptable animals in Louisville Metro through education, community engagement, enforcement, and leadership efforts.

Major Services

- Animal Care & Sheltering
- Field Services, Enforcement & Rescue
- Community Engagement
- Animal Adoptions & Placement
- Administration & Licensing

Objectives

- Establish and maintain an animal shelter pursuant to Kentucky Revised Statutes (KRS) 258.195(1)
- Increase the animal lifesaving rate and reduce euthanasia working towards the eradication of euthanasia of adoptable animals in Louisville Metro
- Improve the quality of life and overall environment for the animals in the care and custody of MAS
- Enhance public safety and animal protection, thereby improving the overall quality of life for the citizens and animals of Louisville Metro
- Enhance agency efficiency and improve the quality and timeliness of services
- Establish a strong and effective community engagement program by expanding programs that involve citizens and offer volunteer opportunities

Website

To view the agency's strategic plan along with other important information, please visit http://www.louisvilleky.gov/AnimalServices/.

Performance Measures

Each agency reports to the Mayor and Metro Leadership 3-4 times per year on their key performance indicators (KPIs), problem solving efforts, and continuous improvement activities. The following page provides a high level overview of the agency's most recent performance on their enterprise-wide and operational KPIs. To view the agency's strategic plan, performance measures on previous LouieStat reports, or details on each KPI, please visit http://louiestat.louisvilleky.gov/. (*Note: The timeframe and goal for each measure may vary and can be found on the agency's KPI reports on the LouieStat website.)*

Metro Animal Services

(LouieStat data as of 5/19/16)

Enterprise Key Performance Indicators (KPIs)			
Measure	**Current Level**	**Goal Level**	**YTD Status**
Dollars Spent on Overtime	$96,410	$78,450	✖
Overtime Hours Paid	4,354 hours	2,449 hours	✖
Hours Not Worked	6,998 hours	4,744 hours	✖
Hours Lost Due to Work-Related Illness and Injury	1,056 hours	0 hours	✖
Employees w/High Sick Leave Consumption	22 employees	11 employees	✖
Lost Time Injury Rate	2.02	3.24	✔
Metro Animal Services KPIs			
Community Cat Initiative - TNR/SNR/RTF	168 Animals	137 Animals	✔
Transfers and Transports	584 Animals	875 Animals	✖
Animals in Foster	178 Animals	TBD	?
Licenses Issued	69,731 licenses	69,702 licenses	✔
Intake	7,980 animals	8,573 animals	✔
Return to Owner	836 animals	951 animals	✖
Adoptions	2,203 animals	2,049 animals	✔
Live Release Rate	78.72%	69.75%	✔
Priority 1 Calls Not Responded to within 60 minutes	34.33%	30.93%	⚠

Legend

- ✔ Performance Meets Goal
- ⚠ Performance Approaching Goal
- ✖ Performance Off Goal
- Non-Scored / Informational
- ? Goal Not Set

Metro Animal Services

Budget Summary

	Prior Year Actual 2014-2015	Original Budget 2015-2016	Revised Budget 2015-2016	Mayor's Recommended 2016-2017	Council Approved 2016-2017
Funding by Source					
General Fund Appropriation	2,905,200	2,821,600	2,824,500	3,212,700	3,212,700
Carryforward & Designated	27,600	-	7,100	-	-
Agency Receipts	746,200	1,042,400	1,069,400	1,143,500	1,143,500
State Grants	4,900	1,800	700	-	-
Total Funding:	**3,683,900**	**3,865,800**	**3,901,700**	**4,356,200**	**4,356,200**
Expenditures by Category					
Personnel Services	2,778,200	2,938,100	2,958,000	3,025,100	3,025,100
Contractual Services	400,400	403,000	422,400	458,800	458,800
Supplies	329,800	322,900	329,700	413,800	413,800
Direct Reimbursements	135,100	139,300	139,300	133,600	133,600
Interdepartment Charges	31,800	30,600	30,600	24,900	24,900
Restricted & Other Proj Exp	-	31,900	21,700	300,000	300,000
Total Expenditures:	**3,675,300**	**3,865,800**	**3,901,700**	**4,356,200**	**4,356,200**
Expenditures by Activity					
Flood Recovery Animal Services	1,900	-	-	-	-
Director's Office	252,200	326,400	326,400	343,100	343,100
Administrative Support	606,000	603,300	639,200	747,100	747,100
Animal Care	1,289,200	1,350,500	1,350,500	1,606,200	1,606,200
Animal Control	1,177,600	1,250,400	1,250,400	1,211,800	1,211,800
Newburg Adoption Facility	348,400	335,200	335,200	448,000	448,000
Total Expenditures:	**3,675,300**	**3,865,800**	**3,901,700**	**4,356,200**	**4,356,200**

Metro Animal Services — Filled Position Detail

	FY14 Average	FY15 Average	FY16 by Quarter 7/1/15	10/1/15	1/1/16	4/1/16
Regular Full-time	52	56	58	56	56	56
Regular Part-time	2	1	0	0	0	0
Seasonal/Other	0	0	0	0	0	0
Filled Position Total	**54**	**57**	**58**	**56**	**56**	**56**
Position Title						
Administrative Clerk	2	1	1	1	1	1
Administrative Coordinator	0	1	1	1	1	1
Animal Adoption Coordinator	6	7	7	8	8	8
Animal Adoption Supervisor	0	1	1	0	1	1
Animal Care Coordinator	1	2	2	2	2	2
Animal Care Specialist	10	9	10	9	7	8
Animal Control Officer I	12	13	13	13	14	12
Animal Control Officer II	3	4	4	3	2	3
Animal Control Supervisor	1	1	1	1	1	1
Animal Services Clerk	6	5	6	6	6	5
Animal Services Lost & Found Clerk	1	1	1	1	1	1
Animal Services Transport Clerk	1	1	0	0	0	0
Assistant Director	1	1	1	1	1	1
Communications Specialist	0	0	0	1	1	1
Director	0	1	1	1	1	1
Executive Administrator	0	1	1	1	1	1
Kennel Supervisor	1	1	1	1	1	1
Public Education Coordinator	1	1	1	1	1	1
Public Information Supervisor	1	0	0	0	0	0
Veterinarian	1	1	1	1	1	1
Veterinary Assistant	3	3	3	3	4	4
Veterinary Clinic Coordinator	1	1	1	1	1	1
Veterinary Services Supervisor	1	1	1	0	0	1
Veterinary Technician	1	0	0	0	0	0

CODES & REGULATIONS

Mission Statement

To educate and promote code compliance through enforcement and abatement services to ensure health and safety for our community.

Major Services

- Customer and Support Services
- Permits, Licenses, & Enforcement (ABC)
- Property Maintenance & Housing Quality Standards (HQS) Inspections
- Code Enforcement & Property Maintenance/Nuisance Code Hearing Boards
- Vacant Property Nuisance Abatement
- Special Events Permitting

Objectives

- Ensure public health and safety in our community through enforcement of the property maintenance code to all structures and premises
- Ensure all laws are being followed in regard to the sale and consumption of alcoholic beverages and provision of ground transportation, adult entertainment, and vending
- Ensure the Code Enforcement & Property Maintenance/Nuisance Code Hearing Boards processes all appeals of violation notices and citations in a timely and efficient manner
- Maintain our partnership with Housing Authority of Louisville providing inspection services for the Housing Choice Voucher Program to ensure compliance with the property maintenance code/housing quality standards
- Abate Nuisances associated with Vacant Properties in an efficient and timely manner to reduce blight and impact on adjacent occupied properties
- Continue to develop and offer outreach programs to citizens and customers to ensure the community is knowledgeable of laws/regulations pertaining to property maintenance, alcoholic beverages and other local ordinances.

Website

To view the agency's strategic plan along with other important information, please visit http://louisvilleky.gov/government/codes-regulations

Performance Measures

Each agency reports to the Mayor and Metro Leadership 3-4 times per year on their key performance indicators (KPIs), problem solving efforts, and continuous improvement activities. The following page provides a high level overview of the agency's most recent performance on their enterprise-wide and operational KPIs. To view the agency's strategic plan, performance measures on previous LouieStat reports, or details on each KPI, please visit http://louiestat.louisvilleky.gov/. (*Note: The timeframe and goal for each measure may vary and can be found on the agency's KPI reports on the LouieStat website.)*

Codes & Regulations

(LouieStat data as of 3/22/16)

Enterprise Key Performance Indicators (KPIs)			
Measure	**Current Level**	**Goal Level**	**YTD Status**
Dollars Spent on Overtime	$170,629	$65,000	✖
Overtime Hours Paid	5,649 hours	2,080 hours	✖
Hours Not Worked	10,058 hours	7,868 hours	✖
Hours Lost Due to Work-Related Illness and Injury	98 hours	0 hours	✖
Employees w/High Sick Leave Consumption	19 employees	14 employees	✖
Lost Time Injury Rate	7.29	2	✖
Codes & Regulations KPIs			
Specialty Permit Citations Collection Rate	96%	100%	⚠
Property Maintenance Transfer Cases	12,881 cases	TBD	?
HQS No Show Rate	13.31%	10%	✖
Property Maintenance New Cases	16,821 cases	TBD	?
Property Maintenance Initial Response Time	6 days	5 days	✖
Property Maintenance Re-inspections Over 30 Days Past Due	27,440 inspections	8,366 inspections	✖
Property Maintenance Cases Closed	15,222 cases	25,869 cases	✖
Inspector Downtime	78 Hours	TBD	?
Work Order Days to Close	137 days	100 days	✖
Number of Special Events	557	TBD	?
Open Property Maintenance Cases	172,458 cases	TBD	?
Specialty Permit License Inspections	7,959 inspections	8,686 inspections	⚠
Boarding and Cleaning Requests Received	9,682 requests	TBD	?
Boarding and Cleaning Cases Resolved	9,841 cases	6,995 cases	✓
Boarding and Cleaning Monthly Backlog	4,573 cases	7,200 cases	✓

Legend

- ✓ Performance Meets Goal
- ⚠ Performance Approaching Goal
- ✖ Performance Off Goal
- Non-Scored / Informational
- ? Goal Not Set

Codes & Regulations

Budget Summary

	Prior Year Actual 2014-2015	Original Budget 2015-2016	Revised Budget 2015-2016	Mayor's Recommended 2016-2017	Council Approved 2016-2017
Funding by Source					
General Fund Appropriation	8,132,500	6,068,400	6,068,600	6,226,700	6,226,700
Carryforward & Designated	3,600	-	3,700	-	-
Agency Receipts	783,300	780,600	780,600	900,000	900,000
Federal Grants	860,500	-	-	-	-
Total Funding:	**9,779,900**	**6,849,000**	**6,852,900**	**7,126,700**	**7,126,700**
Expenditures by Category					
Personnel Services	5,457,200	5,654,000	5,654,000	6,142,700	6,142,700
Contractual Services	388,900	254,000	398,500	220,500	220,500
Supplies	85,900	107,200	112,200	82,600	82,600
Equipment/Capital Outlay	7,500	7,500	7,500	19,200	19,200
Direct Reimbursements	424,100	509,200	509,200	476,300	476,300
Interdepartment Charges	152,200	169,100	171,500	185,400	185,400
Restricted & Other Proj Exp	-	148,000	-	-	-
Total Expenditures:	**6,515,800**	**6,849,000**	**6,852,900**	**7,126,700**	**7,126,700**
Expenditures by Activity					
Codes & Regulations	6,515,800	6,849,000	6,852,900	7,126,700	7,126,700
Total Expenditures:	**6,515,800**	**6,849,000**	**6,852,900**	**7,126,700**	**7,126,700**

Codes & Regulations — Filled Position Detail

	FY14 Average	FY15 Average	FY16 by Quarter 7/1/15	10/1/15	1/1/16	4/1/16
Regular Full-time	181	114	93	95	97	95
Regular Part-time	0	0	0	0	0	0
Seasonal/Other	19	9	6	6	6	7
Filled Position Total	**200**	**123**	**99**	**101**	**103**	**102**
Position Title						
Administrative Assistant	2	2	2	2	2	2
Administrative Clerk	9	5	3	4	4	4
Administrative Coordinator	2	1	1	1	1	1
Administrative Specialist	4	3	3	3	3	3
Administrative Supervisor I	1	1	1	1	1	1
Administrative Supervisor II	1	0	0	0	0	0
Architectural Projects Coordinator	1	0	0	0	0	0
Assistant Director	2	1	0	1	1	1
Associate Planner	4	1	0	0	0	0
Board Member	19	9	6	6	6	7
Building Inspection Supervisor	1	0	0	0	0	0
Code Enforcement Officer I	18	18	19	20	24	23
Code Enforcement Officer II	18	18	17	15	14	15
Code Enforcement Supervisor	3	3	3	3	3	3
Crew Leader	4	4	4	4	4	4
Director	2	1	1	1	1	1
District Operations Manager	1	1	1	1	1	1
Electrical Inspection Supervisor	1	0	0	0	0	0
Electrical Inspector I	11	3	0	0	0	0
Electrical Inspector II	1	0	0	0	0	0
Engineer II	1	0	0	0	0	0
Equipment Operator	11	11	11	11	10	11
Executive Assistant	1	1	0	0	0	0
Historic Preservation Officer	1	0	0	0	0	0
Historic Preservation Specialist	1	0	0	0	0	0
Information Systems Analyst	0	0	0	0	0	1
Information Systems Specialist	1	1	1	1	1	0
Information Systems Supervisor	1	1	0	0	0	0
Labor Supervisor	2	2	2	2	2	2
Laborer	6	7	7	7	7	6
Landscape Architect	1	0	0	0	0	0
Licenses & Permits Investigator I	3	4	4	4	4	3
Licenses & Permits Investigator II	1	1	1	1	1	0
Licenses & Permits Investigator Manager	1	1	1	1	1	1
Licenses & Permits Investigator Supervisor	1	1	1	1	1	1
Management Assistant	5	1	0	0	0	0
Mechanical Inspection Coordinator	1	0	0	0	0	0

Codes & Regulations

Filled Position Detail

	FY14 Average	FY15 Average	FY16 by Quarter 7/1/15	10/1/15	1/1/16	4/1/16
Payroll Specialist	1	0	0	0	0	0
Performance Analyst	0	0	1	1	1	1
Permit/License Assistant	6	5	3	4	4	4
Permit/License Supervisor	2	1	1	1	1	1
Personnel Specialist	0	1	1	1	1	1
Plan Review Manager	1	0	0	0	0	0
Plan Review Supervisor	1	0	0	0	0	0
Planner I	2	0	0	0	0	0
Planner II	6	2	0	0	0	0
Planning & Design Coordinator	1	0	0	0	0	0
Planning & Design Supervisor	4	1	0	0	0	0
Planning Technician	3	1	0	0	0	0
PR/B/M Inspector I	1	1	0	0	0	0
PR/B/M Inspector II	18	4	0	0	0	0
PR/B/M Inspector III	4	1	0	0	0	0
Public Information Specialist	1	0	0	0	0	0
Senior Equipment Operator	4	4	4	4	4	4
Traffic Planning Coordinator	1	0	0	0	0	0
Transportation Engineer Manager	1	0	0	0	0	0

HUMAN RELATIONS COMMISSION

Mission Statement

Promote unity, understanding, and equal opportunity among all people of Metro Louisville; Eliminate all forms of bigotry, bias, and hatred from the community; Promote interracial and inter-group harmony by acting together to conciliate difference; Promote mutual understanding by enlisting the aid of other like-minded groups in the elimination of discriminatory practices.

Legal References:

- Kentucky Revised Statute (KRS) 344.310-320 and 67C.119(14-29)
- Louisville Metro Code of Ordinances (LMCO) 30.25(B)(1), 32.761, 32.757-759, 130.52, 37.66, 37.69, 92.03-04, 92.40-92.99, 92.05-07, 32.760, 92.08-92.18, 37.27-29, 37.30, 37.68, 37.75

Major Services

- Compliance Enforcement Services
- Equal Opportunity Enforcement Services
- Police Citizen Advocate Service

Objectives

- Increase the number of certified businesses
- Increase efforts to contract and purchase with certified businesses
- Improve efficiency and monitoring of projects, vendors, and contractors in the pre-qualification and good faith effort process
- Increase education and outreach efforts related to compliance enforcement, equal opportunity enforcement, and the police complaint process within the community
- Improve complaint processing time at all phases in the process, including in-take, investigation, hearings, and closeout

Website

To view the agency's strategic plan along with other important information, please visit https://louisvilleky.gov/government/human-relations-commission.

Performance Measures

Each agency reports to the Mayor and Metro Leadership 3-4 times per year on their key performance indicators (KPIs), problem solving efforts, and continuous improvement activities. The following page provides a high level overview of the agency's most recent performance on their enterprise-wide and operational KPIs. To view the agency's strategic plan, performance measures on previous LouieStat reports, or details on each KPI, please visit http://louiestat.louisvilleky.gov/. (*Note: The timeframe and goal for each measure may vary and can be found on the agency's KPI reports on the LouieStat website.)*

Human Relations Commisson

(LouieStat data as of 6/2/16)

Enterprise Key Performance Indicators (KPIs)			
Measure	**Current Level**	**Goal Level**	**YTD Status**
Dollars Spent on Overtime	$1	$0	
Overtime Hours Paid	0 hours	20 hours	
Hours Not Worked	761 hours	900 hours	
Hours Lost Due to Work-Related Illness and Injury	0 hours	0 hours	
Employees w/High Sick Leave Consumption	1 employees	TBD	
Lost Time Injury Rate	0	0	
Human Relations Commisson KPIs			
EEOC Discrimination Cases Filed	58 Cases Filed	TBD	
HUD Discrimination Cases Closed	40 Cases Closed	TBD	
HUD Discrimination Cases Filed	39 Cases Filed	TBD	
Average Age of EEOC Discrimination Cases	176 Days	TBD	
Average Age of HUD Discrimination Cases	379 Days	TBD	
EEOC Discrimination Cases Closed	58 Cases Closed	TBD	

Legend

- Performance Meets Goal
- Performance Approaching Goal
- Performance Off Goal
- Non-Scored / Informational
- Goal Not Set

Human Relations Commission

Budget Summary

	Prior Year Actual 2014-2015	Original Budget 2015-2016	Revised Budget 2015-2016	Mayor's Recommended 2016-2017	Council Approved 2016-2017
Funding by Source					
General Fund Appropriation	677,400	680,900	680,900	1,076,600	1,076,600
Carryforward & Designated	250,600	180,500	302,800	345,400	345,400
Agency Receipts	1,500	20,100	20,100	20,100	20,100
Federal Grants	334,100	219,100	288,800	165,500	165,500
Total Funding:	**1,263,600**	**1,100,600**	**1,292,600**	**1,607,600**	**1,607,600**
Expenditures by Category					
Personnel Services	762,800	725,600	800,200	860,000	860,000
Contractual Services	189,600	163,900	187,000	420,800	420,800
Supplies	6,500	7,600	7,600	4,900	4,900
Direct Reimbursements	1,100	1,100	1,100	1,400	1,400
Interdepartment Charges	300	1,300	1,300	1,300	1,300
Restricted & Other Proj Exp	-	201,100	295,400	319,200	319,200
Total Expenditures:	**960,300**	**1,100,600**	**1,292,600**	**1,607,600**	**1,607,600**
Expenditures by Activity					
Director's Office	245,900	269,100	269,100	553,100	553,100
Enforcement Services	181,300	206,100	202,700	147,600	147,600
Equal Opportunity Services	533,100	625,400	820,800	906,900	906,900
Total Expenditures:	**960,300**	**1,100,600**	**1,292,600**	**1,607,600**	**1,607,600**

Human Relations Commission — Filled Position Detail

	FY14 Average	FY15 Average	FY16 by Quarter 7/1/15	10/1/15	1/1/16	4/1/16
Regular Full-time	11	12	12	11	11	13
Regular Part-time	3	6	5	5	4	6
Seasonal/Other	0	2	1	2	2	0
Filled Position Total	**14**	**20**	**18**	**18**	**17**	**19**
Position Title						
Administrative Clerk	2	2	2	2	2	2
Compliance Analyst	2	2	2	2	2	2
Compliance Officer	2	3	3	2	1	3
Director	1	1	1	1	1	1
Executive Assistant	1	1	1	1	1	1
Human Relations Clerk	1	5	4	4	4	4
Human Relations Supervisor	1	1	1	1	1	1
Intern	1	1	0	1	1	1
Ombudsman	1	1	1	1	1	1
Public Education Coordinator	1	1	1	1	1	1
Researcher	0	1	1	1	1	1
Secretary	1	1	1	1	1	1

YOUTH DETENTION SERVICES

Mission Statement

Provide the highest quality of structured care and supervision to youth through a variety of programs and services teaching accountability and providing protection to the community; Provide a continuum of pre-dispositional detention services for juvenile offenders under jurisdiction of Jefferson District, Family, and Circuit Courts.

Major Services

- Administrative Support
- Secure Detention
- Community-Based Programs

Objectives

- Provide a healthy environment through compliance with state licensure regulations and national standards for accreditation by the American Correctional Association (ACA) and National Commission on Correctional Healthcare (NCCHC)
- Foster a safe environment through structured supervision and care
- Promote the physical, psychological, and educational well-being of youth placed under our care
- Incorporate volunteer involvement to enhance programming and educate the community
- Promote a positive work environment based on team principles

Website

To view the agency's strategic plan along with other important information, please visit http://www.louisvilleky.gov/YouthDetention/.

Performance Measures

Each agency reports to the Mayor and Metro Leadership 3-4 times per year on their key performance indicators (KPIs), problem solving efforts, and continuous improvement activities. The following page provides a high level overview of the agency's most recent performance on their enterprise-wide and operational KPIs. To view the agency's strategic plan, performance measures on previous LouieStat reports, or details on each KPI, please visit http://louiestat.louisvilleky.gov/. (*Note: The timeframe and goal for each measure may vary and can be found on the agency's KPI reports on the LouieStat website.)*

Youth Detention Services

(LouieStat data as of 4/21/16)

YDS Enterprise Key Performance Indicators (KPIs)			
Measure	Current Level	Goal Level	YTD Status
Dollars Spent on Overtime	$790,931	$747,846	⚠
Overtime Hours Paid	29,954 hours	21,444 hours	✖
Hours Not Worked	14,612 hours	6,548 hours	✖
Hours Lost Due to Work-Related Illness and Injury	644 hours	1,097 hours	✔
Employees w/High Sick Leave Consumption	22 employees	14 employees	✖
Lost Time Injury Rate	5.49	3.8	✖

Legend

- Performance Meets Goal
- Performance Approaching Goal
- Performance Off Goal
- Non-Scored / Informational
- Goal Not Set

Youth Detention Services

Budget Summary

	Prior Year Actual 2014-2015	Original Budget 2015-2016	Revised Budget 2015-2016	Mayor's Recommended 2016-2017	Council Approved 2016-2017
Funding by Source					
General Fund Appropriation	9,520,100	9,689,600	9,689,600	9,880,700	9,880,700
Agency Receipts	1,000	1,000	1,000	900	900
Federal Grants	14,100	14,000	14,000	-	-
State Grants	86,800	86,500	86,500	86,500	86,500
Total Funding:	**9,622,000**	**9,791,100**	**9,791,100**	**9,968,100**	**9,968,100**
Expenditures by Category					
Personnel Services	8,026,500	8,147,100	8,147,100	8,201,700	8,201,700
Contractual Services	1,279,000	1,298,000	1,298,000	1,480,500	1,480,500
Supplies	217,600	228,300	228,300	204,400	204,400
Direct Reimbursements	62,800	75,100	75,100	58,200	58,200
Interdepartment Charges	36,600	42,600	42,600	23,300	23,300
Total Expenditures:	**9,622,500**	**9,791,100**	**9,791,100**	**9,968,100**	**9,968,100**
Expenditures by Activity					
Director's Office	987,900	1,114,600	1,114,600	1,057,900	1,057,900
Secure Detention	6,592,100	6,548,800	6,544,800	6,783,200	6,783,200
Community Based & Alternative Sentencing	2,042,500	2,127,700	2,131,700	2,127,000	2,127,000
Total Expenditures:	**9,622,500**	**9,791,100**	**9,791,100**	**9,968,100**	**9,968,100**

Youth Detention Services — Filled Position Detail

	FY14 Average	FY15 Average	FY16 by Quarter 7/1/15	10/1/15	1/1/16	4/1/16
Regular Full-time	131	119	119	127	122	118
Regular Part-time	0	0	0	0	0	0
Seasonal/Other	0	0	0	0	0	0
Filled Position Total	**131**	**119**	**119**	**127**	**122**	**118**
Position Title						
Administrative Coordinator	1	1	1	1	1	1
Administrative Supervisor II	1	1	1	1	1	1
Assistant Director	2	2	2	2	1	1
Court Process Officer	4	4	4	3	2	3
Court Process Supervisor	1	1	0	1	1	1
Director	1	1	1	1	0	0
Executive Administrator	0	1	1	1	1	1
Executive Assistant	1	1	1	1	1	1
Facilities Maintenance Specialist	0	0	1	1	1	1
Information Systems Analyst	1	0	1	1	1	1
Internal Compliance Investigator	0	0	0	0	0	1
Project Coordinator	1	0	0	0	0	0
Public Protection Coordinator	1	1	0	0	1	0
Quality Assurance Coordinator	1	1	1	1	1	1
Recreation Specialist	1	1	1	1	1	1
Secretary	1	1	1	1	1	1
Senior Social Worker	7	6	7	7	7	7
Senior Youth Program Worker	12	12	12	12	12	13
Social Services Supervisor	2	2	2	2	2	2
Social Worker	6	6	5	6	5	4
Training Specialist	1	1	1	1	1	1
Youth Program Aide	3	2	2	3	2	2
Youth Program Supervisor I	6	5	6	6	6	5
Youth Program Supervisor II	5	5	5	5	4	5
Youth Program Worker	72	64	63	69	69	64

PUBLIC HEALTH & WELLNESS

Mission Statement

To promote health and wellness; prevent disease, illness, and injury; and protect the health and safety of Louisville Metro residents and visitors.

Major Services

- Clinical Services
- Community and Population Health
- Environmental Health and Emergency Preparedness
- Communications and Community Relations
- Policy, Planning and Evaluation
- Health Equity

Objectives

- Create a culture of health and wellness in Louisville Metro
- Focus on social determinants of health and equity
- Strengthen public-private partnerships
- Increase connection between public health and clinical medicine
- Reduce the prevalence of behavioral related disease
- Utilize an outcomes driven approach to program and policy development

Website

To view the agency's strategic plan along with other important information, please visit http://www.louisvilleky.gov/Health/.

Performance Measures

Each agency reports to the Mayor and Metro Leadership 3-4 times per year on their key performance indicators (KPIs), problem solving efforts, and continuous improvement activities. The following page provides a high level overview of the agency's most recent performance on their enterprise-wide and operational KPIs. To view the agency's strategic plan, performance measures on previous LouieStat reports, or details on each KPI, please visit http://louiestat.louisvilleky.gov/. (*Note: The timeframe and goal for each measure may vary and can be found on the agency's KPI reports on the LouieStat website.)*

Public Health & Wellness

(LouieStat data as of 4/28/16)

Enterprise Key Performance Indicators (KPIs)			
Measure	**Current Level**	**Goal Level**	**YTD Status**
Dollars Spent on Overtime	$28,296	$25,012	✗
Overtime Hours Paid	913 hours	696 hours	✗
Hours Not Worked	19,634 hours	16,099 hours	✗
Hours Lost Due to Work-Related Illness and Injury	350 hours	500 hours	✓
Employees w/High Sick Leave Consumption	49 employees	40 employees	✗
Lost Time Injury Rate	0	1	✓
Public Health & Wellness KPIs			
Specimens Not Analyzed Within Designated Timeframe	12%	10%	✗
MORE Center Financial Incidents	71 incidents	120 incidents	✓
Untimely Lab Specimens	23%	17%	✗
Unsatisfactory Lab Specimens	1%	2%	✓
Outbreak Investigations Not Initiated Timely	13% of investigations	5% of investigations	✗
Employees Not Reached During Call Down Drills	31%	15%	✗
% of Public Facilities Not Receiving the Required # of Inspections	4%	2%	✗
% of Food Facilities Not Receiving the Required # of Inspections	15%	3%	✗

Legend

- Performance Meets Goal
- Performance Approaching Goal
- Performance Off Goal
- Non-Scored / Informational
- Goal Not Set

Public Health & Wellness

Budget Summary

	Prior Year Actual 2014-2015	Original Budget 2015-2016	Revised Budget 2015-2016	Mayor's Recommended 2016-2017	Council Approved 2016-2017
Funding by Source					
General Fund Appropriation	12,914,000	8,346,900	8,346,900	9,507,300	9,507,300
Carryforward & Designated	536,500	16,900	500,800	-	-
Agency Receipts	1,514,400	1,909,600	2,111,800	1,651,900	1,651,900
Federal Grants	7,644,600	8,373,800	8,955,600	9,625,200	9,625,200
State Grants	2,548,300	2,163,300	2,277,600	2,411,200	2,411,200
Total Funding:	**25,157,800**	**20,810,500**	**22,192,700**	**23,195,600**	**23,195,600**
Expenditures by Category					
Personnel Services	12,843,800	13,224,800	13,163,300	14,060,100	14,060,100
Contractual Services	10,684,500	5,525,800	6,769,200	6,685,800	6,685,800
Supplies	855,100	1,000,300	1,144,400	1,306,500	1,306,500
Equipment/Capital Outlay	21,600	154,400	179,100	97,100	97,100
Direct Reimbursements	83,200	90,500	90,500	84,400	84,400
Interdepartment Charges	145,100	11,900	146,300	12,400	12,400
Restricted & Other Proj Exp	-	802,800	700,100	949,300	949,300
Total Expenditures:	**24,633,300**	**20,810,500**	**22,192,900**	**23,195,600**	**23,195,600**
Expenditures by Activity					
Administration & Support Division	4,051,300	4,490,900	5,229,500	5,944,700	5,944,700
Population & Personal Health Services Division	7,804,400	8,867,300	9,526,900	9,596,000	9,596,000
Health Equity Programs	424,700	254,800	246,900	386,700	386,700
Environmental Health Services Division	2,851,400	3,133,800	3,012,300	3,229,600	3,229,600
Public Health Preparedness	467,100	541,100	645,900	629,600	629,600
Communicable Disease Prevention	2,461,500	2,735,700	2,744,500	2,622,100	2,622,100
Family Health Center	1,572,900	786,900	786,900	786,900	786,900
Quality Care Charitable Trust	5,000,000	-	-	-	-
Total Expenditures:	**24,633,300**	**20,810,500**	**22,192,900**	**23,195,600**	**23,195,600**

Public Health & Wellness — Filled Position Detail

	FY14 Average	FY15 Average	FY16 by Quarter 7/1/15	10/1/15	1/1/16	4/1/16
Regular Full-time	226	199	191	185	183	192
Regular Part-time	12	12	8	9	11	11
Seasonal/Other	9	5	9	2	1	2
Filled Position Total	**247**	**216**	**208**	**196**	**195**	**205**
Position Title						
Administrative Assistant	3	2	2	1	1	2
Administrative Coordinator	3	4	3	3	3	4
Administrative Specialist	3	2	2	1	1	1
Assistant Director	4	4	5	5	5	4
Clerk Typist II	2	2	2	1	2	2
Community Health Administrator	5	4	2	3	3	6
Community Health Coordinator	0	0	2	2	1	2
Community Health Manager	1	0	0	1	1	1
Community Health Medical Assistant	20	17	15	13	13	13
Community Health Nurse Specialist	27	19	18	17	15	14
Community Health Nurse Supervisor	3	5	4	4	3	1
Community Health Service Clerk	24	20	17	14	14	14
Community Health Service Clerk Mobile	1	1	1	1	1	1
Community Health Social Service Assistant I	1	1	1	1	1	1
Community Health Social Service Assistant II	8	5	5	5	5	5
Community Health Social Worker	2	2	2	2	1	1
Community Health Specialist	5	4	4	4	3	3
Community Health Supervisor	4	3	2	3	3	2
Community Outreach Coordinator	2	1	1	1	1	1
Data Systems Analyst	1	1	1	1	1	1
Director of Safe Neighborhoods	1	1	1	1	1	1
Environmental Engineer Coordinator	1	1	1	1	1	1
Environmental Health Administrator	1	1	1	1	1	1
Environmental Health Coordinator	1	1	1	1	0	1
Environmental Health Manager	2	2	2	2	2	1
Environmental Health Preparedness Supervisor	0	0	1	1	0	1
Environmental Health Specialist	29	28	27	29	29	30
Environmental Health Supervisor	4	3	2	3	3	3
Epidemiologist	5	4	5	4	4	4
Executive Administrator	0	0	0	0	0	1
Executive Assistant	1	1	1	1	1	1
Expanded Function Dental Assistant	1	1	1	0	0	0
Grants Contract Coordinator	1	1	1	0	0	1
Health Education Specialist I	1	1	1	1	1	1
Health Education Specialist II	8	6	5	5	5	5
Health Program Analyst	2	2	1	1	3	4
Information Systems Specialist	1	1	1	1	1	1
Information Systems Supervisor	0	0	1	1	1	1

Public Health & Wellness — Filled Position Detail

	FY14 Average	FY15 Average	FY16 by Quarter 7/1/15	10/1/15	1/1/16	4/1/16
Inventory Control Specialist	1	1	1	1	1	1
Laboratory Assistant	1	1	1	1	1	1
Laboratory Technician	1	0	1	0	0	0
Laboratory Technician & General Supervisor	1	1	1	1	1	1
Laboratory Technologist	4	5	5	5	5	5
Lactation Program Supervisor	0	1	1	1	1	1
Licensed Practical Nurse	2	1	1	2	2	4
Management Assistant	5	5	5	5	5	5
Mosquito Control	1	1	4	1	0	0
Nutrition Manager	1	1	1	0	1	1
Nutrition Service Educator	3	2	8	9	10	11
Nutrition Services Specialist	15	14	7	2	2	2
Nutrition Supervisor	1	1	1	2	1	2
Office Worker	1	1	1	0	0	0
Peer Advisor	9	9	6	8	9	9
Plan Reviewer	1	1	1	1	1	1
Project Coordinator	1	0	0	0	0	0
Public Information Specialist	1	1	1	1	1	1
Public Information Supervisor	1	1	1	1	1	1
Quality Improvement Coordinator	2	2	2	3	3	3
Radiologic Technician	1	1	1	1	1	1
Receptionist	1	1	1	1	1	1
Records Specialist	0	0	0	1	1	1
Secretary	3	3	2	3	3	3
Senior Policy Advisor	0	0	0	0	1	0
Senior Substance Abuse Counselor	4	4	5	5	6	6
Social Service Program Coordinator	1	1	1	1	1	1
Social Service Technician	1	1	1	1	1	1
Staff Helper	0	0	0	0	1	2
Substance Abuse Supervisor	1	1	1	1	1	1
Swimming Pool Program	1	1	3	0	0	0
Systems Analyst	1	1	1	1	1	1
Technology Cabinet Administrator	1	1	0	0	0	0
Translator	1	0	0	0	0	0
Vital Statistics Specialist	1	1	1	1	1	1

COMMUNITY SERVICES

Mission Statement

Improve quality of life for all residents with an emphasis on poverty reduction and addressing the needs of vulnerable populations in the Louisville Metro Community.

Major Services

- Administration of Louisville Metro External Agency Funding
- Long-Term Housing and Supports
- Neighborhood Place community collaboration of State, Federal, and JCPS agencies
- Outreach Programs for targeted populations and federal benefit enrollment
- Advocacy for vulnerable populations and financial empowerment
- Holistic Self-Sufficiency Services

Objectives

- Work with local citizens and agencies to strengthen families and neighborhoods
- Improve the way we deliver services to our customers; help people faster, easier and holistically
- Strengthen community partnerships that focus on measurable outcomes that reduce homelessness and increase family self-sufficiency

Website

To view the agency's strategic plan along with other important information, please visit http://louisvilleky.gov/government/community-services.

Performance Measures

Each agency reports to the Mayor and Metro Leadership 3-4 times per year on their key performance indicators (KPIs), problem solving efforts, and continuous improvement activities. The following page provides a high level overview of the agency's most recent performance on their enterprise-wide and operational KPIs. To view the agency's strategic plan, performance measures on previous LouieStat reports, or details on each KPI, please visit http://louiestat.louisvilleky.gov/. (*Note: The timeframe and goal for each measure may vary and can be found on the agency's KPI reports on the LouieStat website.)*

Community Services

(LouieStat data as of 5/31/16)

Enterprise Key Performance Indicators (KPIs)			
Measure	**Current Level**	**Goal Level**	**YTD Status**
Dollars Spent on Overtime	$340	$180	
Overtime Hours Paid	11 hours	12 hours	
Hours Not Worked	13,479 hours	8,268 hours	
Hours Lost Due to Work-Related Illness and Injury	0 hours	3,007 hours	
Employees w/High Sick Leave Consumption	45 employees	28 employees	
Lost Time Injury Rate	0.77	1.8	
Community Services KPIs			
Invalid Referrals via Standard Assessment	19.1 % of Referrals	TBD	
Clients with Increase in Income/Benefits	51 Clients	75 Clients	
Unsatisfied Clients	15 % of Clients	TBD	
Dollars Recaptured by Funders	$1,046,949	TBD	
Clients Finding Services Inconvenient or Inaccessible	7 % Clients	TBD	
Community-Wide Partnerships	452 Partnerships	TBD	
Ability to Maintain a Budget	23 Participants	40 Participants	
Housing Clients That Become Homeless	109 Clients	TBD	
Unmet Organizational Performance Standards	10 Standards	0 Standards	
External Monitoring Visits with Findings	6 findings	4 findings	

Legend

- Performance Meets Goal
- Performance Approaching Goal
- Performance Off Goal
- Non-Scored / Informational
- Goal Not Set

Community Services

Budget Summary

	Prior Year Actual 2014-2015	Original Budget 2015-2016	Revised Budget 2015-2016	Mayor's Recommended 2016-2017	Council Approved 2016-2017
Funding by Source					
General Fund Appropriation	8,644,200	8,605,300	8,625,300	8,696,200	9,066,000
Carryforward & Designated	862,100	92,100	618,200	165,900	165,900
Agency Receipts	372,200	304,300	304,300	284,500	284,500
Federal Grants	14,131,700	19,930,800	19,733,800	20,009,100	20,009,100
State Grants	262,900	554,100	553,700	554,100	554,100
Total Funding:	**24,273,100**	**29,486,600**	**29,835,300**	**29,709,800**	**30,079,600**
Expenditures by Category					
Personnel Services	7,105,800	7,395,400	7,522,700	7,944,500	7,944,500
Contractual Services	15,908,600	12,760,600	20,250,900	12,474,300	12,478,300
Supplies	201,600	511,500	575,700	163,000	163,000
Equipment/Capital Outlay	4,400	16,300	12,300	12,800	12,800
Direct Reimbursements	18,800	20,200	20,200	20,900	20,900
Interdepartment Charges	20,100	15,500	9,200	10,300	10,300
Restricted & Other Proj Exp	-	8,767,100	1,444,300	9,084,000	9,449,800
Total Expenditures:	**23,259,300**	**29,486,600**	**29,835,300**	**29,709,800**	**30,079,600**
Expenditures by Activity					
Community Services Administration	7,090,000	7,038,400	7,228,000	6,774,600	7,140,400
Community Services	15,969,300	22,248,200	22,407,300	22,935,200	22,939,200
Franchise Fee Assistance	200,000	200,000	200,000	-	-
Total Expenditures:	**23,259,300**	**29,486,600**	**29,835,300**	**29,709,800**	**30,079,600**

Community Services — Filled Position Detail

	FY14 Average	FY15 Average	FY16 by Quarter 7/1/15	10/1/15	1/1/16	4/1/16
Regular Full-time	144	115	106	104	99	101
Regular Part-time	60	15	17	16	15	14
Seasonal/Other	15	15	7	13	13	11
Filled Position Total	**219**	**145**	**130**	**133**	**127**	**126**
Position Title						
Account Clerk Typist	1	0	0	0	0	0
Administrative Assistant	5	4	3	3	4	4
Administrative Coordinator	4	2	1	1	1	1
Administrative Programs Supervisor	1	0	0	0	0	0
Administrative Specialist	1	2	2	2	2	2
Assistant Director	3	1	0	0	0	0
Business Accountant I	1	0	0	0	0	0
Clerical Supervisor	1	1	1	1	1	1
Clerk Typist I	1	0	0	0	0	0
Community Development Program Analyst	1	0	0	0	0	0
Community Outreach Specialist	2	5	5	1	1	1
Director	1	1	1	1	1	1
Executive Administrator	2	2	2	2	2	2
Executive Assistant	2	1	1	1	1	1
Foster Grandparents	44	0	0	0	0	0
Grants Coordinator	3	2	1	1	1	1
Housing & Rehabilitation Manager	1	0	0	0	0	0
Housing Program Assistant	3	1	1	1	1	1
Housing Program Coordinator	5	2	1	1	1	1
Housing Program Specialist	5	4	2	3	3	3
Housing Program Supervisor	4	3	2	2	1	1
Housing Rehabilitation Specialist	5	2	0	0	0	0
Housing Rehabilitation Supervisor	1	0	0	0	0	0
Housing Rehabilitation Technician	1	0	1	0	0	0
Information & Referral Technician	10	10	10	10	9	9
Information Systems Analyst	1	1	1	1	1	1
Information Systems Supervisor	1	1	1	1	1	0
Information Technology Liaison	0	0	0	0	0	1
Intergenerational Program Worker	1	1	1	1	1	1
Intern	3	3	3	5	3	3
Legal Administrative Supervisor	1	0	0	0	0	0
Loan Specialist	1	0	0	0	0	0
Management Assistant	3	3	3	3	3	3
Nutrition Center Supervisor	13	11	13	12	11	10
Paralegal	1	0	0	0	0	0
Personnel Specialist	1	1	1	1	1	1
Planning & Research Supervisor	1	1	1	1	1	0

Community Services — Filled Position Detail

	FY14 Average	FY15 Average	FY16 by Quarter 7/1/15	10/1/15	1/1/16	4/1/16
Public Information Specialist	1	1	1	1	1	1
Real Estate Coordinator	0	1	0	0	0	0
Receptionist	1	1	1	1	1	1
Secretary	3	2	1	0	1	1
Senior Social Worker	21	20	21	22	22	22
Social Service Policy & Advocacy Manager	1	1	1	1	1	5
Social Service Policy & Advocacy Supervisor	1	1	1	1	0	0
Social Service Program Assistant	4	4	3	3	3	3
Social Service Program Coordinator	3	4	4	4	4	5
Social Service Program Specialist	14	13	14	15	13	13
Social Service Program Supervisor I	10	10	11	9	6	5
Social Service Program Supervisor II	1	1	1	1	1	0
Social Service Technician	2	2	3	3	3	3
Social Services Manager	2	2	2	2	2	1
Social Services Supervisor	3	3	3	3	3	4
Social Worker	2	2	2	1	2	2
Staff Helper	11	8	0	8	10	8
Volunteer Coordinator	2	2	2	2	2	2
Youth Services Coordinator II	1	1	1	1	1	1
Youth Worker	1	1	0	0	0	0

PARKS & RECREATION

Mission Statement

Our mission, as a Nationally Accredited Parks and Recreation agency, is to connect people to places and opportunities that support and grow a sustainable community. The mission is accomplished by taking care of all parks properties and creating new ones, providing safe and diverse recreational programs, and protecting our public lands and resources for future generations.

Our vision for Louisville is a clean, green, safe and inclusive city where people love to live, work and play.

Major Services

- Administrative Support
- Capital Construction, Planning & Land Acquisition
- Facility & Property Maintenance
- Golf Operations
- Iroquois Amphitheater & Special Events
- Park Improvements
- Natural Resource Management
- Forestry & Landscaping
- Recreation Programming
- Historic Properties
- Special Events

Objectives

- Maintain parks and facilities to a high standard of safety and appearance
- Manage resources in a modern, efficient, and accountable way
- Safeguard natural, cultural, and historic resources
- Provide age appropriate activities for youth, adults, and seniors
- Plan, design, and construct parks, trails, and facilities
- Maintain the national accreditation of Metro Parks and Recreation
- Unite people in clean and green activities that beautify and foster pride
- Bring diverse residents together, instill civic pride, foster community spirit and quality of life and create awareness of special events

Website

To view the agency's strategic plan along with other important information, please visit http://www.louisvilleky.gov/MetroParks/. For additional information regarding Special Events for Louisville Metro, please visit http:///www.louisvilleky.gov/events.

Performance Measures

Each agency reports to the Mayor and Metro Leadership 3-4 times per year on their key performance indicators (KPIs), problem solving efforts, and continuous improvement activities. The following page provides a high level overview of the agency's most recent performance on their enterprise-wide and operational KPIs. To view the agency's strategic plan, performance measures on previous LouieStat reports, or details on each KPI, please visit http://louiestat.louisvilleky.gov/. (*Note: The timeframe and goal for each measure may vary and can be found on the agency's KPI reports on the LouieStat website.)*

Parks & Recreation

(LouieStat data as of 5/3/16)

Enterprise Key Performance Indicators (KPIs)			
Measure	**Current Level**	**Goal Level**	**YTD Status**
Dollars Spent on Overtime	$215,267	$182,450	✖
Overtime Hours Paid	9,632 hours	8,682 hours	✖
Hours Not Worked	29,374 hours	22,339 hours	✖
Hours Lost Due to Work-Related Illness and Injury	490 hours	3,467 hours	✔
Employees w/High Sick Leave Consumption	86 hours	73 hours	✖
Lost Time Injury Rate	3.42	TBD	?
Parks & Recreation KPIs			
Count of Work Orders Completed	704 work orders	TBD	?
Complaints Resolved	83%	85%	⚠
Estimated Cost of Incidents & Accidents	$254,870	TBD	?
Dare to Care Meals Served	84,897 Meals	54,129 Meals	✔

Legend

- Performance Meets Goal
- Performance Approaching Goal
- Performance Off Goal
- Non-Scored / Informational
- Goal Not Set

Parks & Recreation

Budget Summary

	Prior Year Actual 2014-2015	Original Budget 2015-2016	Revised Budget 2015-2016	Mayor's Recommended 2016-2017	Council Approved 2016-2017
Funding by Source					
General Fund Appropriation	17,166,400	19,247,800	19,420,400	17,484,300	17,456,300
Carryforward & Designated	398,100	31,700	399,300	27,400	27,400
Agency Receipts	5,808,100	6,442,300	6,841,500	6,955,700	6,955,700
Federal Grants	23,400	22,000	14,000	286,000	286,000
Total Funding:	**23,396,000**	**25,743,800**	**26,675,200**	**24,753,400**	**24,725,400**
Expenditures by Category					
Personnel Services	16,822,300	18,808,900	18,302,800	17,244,500	17,259,500
Contractual Services	3,577,300	3,669,900	4,337,400	3,374,500	3,331,500
Supplies	2,268,600	2,162,700	2,258,200	1,976,000	1,976,000
Equipment/Capital Outlay	-	20,800	561,300	177,100	177,100
Direct Reimbursements	746,700	750,800	750,800	811,100	811,100
Interdepartment Charges	252,200	219,200	252,400	257,200	257,200
Restricted & Other Proj Exp	-	111,500	212,500	913,000	913,000
Total Expenditures:	**23,667,100**	**25,743,800**	**26,675,400**	**24,753,400**	**24,725,400**
Expenditures by Activity					
General Administration	2,089,400	2,737,700	2,313,700	2,333,900	2,348,900
Community Relations	200	-	-	-	-
Finance & Technology	5,100	-	-	-	-
Historic Properties & Amphitheater	1,102,600	1,390,100	1,424,100	1,384,200	1,209,200
Recreation	4,970,700	5,382,400	5,525,400	5,349,500	5,349,500
Specialized Recreation Programs	200	-	-	-	-
Park Resources	4,634,100	4,689,800	5,242,600	5,007,500	5,007,500
Operations & Turf Maintenance	9,573,500	10,365,700	10,405,300	9,480,300	9,480,300
Related Activities	1,291,300	1,178,100	1,764,300	1,198,000	1,330,000
Total Expenditures:	**23,667,100**	**25,743,800**	**26,675,400**	**24,753,400**	**24,725,400**

Parks & Recreation — Filled Position Detail

	FY14 Average	FY15 Average	FY16 by Quarter 7/1/15	10/1/15	1/1/16	4/1/16
Regular Full-time	299	289	274	278	276	275
Regular Part-time	34	35	46	48	49	46
Seasonal/Other	101	117	225	148	38	42
Filled Position Total	**434**	**441**	**545**	**474**	**363**	**363**
Position Title						
Administrative Assistant	5	5	5	3	3	3
Administrative Clerk	2	2	2	2	2	1
Administrative Coordinator	1	1	1	1	1	1
Administrative Supervisor I	1	1	1	1	1	1
Aquatics Manager	1	1	1	1	1	1
Aquatics Supervisor	1	1	1	1	1	0
Arborist	1	1	1	1	1	1
Assistant Director	3	3	3	3	3	3
Board Member	1	0	0	0	0	0
Business Clerk	1	1	1	1	1	1
Carpenter	4	4	4	4	4	4
Cashier	1	1	1	1	1	1
Clerk	1	1	1	1	1	1
Community Outreach Coordinator	1	0	0	0	0	0
Community Outreach Supervisor	1	1	1	1	1	1
Construction Coordinator	0	0	0	0	0	1
Director	1	1	1	1	1	1
Electrician II	2	2	2	2	2	1
Engineer II	1	1	1	0	0	1
Events Coordinator	6	5	5	8	8	7
Events Supervisor	1	1	0	0	0	0
Executive Administrator	3	2	2	2	2	2
Forester I	3	3	4	4	4	5
Forestry Manager	1	1	1	1	1	1
Forestry Supervisor I	3	3	3	3	3	3
Forestry Supervisor II	1	1	1	1	1	1
Golf Maintenance Worker II	11	9	10	9	9	9
Golf Maintenance Worker III	1	1	1	1	1	1
Golf Operations Supervisor I	7	7	6	6	6	6
Golf Operations Supervisor II	3	3	3	3	3	3
Graphic Specialist	1	1	1	1	1	1
Health and Safety Specialist	0	1	1	1	1	1
Historic Riverside Assistant	1	1	1	1	1	1
Historic Riverside Site Supervisor	1	1	1	1	1	1
Historic Site Supervisor	1	1	1	1	1	1
Horticultural Park Worker I	7	7	7	7	7	6
Information Systems Supervisor	0	0	0	1	1	1

Parks & Recreation — Filled Position Detail

	FY14 Average	FY15 Average	FY16 by Quarter 7/1/15	10/1/15	1/1/16	4/1/16
Information Systems Technician	1	1	0	1	1	1
Inventory Supervisor	1	1	1	1	1	1
Landscape Architect	2	2	2	2	2	2
Landscaping Supervisor I	1	1	1	1	1	1
Landscaping Supervisor II	1	1	1	1	1	1
Lifeguard	4	4	4	4	4	4
Maintenance Trades Assistant	5	5	3	3	3	3
Marketing Coordinator	1	1	1	1	0	1
Marketing Manager	1	1	1	1	1	1
Mechanic II	4	4	3	4	4	4
Naturalist	3	3	3	3	3	3
OSHA Specialist	1	0	0	0	0	0
Park Aide	29	26	46	35	4	5
Park Worker I	9	9	9	10	8	8
Park Worker II	79	73	69	69	71	72
Park Worker III	2	2	2	2	2	2
Parks Administrator	4	4	4	4	4	4
Parks Construction Supervisor	1	1	1	1	1	1
Parks Coordinator	1	1	0	0	0	0
Parks Manager	4	3	4	4	4	4
Parks Planning Coordinator	0	1	1	1	1	1
Parks Planning Supervisor	1	1	1	1	1	1
Parks Supervisor I	12	11	10	9	9	8
Parks Supervisor II	12	12	11	11	11	11
Payroll Specialist	1	1	0	0	0	0
Performance Analyst	0	1	1	1	1	1
Personnel Specialist	0	0	1	1	1	1
Personnel Supervisor	1	1	1	1	1	1
Plumber	2	2	2	2	2	2
Pool Technician	2	2	2	2	2	2
Public Education Coordinator	1	1	1	1	1	1
Public Education Supervisor	1	1	1	1	1	1
Public Information Supervisor	1	1	1	1	1	1
Recreation Administrator	2	2	2	2	2	2
Recreation Aide	59	76	146	104	31	31
Recreation Assistant	18	17	15	16	15	15
Recreation Coordinator	1	1	2	2	2	1
Recreation Instructor	11	11	27	7	2	4
Recreation Leader	9	9	9	9	9	9
Recreation Manager	5	4	3	4	4	4
Recreation Supervisor	18	18	16	16	15	17
Recreation Worker	5	4	4	5	5	5
Secretary	3	2	2	2	3	2

Parks & Recreation — Filled Position Detail

	FY14 Average	FY15 Average	FY16 by Quarter 7/1/15	10/1/15	1/1/16	4/1/16
Security Supervisor	1	1	1	1	1	1
Senior Golf Operations Supervisor	5	5	4	5	5	5
Staff Assistant	22	29	40	41	42	39
Staff Helper	2	5	7	3	2	3
Systems Analyst	1	1	1	0	0	0
Turf Manager I	1	1	1	1	1	1
Urban Forestry Coordinator	1	0	0	0	0	0
Volunteer Coordinator	1	1	1	1	1	1
Welder	1	1	1	1	1	1

LOUISVILLE ZOO

Mission Statement

The Louisville Zoo is dedicated to bettering the bond between people and our planet by providing excellent care for animals, a great experience for visitors, and leadership in conservation education.

Major Services

- Animal Care and Welfare
- Guest Services
- Exhibits and Facilities
- Conservation Education
- Membership Services
- Administrative Support

Objectives

- Maintain and expand the Louisville Zoo's position as the top non-profit attraction in the region and the fourth-ranked overall Louisville area tourist attraction
- Increase revenue through new entrepreneurial activities and enhanced programs in the areas of memberships, corporate partnerships, special events, education, group sales, contributed revenue streams, and guest amenities to support the Zoo's mission critical objectives and maintenance needs
- To be an essential science education resource that provides leadership in creating and delivering innovative, fun learning experiences that connect people with nature and encourage conservation action by continuing to expand current education programs and outreaches into the community
- Establish and communicate our Brand Promise to all our constituents, increasing our relevance to the community and clearly differentiating ourselves from other education/entertainment venues
- Improve our existing physical assets, with a focus on deferred maintenance needs, and create unique and innovative exhibits through capital campaigns to make our Brand come to life

Website

To view the agency's strategic plan along with other important information, please visit http://www.louisvillezoo.org/.

Performance Measures

Each agency reports to the Mayor and Metro Leadership 3-4 times per year on their key performance indicators (KPIs), problem solving efforts, and continuous improvement activities. The following page provides a high level overview of the agency's most recent performance on their enterprise-wide and operational KPIs. To view the agency's strategic plan, performance measures on previous LouieStat reports, or details on each KPI, please visit http://louiestat.louisvilleky.gov/. (*Note: The timeframe and goal for each measure may vary and can be found on the agency's KPI reports on the LouieStat website.)*

Louisville Zoo

(LouieStat data as of 6/21/16)

Enterprise Key Performance Indicators (KPIs)			
Measure	**Current Level**	**Goal Level**	**YTD Status**
Dollars Spent on Overtime	$170,795	TBD	
Overtime Hours Paid	6,790 hours	TBD	
Hours Not Worked	8,084 hours	8,844 hours	
Hours Lost Due to Work-Related Illness and Injury	254 hours	0 hours	
Employees w/High Sick Leave Consumption	22 employees	23 employees	
Lost Time Injury Rate	1.96	3.24	
Louisville Zoo KPIs			
Animal Presentations	6,067 presentations	5,101 presentations	
Revenue	$10,690,523	$9,020,800	
Attendance	861,978 guests	770,200 guests	
School Field Trip Attendance	23,954 students	27,091 students	

Legend

- Performance Meets Goal
- Performance Approaching Goal
- Performance Off Goal
- Non-Scored / Informational
- Goal Not Set

Louisville Zoo

Budget Summary

	Prior Year Actual 2014-2015	Original Budget 2015-2016	Revised Budget 2015-2016	Mayor's Recommended 2016-2017	Council Approved 2016-2017
Funding by Source					
General Fund Appropriation	3,342,500	4,044,600	4,056,400	3,834,500	3,834,500
Agency Receipts	10,446,300	10,919,500	10,919,500	11,130,300	11,130,300
Total Funding:	**13,788,800**	**14,964,100**	**14,975,900**	**14,964,800**	**14,964,800**
Expenditures by Category					
Personnel Services	8,399,300	9,157,900	9,087,900	8,840,500	8,840,500
Contractual Services	3,667,400	3,580,500	3,648,300	3,587,700	3,587,700
Supplies	1,577,400	1,774,300	1,793,300	1,890,800	1,890,800
Equipment/Capital Outlay	33,400	60,000	60,000	55,000	55,000
Direct Reimbursements	73,200	51,000	51,000	53,200	53,200
Interdepartment Charges	36,900	39,400	34,400	32,200	32,200
Restricted & Other Proj Exp	-	301,000	301,000	505,400	505,400
Total Expenditures:	**13,787,600**	**14,964,100**	**14,975,900**	**14,964,800**	**14,964,800**
Expenditures by Activity					
Administrative Support	1,430,600	2,353,000	2,129,500	1,260,400	1,260,400
Animals	4,798,200	4,968,600	4,988,600	5,075,100	5,075,100
Buildings & Grounds	3,151,600	3,173,200	3,389,700	3,747,100	3,747,100
Visitor Services	1,562,200	1,540,000	1,551,500	2,394,800	2,394,800
Programming	2,120,900	2,176,900	2,164,200	1,715,300	1,715,300
Marketing & Public Relations	724,100	752,400	752,400	772,100	772,100
Total Expenditures:	**13,787,600**	**14,964,100**	**14,975,900**	**14,964,800**	**14,964,800**

Louisville Zoo — Filled Position Detail

	FY14 Average	FY15 Average	FY16 by Quarter 7/1/15	10/1/15	1/1/16	4/1/16
Regular Full-time	114	113	117	116	117	118
Regular Part-time	20	20	17	19	18	16
Seasonal/Other	98	98	137	154	18	110
Filled Position Total	**232**	**231**	**271**	**289**	**153**	**244**
Position Title						
Administrative Assistant	3	2	2	2	2	2
Administrative Clerk	1	1	1	1	1	1
Administrative Coordinator	0	0	1	1	1	1
Assistant Director	1	2	2	2	2	2
Auto Maintenance Mechanic	1	1	1	1	1	1
Business Specialist	1	1	0	0	0	0
Carpenter	1	1	1	1	1	1
Cash Control Coordinator	0	0	0	0	0	1
Cashier	1	1	1	1	1	1
Cashier Coordinator	2	2	2	2	2	2
Cashier Supervisor	1	1	1	1	1	1
Communications Coordinator I	1	1	1	1	1	1
Construction Coordinator	1	1	1	1	1	1
Custodian	4	4	5	6	3	6
Development Coordinator	1	1	1	1	1	1
Development Manager	1	1	1	1	1	1
Development Specialist	1	2	2	2	2	2
Director	1	1	1	1	1	1
Education Assistant	2	2	2	2	2	1
Education Instructor	4	5	13	7	1	10
Educator I	4	4	4	4	4	4
Elephant Area Supervisor	1	1	1	1	1	1
Events Coordinator	2	2	2	2	2	2
Events Specialist	1	1	0	0	0	0
Executive Assistant	1	1	1	1	1	1
Facilities Operations Manager	0	0	0	0	0	1
Gift Shop Supervisor	1	1	1	0	0	0
Group Sales Assistant	2	2	1	1	0	0
Group Sales Coordinator	1	1	1	1	1	1
Group Sales Supervisor	1	1	0	0	0	0
Guest Services Manager	0	0	1	1	1	1
Guest Services Supervisor II	2	2	1	2	2	2
Horticulture Supervisor	1	1	1	1	1	1
Horticulture Worker	1	2	2	2	2	2
Horticulturist	1	1	1	1	1	1
Information Systems Technician	0	0	0	0	0	1
Keeper I	5	5	5	5	5	5

Louisville Zoo — Filled Position Detail

	FY14 Average	FY15 Average	FY16 by Quarter 7/1/15	10/1/15	1/1/16	4/1/16
Keeper II	41	42	42	42	42	41
Keeper III	9	9	9	9	9	9
Maintenance HVAC Mechanic	1	1	1	1	1	1
Maintenance Mechanic	1	1	1	1	1	1
Maintenance Worker II	2	2	2	2	2	1
Marketing Manager	1	1	1	1	1	1
Membership Supervisor	1	1	1	1	1	1
Payroll Specialist	1	1	1	1	1	1
Personnel Supervisor	1	1	1	1	1	1
Public Education Coordinator	1	1	1	1	1	1
Public Education Supervisor	1	1	1	1	1	1
Public Information Specialist	1	1	1	1	1	1
Public Information Supervisor	1	1	1	1	1	1
Receptionist	2	2	2	2	2	2
Rides and Attractions Operator	14	21	30	28	8	25
Rides and Attractions Supervisor	1	1	1	0	1	1
Safety and Compliance Coordinator	0	0	0	0	0	1
Splash Park Attendant	7	5	9	3	0	2
Splash Park Supervisor	1	1	1	1	0	0
Systems Administrator	0	0	0	0	1	1
Systems Analyst	1	1	1	1	0	0
Taxonomic Curator	2	3	3	3	3	3
Veterinarian	2	2	2	2	2	2
Veterinary Hospital Supervisor	1	1	1	1	1	1
Veterinary Technician	2	2	2	2	2	2
Volunteer Coordinator	1	1	1	1	1	1
Zoo Aide	4	4	4	4	0	4
Zoo Aquatic LSS Specialist	0	1	1	1	1	1
Zoo Assistant Curator	3	3	2	2	2	2
Zoo Crew Leader	2	2	3	4	0	3
Zoo Electrician	1	1	1	1	1	1
Zoo Facilities Manager	1	1	1	1	1	0
Zoo Facilities Supervisor	0	1	1	1	1	1
Zoo General Curator	1	0	0	0	0	0
Zoo Registrar	1	1	1	1	1	1
Zoo Service Assistant	0	0	0	0	0	7
Zoo Service Clerk	38	31	39	74	11	28
Zoo Service Worker	29	25	37	33	5	30
Zoo Team Leader	4	3	4	4	0	4

ECONOMIC DEVELOPMENT

Mission Statement

Economic Development provides a full spectrum of business engagement and support to include retail, commercial and industrial businesses from small business through our large enterprises. The department supports business attraction, retention and expansion through business advocacy and development, international outreach to increase exports and foreign direct investment, and through strong external and internal partnerships while providing excellent customer service.

Major Services

- Business attraction, retention, and expansion with focus to the city's five cluster areas
- Economic Incentives
- Metro Development Authority
- Small Business Development
- METCO Loans
- Local Food Initiatives
- International Economic Development

Objectives

- Oversee Louisville Metro's cluster strategy for business attraction, retention and expansion
- Encourage and enable job creation by augmenting education and workforce pipelines
- Work with economic development partners to attract and retain businesses
- Foster partnerships that build community through public-private partnerships and business and international council outreach
- Provide gap financing opportunities for small and start-up businesses through the METCO
- Loan programs

Website

To view the agency's strategic plan along with other important information, please visit http://www.louisvilleky.gov/louisvilleforward.

Performance Measures

Each agency reports to the Mayor and Metro Leadership 3-4 times per year on their key performance indicators (KPIs), problem solving efforts, and continuous improvement activities. In addition to its regular operations, the Air Pollution Control District (APCD) provides a distinct LouieStat report. The following pages provide a high level overview of the agency's most recent performance on their enterprise-wide and operational KPIs. To view the agency's strategic plan, performance measures on previous LouieStat reports, or details on each KPI, please visit http://louiestat.louisvilleky.gov/. (*Note: The timeframe and goal for each measure may vary and can be found on the agency's KPI reports on the LouieStat website.)*

Economic Development

(LouieStat data as of 3/8/16)

Enterprise Key Performance Indicators (KPIs)			
Measure	**Current Level**	**Goal Level**	**YTD Status**
Dollars Spent on Overtime	$0	$0	
Overtime Hours Paid	0 hours	0 hours	
Hours Not Worked	1,465 hours	1,207 hours	
Hours Lost Due to Work-Related Illness and Injury	0 hours	0 hours	
Employees w/High Sick Leave Consumption	0 employees	0 employees	
Lost Time Injury Rate	0	0	
Economic Development KPIs			
Completed Medium to Large Deals - Expansion: Average Wage	$47,017	TBD	
Percent of METCO Loans Past Due 30 days	1.13%	TBD	
Percent of METCO Loans Past Due 90 days	1.95%	TBD	
Medium to Large Deals in Pipeline - Attraction: Total # Jobs	21,719 jobs	TBD	
Medium to Large Deals in Pipeline - Attraction: Average Wage	$47,052	TBD	
Completed Medium to Large Deals - Attraction: Total # Jobs	2,411 jobs	TBD	
Medium to Large Deals in Pipeline - Expansion: Total # Jobs	17,723 jobs	TBD	
Completed Medium to Large Deals - Expansion: Average Wage	$39,795	TBD	
Completed Medium to Large Deals - Attraction: Average Wage	$51,423	TBD	
Jobs Created from Closed METCO Loans	911 jobs	500 jobs	
Completed Medium to Large Deals - Expansion: Total # Jobs	4,815 jobs	TBD	
Leverage	$83,651,593	$30,000,000	
Amount of Closed METCO Loans	$11,283,377	$11,250,000	

Legend

- Performance Meets Goal
- Performance Approaching Goal
- Performance Off Goal
- Non-Scored / Informational
- Goal Not Set

Air Pollution Control District

(LouieStat data as of 6/23/16)

Enterprise Key Performance Indicators (KPIs)			
Measure	**Current Level**	**Goal Level**	**YTD Status**
Dollars Spent on Overtime	$992	$5,000	✓
Overtime Hours Paid	31 hours	200 hours	✓
Hours Not Worked	4,764 hours	4,470 hours	⚠
Hours Lost Due to Work-Related Illness and Injury	0 hours	0 hours	✓
Employees w/High Sick Leave Consumption	15 employees	13 employees	✗
Lost Time Injury Rate	0	0	✓
Air Pollution Control District KPIs			
Community Air Quality - PM2.5	12.4 $\mu g/m^3$	12.6 $\mu g/m^3$	✓
Community Air Quality - Ozone	.078 ppm	.074 ppm	⚠
Open Records Requests	167 requests	TBD	?
Open Burning Permits Issued	203 permits	TBD	?
Asbestos Permits Issued	552 permits	TBD	?
Community Complaints	426 complaints	TBD	?
Gasoline Operating and Construction Permits Issued	92 permits	TBD	?
Industrial Permits Issued	302 permits	TBD	?

Legend

- ✓ Performance Meets Goal
- ⚠ Performance Approaching Goal
- ✗ Performance Off Goal
- Non-Scored / Informational
- ? Goal Not Set

Economic Development

Budget Summary

	Prior Year Actual 2014-2015	Original Budget 2015-2016	Revised Budget 2015-2016	Mayor's Recommended 2016-2017	Council Approved 2016-2017
Funding by Source					
General Fund Appropriation	10,178,600	12,959,900	13,359,900	14,445,100	14,499,100
Carryforward & Designated	9,838,400	4,020,400	10,291,800	4,498,900	4,498,900
Agency Receipts	5,535,300	7,603,300	7,603,300	7,660,900	7,660,900
Federal Grants	1,085,700	1,198,200	1,016,800	1,982,400	1,982,400
State Grants	1,135,000	1,320,000	1,810,000	1,420,000	1,420,000
Total Funding:	**27,773,000**	**27,101,800**	**34,081,800**	**30,007,300**	**30,061,300**
Expenditures by Category					
Personnel Services	6,959,700	8,939,600	8,455,000	6,100,200	6,100,200
Contractual Services	10,039,000	12,371,100	16,020,900	14,095,300	14,049,300
Supplies	26,800	27,700	99,800	53,200	53,200
Equipment/Capital Outlay	151,100	143,600	349,100	257,800	257,800
Direct Reimbursements	32,700	62,600	80,800	36,500	36,500
Interdepartment Charges	162,000	132,800	153,100	139,300	139,300
Restricted & Other Proj Exp	-	5,424,400	8,923,500	9,325,000	9,425,000
Total Expenditures:	**17,371,300**	**27,101,800**	**34,082,200**	**30,007,300**	**30,061,300**
Expenditures by Activity					
Economic Development	11,106,900	15,005,200	21,251,200	15,284,500	15,438,500
Air Pollution Control District	5,010,600	10,965,000	11,299,400	12,991,200	12,991,200
KentuckianaWorks	1,253,800	1,131,600	1,531,600	1,731,600	1,631,600
Total Expenditures:	**17,371,300**	**27,101,800**	**34,082,200**	**30,007,300**	**30,061,300**

Economic Development — Filled Position Detail

	FY14 Average	FY15 Average	FY16 by Quarter 7/1/15	10/1/15	1/1/16	4/1/16
Regular Full-time	94	83	86	82	79	79
Regular Part-time	2	2	1	1	1	1
Seasonal/Other	0	0	1	0	0	0
Filled Position Total	**96**	**85**	**88**	**83**	**80**	**80**
Position Title						
Administrative Assistant	2	1	1	1	1	1
Administrative Coordinator	0	1	1	1	1	1
Administrative Specialist	1	0	0	0	0	0
Air Pollution Compliance Officer	6	2	0	0	0	0
Air Pollution Techinican II	4	2	0	0	0	0
APC Regulatory Division Head	1	1	1	0	0	1
APCD Air Monitoring Program Manager	0	1	1	1	1	1
APCD Air Monitoring Project Supervisor	0	1	1	1	1	1
APCD Air Quality Assurance Coordinator	0	2	2	2	2	2
APCD Compliance & Enforcement Analyst	0	1	0	0	0	0
APCD Compliance Officer	0	3	5	6	6	6
APCD Data Processing Coordinator	0	1	1	1	1	1
APCD Enforcement Supervisor	0	1	1	1	1	1
APCD Engineer I	8	7	8	6	7	7
APCD Engineer II	7	6	7	7	7	6
APCD Engineer III	3	3	3	3	3	3
APCD Field Technician	0	2	3	3	3	3
APCD Quality Control Techinican	0	1	2	3	3	2
APCD Records Coordinator	0	1	1	1	1	1
Assistant Director	2	3	4	3	3	3
Associate Planner	1	0	0	0	0	0
Chief Administrative Officer	0	1	1	1	1	1
Chief of Civic Innovation	0	1	1	1	1	1
Chief of Economic Development	1	0	0	0	0	0
Chief of Strategic Initiatives	0	1	1	1	1	1
Communications Manager	0	0	1	1	1	1
Communications Specialist	0	1	1	1	1	1
Community Outreach Coordinator	1	1	1	1	1	1
Deputy Director-Advanced Planning	1	0	0	0	0	0
Director	2	2	2	2	2	2
Director of Globalization	1	1	1	0	0	0
Director of International Development	0	0	1	1	1	1
Director of Sustainability	1	0	0	0	0	0
Economic Development Coordinator	1	5	9	11	11	11
Economic Development Officer	2	1	0	0	0	0
Engineer Supervisor	1	0	0	0	0	0
Environmental Compliance Assistance Coordinator	0	0	0	0	0	1

Economic Development — Filled Position Detail

	FY14 Average	FY15 Average	FY16 by Quarter 7/1/15	10/1/15	1/1/16	4/1/16
Environmental Coordinator	7	3	3	3	3	2
Environmental Engineer Manager	1	2	2	2	2	2
Environmental Engineer Supervisor	2	3	3	3	3	3
Environmental Manager	2	0	0	0	0	0
Environmental Specialist	9	3	0	0	0	0
Environmental Supervisor	3	1	1	1	1	1
Executive Administrator	3	3	3	3	3	3
Executive Assistant	2	2	2	2	1	2
Information Systems Analyst	2	1	2	1	1	1
Intern	0	0	1	0	0	0
Management Assistant	2	2	1	1	1	1
Performance Analyst	0	1	1	1	1	1
Performance Management Lead	1	0	0	0	0	0
Project Manager I	3	3	4	2	0	0
Project Manager II	3	2	1	1	0	0
Public Information Supervisor	1	0	0	0	0	0
Receptionist	2	1	1	1	1	1
Special Assistant	1	2	1	1	1	1
Sustainability Project Coordinator	1	0	0	0	0	0
Urban Planner	5	2	0	0	0	0
Workforce Solutions Manager	0	0	1	1	1	1

DEVELOP LOUISVILLE

Mission Statement

Develop Louisville seeks to create and maintain a vibrant built environment that supports a high quality of life. To accomplish this vision, Develop Louisville leads an integrated approach to development that optimizes the vitality and the sustainability of the entire community.

Major Services

- Advanced Planning
- Brightside
- Construction Review
- Housing & Community Development
- Planning & Design Services
- Sustainability
- Vacant & Public Property Administration

Objectives

- Coordinate functions and operations to guide investment of resources including time, effort, and funding into projects and initiatives that best serve the area by creating a sustainable, vibrant, and accessible community
- Offer many opportunities for our customer to become engaged in a variety of ways meaningful to outcomes that affect each citizen by continuing to create and improve methods for simple and effective citizen involvement
- Plan for current and future development of the community in a variety of ways by coordinating all planning efforts into an effecting system for guiding development of the community in accordance with the vision established by the citizens for a safe, exciting, meaningful, and vital community
- Enhance the customer experience through excellent customer service, timely and quality responses, and increased availability of online information and services

Website

To view the agency's strategic plan along with other important information, please visit http://louisvilleky.gov/government/develop-louisville.

Performance Measures

Each agency reports to the Mayor and Metro Leadership 3-4 times per year on their key performance indicators (KPIs), problem solving efforts, and continuous improvement activities. In addition to its regular operations, the Vacant & Abandoned Properties (VAPStat) provides a distinct LouieStat report. The following pages provide a high level overview of the agency's most recent performance on their enterprise-wide and operational KPIs. To view the agency's strategic plan, performance measures on previous LouieStat reports, or details on each KPI, please visit http://louiestat.louisvilleky.gov/. (*Note: The timeframe and goal for each measure may vary and can be found on the agency's KPI reports on the LouieStat website.)*

Develop Louisville

(LouieStat data as of 3/29/16)

Enterprise Key Performance Indicators (KPIs)			
Measure	**Current Level**	**Goal Level**	**YTD Status**
Dollars Spent on Overtime	$53,523	TBD	
Overtime Hours Paid	1,744 hours	TBD	
Hours Not Worked	11,385 hours	TBD	
Hours Lost Due to Work Related Illness and Injury	328 hours	0 hours	
Lost Time Injury Rate	1.51	TBD	
Develop Louisville KPIs			
Construction Review: % Commercial Permits Issued After 15 Days	28.24 Percent	21.80 Percent	
Construction Review: % Industrial Permits Issued After 15 Days	35.07 Percent	18.47 Percent	
Multi Agency: % Single Family Permits Issued After 4 Days	29.32 Percent	26.38 Percent	
Rezoning - Missed Deadlines	8.53 Cases	10 Cases	
Multi Agency: % Multi Family Permits Issued After 15 Days	47.04 Percent	54.85 Percent	
Multi Agency: % Industrial Permits Issued After 15 Days	20.83 Percent	7.91 Percent	
Construction Review: % Multi Family Permits Issued After 15 Days	37.02 Percent	37.36 Percent	
Construction Review: % Single Family Permits Issued After 4 Days	21.79 Percent	13.57 Percent	
Multi Agency: % Commercial Permits Issued After 15 Days	45 Percent	39.81 Percent	
Metro Demolitions	134 demolished structures	100 demolished structures	
Foreclosures Initiated	109 foreclosures	100 foreclosures	

Legend

- Performance Meets Goal
- Performance Approaching Goal
- Performance Off Goal
- Non-Scored / Informational
- Goal Not Set

Vacant & Abandoned Properties

(LouieStat data as of 3/14/16)

VAPStat KPIs			
Measure	Current Level	Goal Level	YTD Status
Net Payment/Collections from Fines, Abatement Costs & Liens	$2,654,697	$2,700,000	⚠
Boarding and Cleaning Monthly Backlog	4,739 Work Orders	7,200 Work Orders	✓
Metro Demolitions	134 Demolitions	100 Demolitions	✓
Foreclosures Initiated	109 Foreclosures Initiated	100 Foreclosures Initiated	✓
Properties Acquired by the Landbank	27 Properties	TBD	?
Properties Disposed by the Landbank	52 Properties	TBD	?

Legend

- Performance Meets Goal
- Performance Approaching Goal
- Performance Off Goal
- Non-Scored / Informational
- Goal Not Set

Develop Louisville

Budget Summary

	Prior Year Actual 2014-2015	Original Budget 2015-2016	Revised Budget 2015-2016	Mayor's Recommended 2016-2017	Council Approved 2016-2017
Funding by Source					
General Fund Appropriation	6,388,100	10,759,600	11,381,000	11,953,700	12,128,700
Carryforward & Designated	1,343,700	54,000	1,480,700	23,700	23,700
Agency Receipts	718,300	1,545,000	1,658,000	1,426,700	1,426,700
Federal Grants	3,745,300	5,695,400	5,695,400	5,157,600	5,157,600
Total Funding:	**12,195,400**	**18,054,000**	**20,215,100**	**18,561,700**	**18,736,700**
Expenditures by Category					
Personnel Services	8,967,400	9,763,800	9,755,800	10,400,000	10,400,000
Contractual Services	4,317,200	4,806,800	7,113,600	5,521,700	5,696,700
Supplies	266,600	332,200	354,700	285,400	285,400
Equipment/Capital Outlay	6,400	6,000	6,000	26,000	26,000
Direct Reimbursements	166,000	183,100	172,200	143,000	143,000
Interdepartment Charges	211,200	191,800	200,400	185,400	185,400
Restricted & Other Proj Exp	-	2,770,300	2,612,300	2,000,200	2,000,200
Total Expenditures:	**13,934,800**	**18,054,000**	**20,215,000**	**18,561,700**	**18,736,700**
Expenditures by Activity					
Planning & Design Services	2,648,400	3,029,400	3,029,400	3,172,400	3,172,400
Vacant & Public Properties Administration	1,989,800	1,724,600	3,024,600	2,417,400	2,417,400
Advanced Planning	1,367,600	1,836,700	2,035,300	1,442,800	1,567,800
Housing & Community Development	3,111,200	6,285,000	6,607,800	5,419,300	5,469,300
Construction Review	3,815,300	3,919,100	3,991,100	4,459,200	4,459,200
Brightside	764,900	866,100	1,042,400	835,800	835,800
Sustainability	237,600	393,100	484,400	814,800	814,800
Total Expenditures:	**13,934,800**	**18,054,000**	**20,215,000**	**18,561,700**	**18,736,700**

Develop Louisville — Filled Position Detail

	FY14 Average	FY15 Average	FY16 by Quarter 7/1/15	10/1/15	1/1/16	4/1/16
Regular Full-time	0	138	138	136	144	142
Regular Part-time	0	0	0	0	1	1
Seasonal/Other	0	15	15	15	14	14
Filled Position Total	**0**	**153**	**153**	**151**	**159**	**157**
Position Title						
Administrative Assistant	0	3	3	3	4	4
Administrative Clerk	0	4	5	4	4	2
Administrative Coordinator	0	3	4	4	5	6
Administrative Programs Supervisor	0	1	0	0	0	0
Administrative Specialist	0	1	1	1	1	1
Arborist	0	0	0	1	1	0
Architectural Projects Coordinator	0	1	1	1	1	1
Assistant Director	0	4	2	2	3	3
Associate Planner	0	6	6	4	5	5
Board Member	0	14	14	14	14	14
Building Inspection Supervisor	0	1	1	1	1	1
Business Accountant I	0	1	1	1	1	1
Clerk Typist I	0	1	1	1	1	1
Code Enforcement Officer I	0	2	1	1	1	1
Code Enforcement Officer II	0	0	1	1	1	1
Code Enforcement Supervisor	0	1	1	1	0	0
Communications Specialist	0	0	1	0	1	1
Community Forestry Supervisor	0	0	0	0	1	1
Community Outreach Coordinator	0	1	1	1	1	1
Community Outreach Specialist	0	1	1	1	1	1
Director	0	3	4	4	4	5
Director of Advanced Planning	0	1	1	1	1	1
Director of Sustainability	0	1	1	1	1	1
Electrical Inspection Supervisor	0	1	1	1	1	1
Electrical Inspector I	0	10	11	11	11	10
Electrical Inspector II	0	1	1	2	2	2
Engineer II	0	1	0	1	1	1
Engineer Supervisor	0	1	1	1	1	1
Events Coordinator	0	1	1	1	1	0
Events Supervisor	0	0	0	0	0	1
Executive Administrator	0	1	2	4	4	4
Executive Assistant	0	2	1	1	1	1
Grants Coordinator	0	2	2	2	1	1
Historic Preservation Officer	0	1	1	1	0	0
Historic Preservation Specialist	0	1	1	1	2	2
Housing Program Assistant	0	1	0	0	0	0
Housing Program Coordinator	0	5	7	6	6	6

Develop Louisville — Filled Position Detail

	FY14 Average	FY15 Average	FY16 by Quarter 7/1/15	10/1/15	1/1/16	4/1/16
Housing Program Specialist	0	2	2	2	2	2
Housing Program Supervisor	0	2	2	1	1	1
Housing Rehab Specialist I	0	0	0	0	0	2
Housing Rehab Specialist II	0	0	0	0	0	1
Housing Rehab Specialist	0	4	5	5	5	0
Housing Rehab Supervisor	0	1	1	1	1	1
Laborer	0	0	1	1	1	1
Landscape Architect	0	1	1	1	1	1
Landscaping Coordinator	0	0	1	0	1	1
Legal Administrative Supervisor	0	1	1	1	1	1
Loan Specialist	0	1	1	1	1	1
Management Assistant	0	4	5	4	4	3
Mechanical Inspection Coordinator	0	1	1	1	1	1
Paralegal	0	1	1	1	0	0
Park Aide	0	1	0	0	0	0
Parks Supervisor II	0	1	0	0	0	0
Permit/License Assistant	0	2	2	0	0	0
Permit/License Supervisor	0	1	1	1	0	0
Personnel Coordinator	0	1	1	1	1	1
Plan Review Supervisor	0	1	1	1	1	1
Planner I	0	1	0	2	3	3
Planner II	0	6	6	5	3	1
Planning & Design Coordinator	0	1	1	1	2	3
Planning & Design Supervisor	0	4	4	4	5	4
Planning and Design Manager	0	2	2	2	1	2
Planning Technician	0	4	3	2	1	3
PR/B/M Inspector I	0	3	0	3	5	5
PR/B/M Inspector II	0	15	17	17	16	16
PR/B/M Inspector III	0	4	4	4	4	4
Project Manager I	0	0	0	0	3	3
Project Manager II	0	0	0	0	1	1
Property & Leasing Supervisor	0	0	1	1	1	1
Public Art Administrator	0	0	0	1	1	1
Public Information Specialist	0	1	0	0	0	0
Real Estate Coordinator	0	2	2	2	2	2
Secretary	0	1	0	0	0	0
Sustainability Project Coordinator	0	1	1	1	1	1
Traffic Planning Coordinator	0	1	1	1	1	1
Urban Forestry Coordinator	0	1	1	1	0	1
Urban Planner	0	3	3	2	4	4
Weatherization Specialist	0	0	0	0	0	1

OFFICE OF MANAGEMENT & BUDGET

Mission Statement

Ensure the fiscal integrity of Louisville Metro Government and provide the highest level of services to our customers.

Major Services

- Budget & Policy
- Accounting & Grants
- Revenue Collection
- Finance/Business Operations
- Facilities/Project Management
- Fleet Services
- Records Compliance

Objectives

- Ensure fiscal integrity
- Continue work to advance the Mayor's strategic plan
- Maintain a balanced budget, sufficient fund balances, and internal controls
- Improve internal and external communications
- Improve business operations
- Maintain and upgrade city vehicles, equipment and services
- Properly maintain and improve Metro facilities
- Provide efficient responses to information requests
- Effectively maintain archived Metro records

Website

To view the agency's strategic plan along with other important information, please visit http://www.louisvilleky.gov/government/management-budget.

Performance Measures

Each agency reports to the Mayor and Metro Leadership 3-4 times per year on their key performance indicators (KPIs), problem solving efforts, and continuous improvement activities. The following page provides a high level overview of the agency's most recent performance on their enterprise-wide and operational KPIs. To view the agency's strategic plan, performance measures on previous LouieStat reports, or details on each KPI, please visit http://louiestat.louisvilleky.gov/. (*Note: The timeframe and goal for each measure may vary and can be found on the agency's KPI reports on the LouieStat website.)*

Office of Management & Budget

(LouieStat data as of 4/14/16)

Enterprise Key Performance Indicators (KPIs)			
Measure	**Current Level**	**Goal Level**	**YTD Status**
Dollars Spent on Overtime	$252,848	$292,000	✓
Overtime Hours Paid	7,637 hours	9,598 hours	✓
Hours Not Worked	33,482 hours	15,322 hours	✗
Hours Lost Due to Work-Related Illness and Injury	3,671 hours	0 hours	✗
Employees w/High Sick Leave Consumption	98 employees	85 employees	✗
Lost Time Injury Rate	1.77	0	✗
Office of Management & Budget KPIs			
Invoices Not Paid within 30 Days	13,640 invoices	9,144 invoices	✗
Net Payment from Fines, Abatement Cost, and Liens	$2,666,147	$2,700,000	⚠

Legend

- Performance Meets Goal
- Performance Approaching Goal
- Performance Off Goal
- Non-Scored / Informational
- Goal Not Set

Office of Management & Budget

Budget Summary

	Prior Year Actual 2014-2015	Original Budget 2015-2016	Revised Budget 2015-2016	Mayor's Recommended 2016-2017	Council Approved 2016-2017
Funding by Source					
General Fund Appropriation	39,436,600	45,739,800	46,495,300	50,042,700	50,117,700
Carryforward & Designated	1,604,500	-	1,277,600	-	-
Agency Receipts	16,475,700	14,891,900	14,891,900	14,304,400	14,304,400
Total Funding:	**57,516,800**	**60,631,700**	**62,664,800**	**64,347,100**	**64,422,100**
Expenditures by Category					
Personnel Services	23,075,900	24,408,800	24,118,800	25,797,100	25,797,100
Contractual Services	31,660,600	30,015,000	32,343,400	32,422,500	32,497,500
Supplies	831,200	852,400	852,400	958,900	958,900
Equipment/Capital Outlay	34,300	174,600	269,200	405,100	405,100
Direct Reimbursements	484,300	238,000	238,000	247,500	247,500
Interdepartment Charges	173,100	169,300	169,300	169,400	169,400
Restricted & Other Proj Exp	-	4,773,600	4,673,600	4,346,600	4,346,600
Total Expenditures:	**56,259,400**	**60,631,700**	**62,664,700**	**64,347,100**	**64,422,100**
Expenditures by Activity					
Finance Operations	15,737,500	16,774,300	17,707,300	17,355,800	17,430,800
Fleet & Facilities	22,227,700	23,126,500	23,126,500	23,996,700	23,996,700
Arena Authority	9,800,000	9,800,000	9,800,000	9,800,000	9,800,000
General Adjustments	8,494,200	10,930,900	12,030,900	13,194,600	13,194,600
Total Expenditures:	**56,259,400**	**60,631,700**	**62,664,700**	**64,347,100**	**64,422,100**

Office of Management & Budget — Filled Position Detail

	FY14 Average	FY15 Average	FY16 by Quarter 7/1/15	10/1/15	1/1/16	4/1/16
Regular Full-time	359	360	354	362	369	367
Regular Part-time	6	5	6	6	5	5
Seasonal/Other	6	3	1	2	1	0
Filled Position Total	**371**	**368**	**361**	**370**	**375**	**372**
Position Title						
Account Specialist	1	1	1	1	1	1
Accounting Clerk	6	6	7	7	7	7
Accounts Payable Analyst	4	4	4	0	0	0
Administrative Assistant	1	2	1	1	1	1
Administrative Coordinator	1	1	1	1	1	0
Administrative Specialist	5	4	2	2	2	2
Assistant Director	1	1	2	3	3	3
Auditor Revenue	2	2	2	2	2	1
Billing Clerk III	1	1	1	1	1	1
Budget Analyst I	1	1	3	3	3	3
Budget Planning Analyst	2	0	0	0	0	0
Business Accountant I	11	12	11	12	10	13
Business Accountant II	10	11	11	11	12	12
Business Administrator	5	0	0	0	0	0
Business Specialist	3	4	4	5	5	2
Business Technician	1	1	0	1	1	1
Buyer I	1	0	0	0	0	0
Buyer II	1	2	2	3	3	3
Buyer III	4	4	4	4	4	3
Carpenter	5	5	5	5	4	5
Cash Control Assistant	1	1	1	1	1	1
Cash Management Supervisor	1	1	1	1	1	1
Chief Financial Officer	1	1	0	1	1	1
Clerk Typist II	3	2	2	1	3	3
Communications Assistant	0	0	0	1	1	1
Communications Manager	0	0	0	0	0	1
Construction Coordinator	1	0	0	0	2	2
Corporate Tax Auditor	5	5	6	6	6	6
Custodian	3	1	0	0	0	0
Director	1	1	1	3	3	3
Engineer III	2	2	1	1	1	1
Environmental Program Specialist	0	0	0	1	1	0
Equipment Operator	1	0	0	0	0	0
Executive Administrator	6	6	6	4	7	7
Executive Assistant	0	0	0	1	1	1
Facilities Administrator	0	1	2	2	2	2
Facilities Labor Manager	0	0	0	0	1	1

Office of Management & Budget — Filled Position Detail

	FY14 Average	FY15 Average	FY16 by Quarter 7/1/15	10/1/15	1/1/16	4/1/16
Facilities Labor Supervisor	5	4	3	4	3	4
Facilities Maintenance Manager	4	2	1	2	2	0
Facilities Maintenance Supervisor	8	7	7	7	7	6
Facilities Operations Manager	1	1	1	1	1	1
Facilities Project Coordinator	2	2	2	3	3	3
Facilities Project Manager	1	1	1	1	1	1
Fee Collection Supervisor	1	1	1	1	1	1
Finance Coordinator	1	1	1	1	1	1
Finance Specialist	1	1	0	1	1	1
Finance Supervisor I	1	1	1	1	0	1
Finance Supervisor II	1	2	2	1	1	1
Financial Systems Administrator	1	1	1	1	0	0
Financial Systems Coordinator	0	0	1	1	1	1
Fiscal Administrator	6	11	13	10	11	14
Fiscal Manager	1	3	2	5	5	4
Fleet Administrator	1	1	0	0	0	0
Fleet Manager	1	1	1	1	1	1
Fleet Service Worker	1	3	3	3	3	3
Fleet Service Writer	1	1	2	2	2	2
Fleet Supervisor	5	4	4	4	4	4
FM Security & Safety Coordinator	1	1	1	1	1	1
Grants Compliance Supervisor	1	1	1	0	0	0
Grants Management Supervisor	1	1	1	0	0	0
Grants Supervisor	0	0	2	2	2	2
Graphic Specialist	1	1	1	1	1	1
Horticulture Supervisor	1	1	1	1	1	1
Horticulture Worker	1	2	2	2	3	3
HVAC Mechanic	5	5	6	5	6	6
Information Processing Clerk	3	3	4	4	4	4
Information Systems Analyst	1	1	0	0	1	1
Investment Analyst	0	1	1	1	0	0
Investment Analyst II	1	0	0	0	1	1
Laborer	54	54	52	54	53	48
Mail Clerk	3	3	3	3	3	3
Maintenance Electrician	6	6	6	6	6	6
Maintenance Plumber	5	5	5	5	5	5
Maintenance Worker II	1	1	1	1	0	0
Maintenance Worker	17	16	15	16	15	16
Management Assistant	3	1	1	1	2	2
Mechanic I	4	2	2	2	2	2
Mechanic III	39	40	40	39	39	39
OMB Accountant I	2	2	1	2	2	2
OMB Accountant II	4	4	4	4	3	3

Office of Management & Budget — Filled Position Detail

	FY14 Average	FY15 Average	FY16 by Quarter 7/1/15	10/1/15	1/1/16	4/1/16
OMB Accounting Coordinator	0	1	1	1	1	1
OMB Accounting Manager	1	1	1	1	0	0
OMB Accounts Receivable Specialist	4	4	3	4	4	4
OMB Financial Manager	0	0	0	0	2	3
OMB Grant Accountant I	4	4	3	4	3	3
OMB Grant Accountant II	10	11	8	9	10	10
OMB Grant Accounting Coordinator	0	0	2	2	2	2
OMB Insurance Specialist	1	1	1	1	0	1
OMB Manager	1	1	1	1	0	0
OMB Risk Management Coordinator	1	1	0	0	0	0
OMB Risk Management Manager	1	1	1	1	1	1
OMB Risk Management Supervisor	0	0	1	1	1	1
OMB Technician	1	0	0	0	0	0
OMB Training Coordinator	0	0	1	1	1	0
Open Records Specialist	0	0	0	0	1	1
Open Records Supervisor	0	0	0	0	1	1
Painter	4	4	4	4	3	4
Paralegal	2	2	2	2	2	1
Payroll Analyst I	2	2	2	2	2	2
Payroll Analyst II	1	1	1	1	1	1
Payroll Coordinator	1	1	1	1	1	1
Payroll Supervisor	1	1	1	1	1	1
Personnel Coordinator	0	1	1	0	1	1
Personnel Specialist	0	0	1	1	1	1
Procurement Coordinator	1	1	0	0	0	0
Project Supervisor	1	1	1	1	1	1
Property & Leasing Coordinator	0	0	0	1	1	1
Property Acquisition Coordinator	1	0	0	0	0	0
Purchasing Supervisor	1	2	1	0	0	0
Receptionist	1	1	1	1	1	1
Records Compliance Coordinator	0	0	0	0	1	0
Revenue Collection Specialist	8	8	8	8	8	8
Revenue Manager	4	4	4	4	4	4
Revenue Supervisor	3	4	4	4	4	4
Secretary	1	1	1	1	1	1
Security Guard	3	3	2	2	2	2
Senior Buyer	0	0	0	0	0	1
Senior Policy Advisor	0	0	1	1	1	1
Senior Tax Processing Specialist	1	2	2	2	2	2
Surplus Property Coordinator	1	1	1	1	1	1
Tax Audit Supervisor	1	1	1	1	1	1
Tax Auditor I	1	1	2	2	1	2
Tax Processing Specialist	14	13	12	12	12	12

Office of Management & Budget — Filled Position Detail

	FY14 Average	FY15 Average	FY16 by Quarter 7/1/15	10/1/15	1/1/16	4/1/16
Taxpayer Service Representative	5	5	5	5	5	5
Vehicle Coordinator	1	1	1	1	1	1

OFFICE OF PERFORMANCE IMPROVEMENT & INNOVATION

Mission Statement

To provide Louisville Metro Government and its partners with customized improvement and innovation support to create a world-class city.

Major Services

- Strategic Planning
  - City's Six-Year Strategic Plan and 24 Departmental Six-Year Strategic Plans
  - Weekly Strategic Monitoring and Diagnosis Meetings
  - Departmental Progress Evaluations
  - Strategic Planning Retreats and Workshops
- Performance Management
  - LouieStat Management System and 23 Departmental LouieStat forums
  - VAPStat (Vacant and Abandoned Properties)
  - SustainStat (Sustainability)
  - Enterprise Model Workshops
  - KPI Development and Tracking
  - Enterprise and Departmental Tri-Annual Report Outs
- Continuous Improvement and Innovation
  - Innovation Team
  - Departmental Lean projects and Kaizen events (systems for continuous improvement)
  - Training and certifications (Six Sigma, LEAN, Project Management, PHR, SPHR, Ideation)
  - Cross-Functional & Collective Impact Project Team Facilitation and Management
- Project Management Governance and Facilitation
  - Projects aligned with strategic objectives
  - Execution within effective framework of priorities, practices and decision-making
  - Risk Management / Mitigation
  - Change Management
- Consulting and Capability Building

Objectives

- Transformational leadership
  - A culture of improvement and innovation systematically cascaded throughout Metro where leaders within the organization demonstrate commitment and role model change.
- Performance Excellence
  - Achieve top quartile of performance among peer municipalities, and be nationally recognized.
- Strategic Collaboration
  - National and local public-private partnerships provide funding, knowledge, and help scale up improvement and innovation. Primary and secondary partners recognize OPI&I as trusted, effective problems solvers, who co-create sustainable solutions
- Data Empowerment
  - Address systemic challenges facing Metro and facilitate accurate data that is easily accessible, quickly analyzed, and used across the enterprise to inform daily decisions.

Website

To view the agency's strategic plan along with other important information, please visit https://louisvilleky.gov/government/performance-improvement-innovation.

Office of Performance Improvement & Innovation

Budget Summary

	Prior Year Actual 2014-2015	Original Budget 2015-2016	Revised Budget 2015-2016	Mayor's Recommended 2016-2017	Council Approved 2016-2017
Funding by Source					
General Fund Appropriation	1,046,100	1,275,400	1,275,400	1,475,700	1,475,700
Agency Receipts	2,300	-	-	20,000	20,000
Total Funding:	**1,048,400**	**1,275,400**	**1,275,400**	**1,495,700**	**1,495,700**
Expenditures by Category					
Personnel Services	782,200	1,003,200	988,200	1,202,200	1,202,200
Contractual Services	243,000	250,000	265,000	250,000	250,000
Supplies	6,800	4,100	4,100	9,700	9,700
Equipment/Capital Outlay	14,200	18,100	18,100	13,800	13,800
Restricted & Other Proj Exp	-	-	-	20,000	20,000
Total Expenditures:	**1,046,200**	**1,275,400**	**1,275,400**	**1,495,700**	**1,495,700**
Expenditures by Activity					
Office of Performance Improvement	1,046,200	1,275,400	1,275,400	1,495,700	1,495,700
Total Expenditures:	**1,046,200**	**1,275,400**	**1,275,400**	**1,495,700**	**1,495,700**

Office of Performance Improvement & Innovation — Filled Position Detail

	FY14 Average	FY15 Average	FY16 by Quarter 7/1/15	10/1/15	1/1/16	4/1/16
Regular Full-time	4	8	9	9	10	10
Regular Part-time	0	0	0	0	0	1
Seasonal/Other	1	3	1	1	0	0
Filled Position Total	**5**	**11**	**10**	**10**	**10**	**11**
Position Title						
Chief of Performance & Technology	0	1	1	1	1	1
Director Performance Improvement	1	0	0	1	1	0
Innovation Project Manager	0	0	0	0	2	2
Intern	0	3	1	1	0	1
OPI Performance Coach	0	1	2	2	1	2
Organizational Performance Analyst	1	2	2	0	0	0
Organizational Performance Coordinator	1	1	1	0	0	0
Performance Improvement Coordinator	1	1	1	1	1	1
Performance Improvement Manager	1	1	1	1	1	1
Senior OPI Performance Coach	0	0	0	2	2	2
Senior Organizational Performance Analyst	0	1	1	1	1	1

HUMAN RESOURCES

Mission Statement

Provide efficient, high quality, customer-oriented personnel services to Louisville Metro Government (LMG) employees and departments in accordance with legal mandates.

Major Services

- Civil Service/Recruitment
- HR/Personnel Management
- Health & Safety
- Labor Relations
- Employee Training

Objectives

- Recruit and select outstanding, professionally-minded candidates for employment with LMG as an "Employer of Choice"
- Administer the affirmative action plan for LMG by adhering to established minority hiring goals
- Manage compliance with the Civil Rights Act Title VI, Title VII, Civil Rights Act (1991), COBRA, FLSA, FMLA, HIPAA, USERRA, ADA, and ADEA
- Introduce and improve professional development programs for all employees
- Administer and manage the benefits and classification/compensation system for LMG, including the health, vision, life, and dental insurance; tuition and child care assistance; and the employee participation in the state retirement system
- Emphasize prevention through Health & Safety's education, monitoring, inspection, and compliance requirements

Website

For additional information, please visit: http://www.louisvilleky.gov/humanresources/.

Performance Measures

Each agency reports to the Mayor and Metro Leadership 3-4 times per year on their key performance indicators (KPIs), problem solving efforts, and continuous improvement activities. To view the agency's performance measures for LouieStat reports or details on each KPI, please visit http://louiestat.louisvilleky.gov/.

Human Resources

(LouieStat data as of 5/12/16)

Enterprise Key Performance Indicators (KPIs)			
Measure	**Current Level**	**Goal Level**	**YTD Status**
Dollars Spent on Overtime	$7,804	$5,564	✗
Overtime Hours Paid	279 hours	194 hours	✗
Hours Not Worked	2,420 hours	1,373 hours	✗
Hours Lost Due to Work-Related Illness and Injury	0 hours	0 hours	✓
Employees w/High Sick Leave Consumption	3 employees	4 employees	✓
Lost Time Injury Rate	0	0	✓
Human Resources KPIs			
Complaint Investigations	9 complaints	TBD	?
Hiring Cycle Occurrences Exceeding Timeframe	317 occurrences	58 occurrences	✗
Metrowide Lost Time Injury Rate	5.80 frequency	7.70 frequency	✓
Metrowide OSHA Count of Lost Time Injuries	207 injuries	176 injuries	✓
Compensatory Time	396 hours	252 hours	✗

Legend

- Performance Meets Goal
- Performance Approaching Goal
- Performance Off Goal
- Non-Scored / Informational
- Goal Not Set

Human Resources

Budget Summary

	Prior Year Actual 2014-2015	Original Budget 2015-2016	Revised Budget 2015-2016	Mayor's Recommended 2016-2017	Council Approved 2016-2017
Funding by Source					
General Fund Appropriation	3,683,200	3,800,900	3,800,900	4,091,000	4,091,000
Agency Receipts	-	160,000	160,000	160,000	160,000
Total Funding:	**3,683,200**	**3,960,900**	**3,960,900**	**4,251,000**	**4,251,000**
Expenditures by Category					
Personnel Services	2,705,100	2,853,300	2,853,300	3,206,000	3,206,000
Contractual Services	961,700	1,087,600	1,080,500	1,016,900	1,016,900
Supplies	13,700	16,400	15,400	16,400	16,400
Equipment/Capital Outlay	2,900	3,600	11,800	11,700	11,700
Interdepartment Charges	100	-	-	-	-
Total Expenditures:	**3,683,500**	**3,960,900**	**3,961,000**	**4,251,000**	**4,251,000**
Expenditures by Activity					
Recruitment & Civil Service	603,100	583,400	583,400	614,600	614,600
Personnel Management	2,909,200	3,197,400	3,197,500	3,448,400	3,448,400
Employee Training	171,200	180,100	180,100	188,000	188,000
Total Expenditures:	**3,683,500**	**3,960,900**	**3,961,000**	**4,251,000**	**4,251,000**

Human Resources — Filled Position Detail

	FY14 Average	FY15 Average	FY16 by Quarter 7/1/15	10/1/15	1/1/16	4/1/16
Regular Full-time	34	36	36	37	37	36
Regular Part-time	2	0	0	0	0	0
Seasonal/Other	6	6	7	6	6	6
Filled Position Total	**42**	**42**	**43**	**43**	**43**	**42**
Position Title						
Administrative Assistant	3	2	0	0	0	0
Administrative Coordinator	1	1	1	1	1	1
Administrative Specialist	2	2	1	1	1	1
Affordable Care Coordinator	0	0	1	1	0	1
Assistant Director	1	1	1	1	1	1
Benefits and Compensation Supervisor	1	1	1	1	1	1
Board Member	6	6	6	6	6	6
Chief Examiner	1	1	1	1	1	1
Communications Coordinator II	1	1	1	1	1	1
Compliance and Training Supervisor	1	1	1	1	1	1
Compliance Coordinator	1	1	0	0	0	0
Director	1	1	1	1	1	1
Director of Labor Relations	0	1	1	1	1	0
Employee Benefits Coordinator	1	1	1	1	1	1
Employee Benefits Specialist	1	1	1	1	1	1
Executive Assistant	0	0	1	1	1	1
Health and Safety Coordinator	0	1	2	2	2	2
Health and Safety Supervisor	0	1	1	1	1	1
Human Resources Analyst	4	4	4	3	5	5
Human Resources Boards Coordinator	0	0	1	1	1	1
Human Resources Generalist	3	4	5	6	5	4
Human Resources Specialist	2	2	2	2	2	2
Human Resources Training Coordinator	0	0	1	1	1	1
Human Resources Records Analyst	0	0	1	1	1	1
Industrial Hygiene Coordinator	1	1	0	0	0	0
Information Systems Analyst	3	3	2	2	2	2
Information Systems Supervisor	1	1	1	1	1	1
Labor Negotiator	1	0	0	0	0	0
Labor Relations Assistant	1	1	1	1	1	1
Labor Relations Implementation Liaison	0	0	1	1	1	1
Labor Relations Liaison	1	1	0	0	0	0
OSHA Coordinator	1	0	0	0	0	0
Special Assistant	1	0	0	0	0	0
Staff Helper	0	0	1	0	0	0
Talent and Retention Supervisor	0	0	1	1	1	1
Training Specialist	2	2	0	1	1	1

DEPARTMENT OF INFORMATION TECHNOLOGY

Mission Statement

Enabling city agencies, partners and citizens to meet their objectives and reach their full potential by delivering reliable, timely, cost-effective technology capabilities and quality information.

Major Services

- Electronic Records Management
- Business Systems
- Operations
- Public Safety IT Support
- Client Services
- Revenue Commission Technology
- IT Security
- MetroTV
- Administration

Objectives

- Transform Technology in Metro Government
- Operationalize Capabilities and Security
- Modernize IT Platforms
- Take Care of People

Website

To view the agency's strategic plan along with other important information, please visit https://louisvilleky.gov/government/information-technology-services.

Performance Measures

Each agency reports to the Mayor and Metro Leadership 3-4 times per year on their key performance indicators (KPIs), problem solving efforts, and continuous improvement activities. The following page provides a high level overview of the agency's most recent performance on their enterprise-wide and operational KPIs. To view the agency's strategic plan, performance measures on previous LouieStat reports, or details on each KPI, please visit http://louiestat.louisvilleky.gov/. (*Note: The timeframe and goal for each measure may vary and can be found on the agency's KPI reports on the LouieStat website.)*

Department of Information Technology

(LouieStat data as of 7/19/16)

Enterprise Key Performance Indicators (KPIs)			
Measure	**Current Level**	**Goal Level**	**YTD Status**
Dollars Spent on Overtime	$15,998	$41,522	
Overtime Hours Paid	417 hours	1,664 hours	
Hours Not Worked	3,143 hours	2,822 hours	
Hours Lost Due to Work Related Illness and Injury	0 hours	0 hours	
Employees w/ High Sick Leave Consumption	10 employees	10 employees	
Lost Time Injury Rate	0	0	
Department of Information Technology KPIs			
CyberSecurity Posture Score	5.1 Score	7 Score	
Service Desk Calls Not Meeting Standards	63%	30%	
Network Downtime	.88% Downtime	.05% Downtime	
Number of New Open Datasets	23 Datasets	55 Datasets	
Service Desk Answer Rate	86%	94%	
User Satisfaction	96%	98%	
Total Number of Online Services	2,533 Online Services	TBD	

Legend

- Performance Meets Goal
- Performance Approaching Goal
- Performance Off Goal
- Non-Scored / Informational
- Goal Not Set

Department of Information Technology

Budget Summary

	Prior Year Actual 2014-2015	Original Budget 2015-2016	Revised Budget 2015-2016	Mayor's Recommended 2016-2017	Council Approved 2016-2017
Funding by Source					
General Fund Appropriation	10,791,200	12,008,500	12,008,500	13,917,100	13,917,100
Carryforward & Designated	-	-	3,800	-	-
Agency Receipts	1,476,200	1,063,800	1,063,800	954,300	954,300
Total Funding:	**12,267,400**	**13,072,300**	**13,076,100**	**14,871,400**	**14,871,400**
Expenditures by Category					
Personnel Services	5,280,600	5,813,500	5,608,500	5,798,900	5,798,900
Contractual Services	4,830,900	5,834,600	6,529,800	8,010,000	8,010,000
Supplies	14,700	6,100	6,100	4,600	4,600
Equipment/Capital Outlay	1,464,900	1,394,200	907,800	1,037,800	1,037,800
Direct Reimbursements	14,000	19,800	19,800	16,000	16,000
Interdepartment Charges	2,400	4,100	4,100	4,100	4,100
Total Expenditures:	**11,607,500**	**13,072,300**	**13,076,100**	**14,871,400**	**14,871,400**
Expenditures by Activity					
Director's Office	2,470,300	2,965,100	2,759,300	3,167,100	3,167,100
Project Management	280,500	-	-	-	-
Enterprise Application Support	2,016,600	1,680,500	1,509,000	2,606,900	2,606,900
Client Services	745,600	827,400	953,300	907,500	907,500
Network & Telephone Services	689,900	1,751,700	1,779,100	1,829,900	1,829,900
Development	988,000	1,429,300	1,289,300	1,204,800	1,204,800
Service Level Management	682,100	693,200	814,300	714,200	714,200
Enterprise Infrastructure	1,666,600	1,601,700	1,661,300	2,258,500	2,258,500
Security	214,400	608,100	788,500	890,800	890,800
Revenue Technology	1,212,300	845,400	845,400	944,800	944,800
Archives	329,300	341,700	340,000	-	-
Media Services	311,900	328,200	336,600	346,900	346,900
Total Expenditures:	**11,607,500**	**13,072,300**	**13,076,100**	**14,871,400**	**14,871,400**

Department of Information Technology — Filled Position Detail

	FY14 Average	FY15 Average	FY16 by Quarter 7/1/15	10/1/15	1/1/16	4/1/16
Regular Full-time	69	66	67	69	71	69
Regular Part-time	0	0	0	0	0	0
Seasonal/Other	0	0	0	0	0	0
Filled Position Total	**69**	**66**	**67**	**69**	**71**	**69**
Position Title						
Application Programmer	4	4	4	4	4	4
Application Support Specialist	1	1	1	1	1	1
Applications Development Coordinator	2	3	3	2	3	3
Applications Development Supervisor	1	1	0	0	1	0
Archival Clerk	1	1	1	1	1	1
Archival Coordinator	1	1	1	1	1	1
Archival Specialist	2	2	2	2	2	2
Archival Supervisor	1	1	1	1	1	1
Assistant Director	1	1	1	1	1	1
Business Specialist	1	1	1	1	1	1
Chief Information Security Officer	1	0	0	1	1	1
Client Services Supervisor	3	3	3	3	3	1
Communications Coordinator II	1	1	1	1	1	1
Content Management Technology Administrator	1	1	0	0	1	1
Database Administrator I	1	0	1	1	1	1
Database Administrator II	1	2	2	2	2	2
Director	1	0	1	1	1	1
Geographic Information Systems Analyst	1	1	1	1	1	1
Information Security Analyst	0	0	1	1	1	1
Information Security Specialist	0	1	1	1	1	1
Information Systems Architect	0	0	1	1	1	1
Information Technology Liaison	1	1	1	0	0	0
Information Technology Manager	2	2	3	3	3	3
IT Project Manager	0	0	0	0	1	3
IT Senior Project Manager	0	0	0	0	1	1
Media Producer	2	2	2	2	2	2
Media Production Specialist	1	1	1	1	1	1
Multimedia Services Supervisor	1	1	0	1	1	1
Network Engineer I	0	1	1	1	1	0
Network Engineer II	4	2	2	3	3	3
Network Supervisor	2	1	2	2	2	2
PC Support Analyst I	7	6	6	8	6	7
PC Support Analyst II	4	4	4	4	4	4
Project Coordinator	1	1	1	1	0	0
Senior Media Producer	1	1	1	1	1	1
Systems Analyst	1	1	1	1	1	1
Systems Analyst Manager	1	1	1	1	1	1

Department of Information Technology — Filled Position Detail

	FY14 Average	FY15 Average	FY16 by Quarter 7/1/15	10/1/15	1/1/16	4/1/16
Systems Analyst Supervisor	2	2	1	1	1	1
Systems Engineer I	3	2	2	2	1	2
Systems Engineer II	3	3	3	3	3	2
Technician I	3	3	2	2	2	2
Technician II	1	1	1	1	1	1
Technology Cabinet Administrator	2	2	2	1	1	0
Technology Project Coordinator	1	1	1	1	1	1
Web Application Developer	0	0	0	0	1	1
Web Designer	1	2	2	2	2	2

RELATED AGENCIES

Major Services

Waterfront Development Corporation

- Established in 1986, the Waterfront Development Corporation (WDC) plans, coordinates and implements strategies to revitalize Louisville's Waterfront. WDC was created by an inter-local agreement between Jefferson County, the City of Louisville (now Louisville Metro), and the Commonwealth of Kentucky to oversee redevelopment of Louisville's waterfront from a blighted and underutilized area into a vibrant, active area.
  (http://www.louisvillewaterfront.com/aboutUs/wdcHistory/)

Kentucky Science Center

- The mission of the Kentucky Science Center is to encourage people of all ages to enjoy science, math and technology in a stimulating and engaging environment that is educational as well as entertaining.
  (http://kysciencecenter.org/about-us/)

Related Agencies

Budget Summary

	Prior Year Actual 2014-2015	Original Budget 2015-2016	Revised Budget 2015-2016	Mayor's Recommended 2016-2017	Council Approved 2016-2017
Funding by Source					
General Fund Appropriation	2,381,400	2,277,700	2,277,700	2,277,700	2,297,700
Agency Receipts	3,700	-	-	-	-
Total Funding:	**2,385,100**	**2,277,700**	**2,277,700**	**2,277,700**	**2,297,700**
Expenditures by Category					
Contractual Services	2,381,400	2,277,700	2,277,700	2,277,700	2,297,700
Total Expenditures:	**2,381,400**	**2,277,700**	**2,277,700**	**2,277,700**	**2,297,700**
Expenditures by Activity					
Waterfront Development Corporation	1,618,900	1,515,200	1,515,200	1,515,200	1,535,200
Kentucky Science Center	762,500	762,500	762,500	762,500	762,500
Total Expenditures:	**2,381,400**	**2,277,700**	**2,277,700**	**2,277,700**	**2,297,700**

JEFFERSON COUNTY ATTORNEY

Mission Statement

The Jefferson County Attorney is an elected constitutional office charged with the civil legal representation of the Louisville Metro Government (LMG) in litigation, approving certain public instruments as to legal form and contents, providing legal counsel to the Mayor, LMG Departments, and the Louisville Metro Council, and representing the State in criminal and child support matters within the jurisdiction of the State's District Court.

Major Services

- Administration
- Criminal Division
- Civil Division
- Child Support Division
- Domestic Violence Prosecution

Objectives

- Promote the public safety and general welfare of the citizens of this community through vigorous prosecution of criminal and child support cases
- Provide legal representation to LMG, its officers, agents, and employees

Website

To view the agency's strategic plan along with other important information, please visit http://louisvilleky.gov/government/county-attorney.

Jefferson County Attorney

Budget Summary

	Prior Year Actual 2014-2015	Original Budget 2015-2016	Revised Budget 2015-2016	Mayor's Recommended 2016-2017	Council Approved 2016-2017
Funding by Source					
General Fund Appropriation	7,322,800	7,692,800	7,692,800	8,007,800	8,007,800
Agency Receipts	307,300	311,700	311,700	309,400	309,400
Total Funding:	**7,630,100**	**8,004,500**	**8,004,500**	**8,317,200**	**8,317,200**
Expenditures by Category					
Personnel Services	6,725,600	7,044,100	7,044,100	7,339,000	7,339,000
Contractual Services	866,000	914,400	914,400	931,600	931,600
Supplies	38,400	46,000	46,000	46,600	46,600
Total Expenditures:	**7,630,000**	**8,004,500**	**8,004,500**	**8,317,200**	**8,317,200**
Expenditures by Activity					
Director's Office	813,700	779,800	779,800	721,200	721,200
Criminal Prosecution	2,442,300	2,703,300	2,703,300	2,779,900	2,779,900
Civil Litigation	4,374,000	4,521,400	4,521,400	4,816,100	4,816,100
Total Expenditures:	**7,630,000**	**8,004,500**	**8,004,500**	**8,317,200**	**8,317,200**

Jefferson County Attorney — Filled Position Detail

	FY14 Average	FY15 Average	FY16 by Quarter 7/1/15	10/1/15	1/1/16	4/1/16
Regular Full-time	87	89	92	93	97	94
Regular Part-time	9	9	7	7	6	6
Seasonal/Other	0	0	0	0	0	0
Filled Position Total	**96**	**98**	**99**	**100**	**103**	**100**
Position Title						
Administrative Assistant	3	3	3	3	2	2
Administrator III	1	1	1	1	1	1
Assistant County Attorney	38	40	42	43	46	48
Assistant Director Bad Check/Restitution	1	1	1	1	1	1
Assistant Director	0	1	1	1	0	0
Attorney I	2	2	2	1	1	0
Attorney II	2	2	2	2	2	2
Attorney III	1	1	1	1	1	1
Bad Check/Restitution Clerk	1	1	1	1	1	1
Business Manager	0	1	1	1	1	1
Chief of Staff	1	1	1	1	1	1
Clerk	4	4	4	4	4	4
Communications Manager	1	1	1	0	0	0
County Attorney	1	1	1	1	1	1
Court Liaison	1	2	2	3	3	3
Director Bad Check/Restitution	1	1	1	1	1	1
Director Civil Division	2	0	0	0	0	0
Director Community Services	1	1	1	1	1	1
Director of Communications	0	1	1	1	1	1
Domestic Violence Statistician	1	0	0	0	0	0
DUI Victims Assistant	1	1	1	1	1	1
Executive Assistant	1	1	1	1	1	1
Executive Secretary	1	1	0	0	0	0
Human Resources Specialist	1	1	1	1	1	1
Juvenile Services Coordinator	1	1	1	1	1	1
Legal Administrative Assistant	2	1	1	1	1	0
Legal Research Supervisor	1	1	1	1	1	0
Legal Secretary I	4	4	4	4	4	4
Legal Secretary II	1	1	1	1	1	1
Legislative Affairs Aide	1	0	0	0	0	0
Legislative Affairs Specialist	1	1	1	1	1	1
Office Manager	1	1	1	1	1	1
Paralegal	1	1	1	1	1	1
Program Administrator	1	1	1	1	1	1
Receptionist	1	2	2	2	2	1
Revenue Collections Specialist	1	1	1	1	1	1
Secretary	1	1	1	1	1	1

Jefferson County Attorney — Filled Position Detail

	FY14 Average	FY15 Average	FY16 by Quarter 7/1/15	10/1/15	1/1/16	4/1/16
Senior Attorney	3	3	3	3	3	3
Specialist	1	1	1	1	1	1
Tax Clerk	1	1	1	1	1	2
Tax Division Supervisor	1	1	1	1	1	0
Victim Advocate	7	7	7	8	10	9

JEFFERSON COUNTY CLERK

Mission Statement

As public servants, the employees of the Office of the Jefferson County Clerk are committed to providing service that reflects Value, Integrity, and Performance. We believe every citizen deserves VIP service!

The mission of the Board of Elections is to ensure that all eligible citizens may cast a ballot on election day and to ensure integrity in the election process.

Major Services

- Jefferson County Clerk
- Board of Elections

Objectives

- Properly record, maintain, and make available all legal public records as mandated by Kentucky Revised Statutes (KRS)
- Efficiently process all required tax notices on a timely basis
- Collect mandated tax revenue in accordance with KRS
- Administer the local election process in an effective and efficient manner

Website

To view the agency's strategic plan along with other important information, please visit http://www.jeffersoncountyclerk.org/.

Jefferson County Clerk

Budget Summary

	Prior Year Actual 2014-2015	Original Budget 2015-2016	Revised Budget 2015-2016	Mayor's Recommended 2016-2017	Council Approved 2016-2017
Funding by Source					
General Fund Appropriation	3,938,200	3,908,700	3,908,700	3,534,800	3,534,800
Agency Receipts	51,500	-	-	-	-
Total Funding:	**3,989,700**	**3,908,700**	**3,908,700**	**3,534,800**	**3,534,800**
Expenditures by Category					
Contractual Services	3,765,700	3,654,100	3,654,100	3,229,800	3,229,800
Supplies	224,000	254,600	254,600	305,000	305,000
Total Expenditures:	**3,989,700**	**3,908,700**	**3,908,700**	**3,534,800**	**3,534,800**
Expenditures by Activity					
Jefferson County Clerk	3,989,700	3,908,700	3,908,700	3,534,800	3,534,800
Total Expenditures:	**3,989,700**	**3,908,700**	**3,908,700**	**3,534,800**	**3,534,800**

COMMONWEALTH ATTORNEY

Mission Statement

The Office of the Commonwealth's Attorney enhances public safety and creates an environment of security in Jefferson County through the vigorous enforcement of criminal laws in a just, honest, compassionate, efficient and ethical manner. The Office works with every component of the criminal justice system and the community to protect the innocent, protect the rights of victims and witnesses, and convict and appropriately punish the guilty. While the Office vigorously prosecutes violent and habitual offenders, it is also committed to crime prevention by implementing innovative programs to break the cycle of crime for first-time offenders, mentally-ill offenders, and drug addicted offenders.

Major Services

- Felony Prosecutions

Objectives

Pursue new felony cases

- Aggressively close outstanding cases
- Invoke "Rocket Docket" proceedings, where appropriate, to clear crowded criminal dockets and save on incarcerating defendants

Website

To view the agency's strategic plan along with other important information, please visit http://www.louisvilleprosecutor.com/.

Commonwealth Attorney

Budget Summary

	Prior Year Actual 2014-2015	Original Budget 2015-2016	Revised Budget 2015-2016	Mayor's Recommended 2016-2017	Council Approved 2016-2017
Funding by Source					
General Fund Appropriation	1,528,600	1,628,000	1,628,000	1,687,300	1,687,300
Carryforward & Designated	-	-	68,800	54,300	54,300
Agency Receipts	200,000	235,900	139,800	39,800	39,800
Total Funding:	**1,728,600**	**1,863,900**	**1,836,600**	**1,781,400**	**1,781,400**
Expenditures by Category					
Personnel Services	1,628,800	1,623,800	1,802,900	1,729,400	1,729,400
Contractual Services	18,200	-	20,000	-	-
Direct Reimbursements	11,000	12,400	12,400	9,900	9,900
Interdepartment Charges	1,900	1,200	1,200	2,300	2,300
Restricted & Other Proj Exp	-	226,500	-	39,800	39,800
Total Expenditures:	**1,659,900**	**1,863,900**	**1,836,500**	**1,781,400**	**1,781,400**
Expenditures by Activity					
Felony Prosecution	1,659,900	1,863,900	1,836,500	1,781,400	1,781,400
Total Expenditures:	**1,659,900**	**1,863,900**	**1,836,500**	**1,781,400**	**1,781,400**

Commonwealth Attorney

Filled Position Detail

	FY14 Average	FY15 Average	FY16 by Quarter 7/1/15	10/1/15	1/1/16	4/1/16
Regular Full-time	19	21	23	23	26	25
Regular Part-time	0	0	0	0	0	0
Seasonal/Other	0	0	0	0	0	0
Filled Position Total	**19**	**21**	**23**	**23**	**26**	**25**
Position Title						
Attorney	12	12	14	14	16	16
Detective	1	1	1	1	1	1
Paralegal	2	3	3	3	3	3
Victim Advocate	4	5	5	4	5	4
Video Records Specialist	0	0	0	1	1	1

JEFFERSON COUNTY CORONER

Mission Statement

Investigate and determine the cause and manner of death of individuals who die within Jefferson County and carry out all relevant duties as prescribed by applicable Kentucky Revised Statutes. The Jefferson County Coroner's office also includes the County's Indigent Burial/Cremation Program for the homeless and destitute in Louisville.

Major Services

- Coroner's Office

Objectives

- Handle all aspects of cases of the deceased in Jefferson County, including determining the time and cause of death, positive identification, notification of next of kin, and completion of all appropriate paperwork
- Determine eligibility and administer indigent burial program
- Assist and cooperate with other agencies in the proper handling of the deceased, including LMPD, Medical Examiner's Office, and the Commonwealth Attorney's Office
- Aid other components in the community for burials, cremations, or the transportation of a decedent to another jurisdiction including foreign countries

Website

To view the agency's strategic plan along with other important information, please visit http://www.louisvilleky.gov/Coroner/.

Jefferson County Coroner

Budget Summary

	Prior Year Actual 2014-2015	Original Budget 2015-2016	Revised Budget 2015-2016	Mayor's Recommended 2016-2017	Council Approved 2016-2017
Funding by Source					
General Fund Appropriation	1,273,100	1,263,100	1,263,100	1,358,200	1,358,200
Agency Receipts	28,500	28,900	28,900	30,100	30,100
Total Funding:	**1,301,600**	**1,292,000**	**1,292,000**	**1,388,300**	**1,388,300**
Expenditures by Category					
Personnel Services	957,300	946,500	946,500	1,019,800	1,019,800
Contractual Services	332,400	326,700	326,700	358,500	358,500
Supplies	5,300	15,700	15,700	6,000	6,000
Direct Reimbursements	4,900	1,600	1,600	2,500	2,500
Interdepartment Charges	1,400	1,500	1,500	1,500	1,500
Total Expenditures:	**1,301,300**	**1,292,000**	**1,292,000**	**1,388,300**	**1,388,300**
Expenditures by Activity					
Jefferson County Coroner	1,301,300	1,292,000	1,292,000	1,388,300	1,388,300
Total Expenditures:	**1,301,300**	**1,292,000**	**1,292,000**	**1,388,300**	**1,388,300**

Jefferson County Coroner — Filled Position Detail

	FY14 Average	FY15 Average	FY16 by Quarter 7/1/15	10/1/15	1/1/16	4/1/16
Regular Full-time	14	14	14	14	15	14
Regular Part-time	0	0	0	0	0	0
Seasonal/Other	0	0	0	0	0	0
Filled Position Total	**14**	**14**	**14**	**14**	**15**	**14**
Position Title						
Administrative Assistant	1	1	1	1	1	1
Chief Deputy Coroner	1	1	1	2	2	1
Coroner	1	1	1	1	1	1
Deputy Coroner	11	11	11	10	11	11

OTHER STATUTORY OBLIGATIONS

Major Services

- Office of the Public Defender
  - Legal References: Kentucky Revised Statutes (KRS) 31.060, 31.050(2)
- Property Valuation Administrator
  - Legal References: KRS 132.285-420, 132.590
- Board of Tax Appeal Commissioners
  - Legal Reference: KRS 133.030
- Constables
  - Legal Reference: KRS 64.210
- Mental Inquest Program
  - Legal References: KRS 387.500-387.770, 387.990
- Jefferson County Public Law Library
  - Legal Reference: KRS 172.100

Other Statutory Obligations

Budget Summary

	Prior Year Actual 2014-2015	Original Budget 2015-2016	Revised Budget 2015-2016	Mayor's Recommended 2016-2017	Council Approved 2016-2017
Funding by Source					
General Fund Appropriation	3,630,700	3,749,300	3,749,300	4,196,000	4,196,000
Agency Receipts	293,300	296,000	296,000	307,100	307,100
Total Funding:	**3,924,000**	**4,045,300**	**4,045,300**	**4,503,100**	**4,503,100**
Expenditures by Category					
Personnel Services	282,800	284,100	284,100	288,300	288,300
Contractual Services	3,641,200	3,761,200	3,761,200	4,214,800	4,214,800
Total Expenditures:	**3,924,000**	**4,045,300**	**4,045,300**	**4,503,100**	**4,503,100**
Expenditures by Activity					
Expert Witness	86,700	115,600	115,600	115,600	115,600
Public Defender	2,870,300	2,968,700	2,968,700	3,419,900	3,419,900
Property Valuation Administrator	202,500	216,500	216,500	202,500	202,500
Board of Tax Commissioners	21,000	23,200	23,200	39,600	39,600
Constables & Magistrates	-	4,000	4,000	4,000	4,000
Mental Inquest	460,700	434,200	434,200	434,200	434,200
Law Library	282,800	283,100	283,100	287,300	287,300
Total Expenditures:	**3,924,000**	**4,045,300**	**4,045,300**	**4,503,100**	**4,503,100**

Other Statutory Obligations

Filled Position Detail

	FY14 Average	FY15 Average	FY16 by Quarter 7/1/15	10/1/15	1/1/16	4/1/16
Regular Full-time	3	3	3	3	3	3
Regular Part-time	2	2	0	0	0	0
Seasonal/Other	1	1	1	1	1	1
Filled Position Total	**6**	**6**	**4**	**4**	**4**	**4**
Position Title						
Constable	2	2	0	0	0	0
Deputy Director of Library Services	1	1	1	1	1	1
Ex Officio Librarian-Law Library	1	1	1	1	1	1
Executive Director of Library Services	1	1	1	1	1	1
Technical Services Librarian	1	1	1	1	1	1

External Agencies

Organization	Program	Mayor's Recommended 2016-2017	Council Approved 2016-2017
Arts, Cultural Assets, and Parks Fund - General Fund			
Actors Theatre of Louisville	Artistic Programming	11,000	11,000
Arts Council of Louisville, Inc.	Sankofa Arts Academy, Arts Education, Leadership & Technology Training	11,000	11,000
ArtThrust	ArtThrust	1,200	1,200
Asia Institute, Inc. dba/Asia Institute-Crane House	Asia Through the Arts	5,000	5,000
Boys and Girls Clubs, Inc. dba The Boys & Girls Clubs of Kentuckiana	Newburg Art Program	5,000	5,000
Boys and Girls Clubs, Inc. dba The Boys & Girls Clubs of Kentuckiana	Parkland Art Program	5,000	5,000
Boys and Girls Clubs, Inc. dba The Boys & Girls Clubs of Kentuckiana	Shawnee Art Program	5,000	5,000
Bridge Kids International	Our Place at Ben Washer Park - The Gathering Table	4,000	4,000
Bunbury Repertory Theatre	Bunbury's 30th Season	2,500	2,500
Center for Neighborhoods	Design Assistance - Better Block Louisville	10,000	10,000
Center for Neighborhoods	Producing Art in Neighborhoods Together (P.A.I.N.T.)	10,000	10,000
Council on Developmental Disabilities	Nothing About Me Without Me: Documenting Disability Through Art, Photography & Film	11,000	11,000
Dreams With Wings, Inc.	"The Artist in You" - Creativity Discovered	4,800	6,800
Eastwood Village Council	Eastwood Rosenwald School Preservation	1,800	1,800
Frazier History Museum	Bridge to History	21,000	21,000
Fund for the Arts	Every Child Arts Education Initiative	40,000	50,000
Fund for the Arts	West Louisville Arts Collaborative	7,500	7,500
International Order of EARS	Tell Your Story; Sing Your Song	2,500	2,500
Jewish Community of Louisville, Inc. (JCL) dba Jewish Community Center (JCC)	Acting Out	2,500	2,500
Jewish Community of Louisville, Inc. (JCL) dba Jewish Community Center (JCC)	Center Stage at Jewish Community Center	3,000	3,000
Kentuckiana Blues Society	Blues in the Schools	1,000	1,000
Kentucky Center for African Heritage	KY Center for African Heritage's Arts & Cultural Exhange Series	10,000	10,000
Kentucky Center for the Arts Foundation	ArtsReach	20,000	20,000
Kentucky Center for the Arts Foundation	ArtsReach Open Mic	2,500	2,500
Kentucky Center for the Arts Foundation	ArtsReach Studio Dance	4,000	4,000
Kentucky Dance Council, Inc. d.b.a Louisville Ballet	Dancer Salaries	19,000	19,000
Kentucky Opera Association, Inc.	Educational Enrichment and Outreach Program for Students (EEOPS)	19,000	19,000
Kentucky Public Radio	Power of Music Program - POMP	5,000	5,000
Kentucky Shakespeare Festival, Inc.	Ky Shakespeare Festival in Central Park	13,900	13,900
Kentucky Shakespeare Festival, Inc.	Shakespeare in Libraries Tour	5,000	5,000
Looking for Lilith Theatre Company	CHOICE: An Interactive Play on Cyberbullying and Suicide	5,000	5,000
Looking for Lilith Theatre Company	Examining Race Across Communities	2,500	2,500
Louisville Central Community Centers, Inc.	Kids Art Academy	21,000	21,000
Louisville Chorus	Concert Season - Operational Support	5,000	5,000
Louisville Literary Arts	6th Annual Writer's Block Festival 2016	2,500	2,500
Louisville Orchestra	Making Music	30,000	30,000

External Agencies

Organization	Program	Mayor's Recommended 2016-2017	Council Approved 2016-2017
Arts, Cultural Assets, and Parks Fund - General Fund (Continued)			
Louisville Orchestra	Operating Support	24,000	24,000
Louisville Orchestra	Louisville Orchestra Waterfront 4th Concert	10,000	10,000
Louisville Story Program	Out of the Frame: Louisville's African American Photographers Tell Their Stories	5,000	5,000
Louisville Sustainability Council	Solar Over Louisville - Youth Solar Design Competition	3,100	3,100
Louisville Visual Arts Association	Open Doors	14,000	14,000
Louisville Youth Choir	No Song Unsung Initiative	5,000	5,000
Neighborhood House	Arts Program	5,000	5,000
Old Louisville Neighborhood Council	Old Louisville Live	4,000	4,000
Portland Museum, Inc.	Educating for a New Portland (Continuation of Educating for the Future)	15,000	17,900
Portland Museum, Inc.	Portland Museum Youth Enrichment Programs	7,500	9,600
River City Drum Corps Cultural Arts Institute, Inc.	The Spirit of the Drum House of Dreams	20,000	20,000
Squallis Puppeteers	1st Saturday Show Series	2,000	2,000
Squallis Puppeteers	Touring Programs Fund	2,500	2,500
Visually Impaired Preschoolers Services of Greater Louisville, Inc.	Music therapy	6,000	8,000
Walden Theatre Corporation\Blue Apple Players	Closing the Early Childhood Learning Gap Through Educational Theatre	5,000	5,000
Walden Theatre Corporation\Blue Apple Players	Drama for Learning: At Risk Youth in 3 Schools (Elementary, Middle and High)	4,000	4,000
Walden Theatre Corporation\Blue Apple Players	Exploring Science/Connecting Cultures Through Drama	10,000	10,000
Wesley House Community Services, Inc.	Youth Brigade Art Academy	2,500	2,500
West Louisville Performing Arts Academy dba West Louisville Boys & West Louisville Girls Choirs	West Louisville Performing Arts Academy	9,500	9,500
Young Poets of Louisville	Floetic Friday Youth Poetry Slams	1,700	1,700
YouthBuild Louisville	Steam Exchange	10,000	10,000
Zoom Group	StudioWorks by Zoom Group - Art Ambassador Program	5,000	5,000
	Subtotal:	$ 500,000	$ 519,000
Community Services - General Fund			
2 Not One	Teen Fatherhood University	6,000	6,000
2 Not One	Rites of Passage	2,000	10,000
Adelante Hispanic Achievers	Mentoring & Enrichment and Educational	10,000	10,000
Americana Community Center, Inc.	Americana Youth Program	20,000	25,000
Americana Community Center, Inc.	Family Education Program	33,000	33,000
Arthur S. Kling Center	Senior Program	-	12,000
Bates Community Development Corporation dba BCDC	Kingdom Academy After School program	15,000	15,000
Big Brothers Big Sisters of Kentuckiana, Inc.	School to Work	5,000	10,000
Big Brothers Big Sisters of Kentuckiana, Inc.	Project Connect	4,500	4,500
Big Brothers Big Sisters of Kentuckiana, Inc.	West End	8,000	8,000
Big Brothers Big Sisters of Kentuckiana, Inc.	BBBS Project	4,000	4,000

External Agencies

Organization	Program	Mayor's Recommended 2016-2017	Council Approved 2016-2017
Community Services - General Fund (Continued)			
Boys and Girls Clubs, Inc. dba The Boys & Girls Clubs of Kentuckiana	Newburg Teen Program	14,500	14,500
Boys and Girls Clubs, Inc. dba The Boys & Girls Clubs of Kentuckiana	Parkland Teen Program	14,500	14,500
Boys and Girls Clubs, Inc. dba The Boys & Girls Clubs of Kentuckiana	Shawnee Teen Program	14,500	14,500
Bridgehaven, Inc.	Safety Net Psychiatric Rehab Services	11,000	11,000
Canaan Community Development Corporation	Sons of Issachar Afterschool Academy	8,000	8,000
CASA, Inc. (dba CASA of the River Region)	Advocacy Support	18,000	18,000
Catholic Charities of Louisville, Inc.	Refugee School Preparedness	5,000	5,000
Catholic Charities of Louisville, Inc.	Migration Refugee Services Targeted Case	5,000	5,000
Center for Women & Families	Crisis Response Program	35,000	35,000
Center for Women & Families	Children's Program	30,000	30,000
Community Ventures Corporation	Louisville Metro Farm to Shelf	10,000	10,000
Council on Developmental Disablilities	Family Outreach and Support	12,000	12,000
Dare To Care, Inc	Feeding Families in Jefferson County	20,000	20,000
Day Spring	Day Spring Foundation	5,000	5,000
Down Syndrome of Louisville, Inc.	Career Solutions	10,100	10,100
Down Syndrome of Louisville, Inc.	Creative Educational Enrichment	7,000	7,000
Dreams With Wings	Supportive Employment and Job Training	10,000	15,500
Dreams With Wings	Enriching Lives Adult Day Training Program	-	23,000
Dress For Success Louisville	Career Transformation Program	15,000	15,000
Educational Justice, Inc.	Educational Justice Activists	-	7,500
Elderserve, Inc.	Senior Companion Program	4,300	4,300
Elderserve, Inc.	Client Services	40,000	40,000
Elderserve, Inc.	TeleCare	5,000	12,000
Elderserve, Inc.	Crime Victims Services	6,100	6,100
Energy Conservation Assoc. Inc.	Project Warm	30,000	30,000
Exploited Children's Help Organization, Inc.	Transforming Our Communities	12,000	12,000
Family & Children First, d.b.a Family & Children's Place	CLASP	35,000	35,000
Family & Children First, Inc. dba Family & Children's Place	Child Advocacy Center	30,000	30,000
Family Scholar House, Inc.	Building Confident Futures	10,000	32,200
Father Maloney's Boys' Haven, Inc. dba Boys & Girls Haven	Independence Readiness Program	15,000	20,000
FEAT of Louisville, Inc.	The Endeavor Program	-	4,000
Fern Creek Highview United Ministries	Adult Day Center	5,000	15,000
Food Literacy Project at Oxmoor Farm, Inc.	Field to Fork Program	20,000	20,000
Fuller Center for Housing of Louisville, KY	Neighborhood Revitalization Program	15,000	30,000
Habitat for Humanity of Metro Louisville, Inc.	Family Services	12,000	15,000
Harbor House of Louisville, Inc.	Training Individuals with Disabiliities	20,000	20,000
Healing Place, Inc.	CAP Van Program	-	7,500
Healing Place, Inc.	Shelter and Recovery Program	55,500	55,500
Highland Park Community Development Corporation	HELP & SWAG	4,000	4,000
Highlands Community Ministries Inc.	Senior Services	35,000	42,500
Home of the Innocents	Project Keepsafe	20,000	20,000
House of Ruth, Inc.	Housing and Family Stability Program	-	25,000
Jewish Community Center of Louisville	Active Adults	5,000	5,000
Kentucky Refugee Ministries, Inc.	Refugee Youth Services	20,000	20,000
Kentucky Refugee Ministries, Inc.	Refugee Workforce Development	10,000	10,000

External Agencies

Organization	Program	Mayor's Recommended 2016-2017	Council Approved 2016-2017
Community Services - General Fund (Continued)			
Learning Disabilities Association of Kentucky, Inc.	Academic Enrichment	2,500	2,500
Legal Aid Society	Economic Stability	50,000	50,000
Legal Aid Society	Foreclosure Defense Program	9,400	9,400
Lighthouse Promise, Inc.	Partners In Learning	20,000	20,000
Louisville Asset Building Coalition	VITA	20,800	20,800
Louisville Central Community Centers, Inc.	Teen Leadership Council	-	25,500
Louisville Urban League	Project Ready	11,700	11,700
Louisville Youth Group dba LYG	Urban Youth Outreach	6,000	6,000
Metropolitan Housing Coalition	FAIRR	17,000	17,000
Middletown Christian Church, Inc.	Success the Only Option- Learning Center	5,000	5,000
Ministries United of South Central Louisville, Inc.	Senior Wellness Center	20,000	40,000
Muhammad Ali Education Center and Museum	Council of Students	6,000	6,000
Neighborhood House	Four Seasons Senior Adult Program	13,000	13,000
Neighborhood House	Youth Development Program	20,000	36,000
New Directions Housing Corporation	Repair Affair	15,000	15,000
New Roots	Fresh Stop	20,000	23,500
Options Unlimited	Coaltion for Workforce Diversity	10,000	10,000
Organization of Black Aerospace Professionals	Louisville ACE Academy	2,000	2,000
Plymouth Community Renewal Center	Out of Bounds	-	10,000
Plymouth Community Renewal Center	Academic Enrichment Center	-	14,800
Peace Education Program,Inc.	Peace Zones	7,000	7,000
Project One, Inc.	Early Employment and Training Time Program	-	38,000
Shawnee Christian Healthcare Center	Youth Advocates Leadership Training and Development Program	-	10,000
Society of St. Vincent de Paul	Open Hand Kitchen	15,000	15,000
Southwest Family Ministries, Inc.	Tutoring Program	-	22,000
Spalding University	The Kosair Integrated Technology Experience (KITE)	-	5,000
St. George's Community Center Inc.	Mirror Mirror	30,000	30,000
St. Matthews Area Ministries	Family Services	-	2,500
The Mattingly Edge	Mattingly Edge Employment Services	-	20,000
United Crescent Hill Ministries, Inc.	Youth Program	12,400	12,400
United Crescent Hill Ministries, Inc.	Senior Program	2,500	2,500
Volunteers of America of Kentucky, Inc.	Family Emergency Shelter	90,000	90,000
Volunteers of America of Kentucky, Inc.	Eviction Prevention	30,000	30,000
Wellspring Inc.	Wellspring Ardery House	10,000	10,000
Wesley House Community Services, Inc.	Louisville Works ESL	10,000	12,500
YMCA of Greater Louisville	Chestnut Street	10,000	10,000
YMCA of Greater Louisville - Safe Place Services	Shelter House	15,000	15,000
YMCA of Greater Louisville - Safe Place Services	Y-NOW Mentoring	23,700	23,700
Young Adult Development in Action, Inc. dba YouthBuild Louisville	YouthBuild	35,000	35,000
Youth Golf Coalition, Inc. dba The First Tee of Louisville	The First Tee of Louisville Session Programs	-	3,800
	Subtotal:	$ 1,300,000	$ 1,665,800
CDBG - Federal Funds			
Bridgehaven, Inc.	Steps to Recovery	8,700	8,700
Center for Women and Families, The	Economic Success Program	35,800	35,800
Center for Women and Families, The	Crisis Response Program	42,500	42,500
Family & Children First, Inc. dba Family & Children's Place, Inc.	SPC Case Management	247,000	247,000

External Agencies

Organization	Program	Mayor's Recommended 2016-2017	Council Approved 2016-2017
CDBG - Federal Funds (Continued)			
Family Health Centers, Inc.	SPC Case Management	34,300	34,300
Family Health Centers, Inc.	Case Management	74,900	74,900
Family Scholar House, Inc.	At-Risk Family Services	53,800	53,800
Father Maloney's Boys and Girls Haven	Independence Readiness	28,400	28,400
GuardiaCare Services, Inc.	Payee Program	40,200	40,200
Jeff St. Baptist at Liberty	At Liberty Hospitality Program	18,600	18,600
Kentucky Refugee Ministries, Inc.	Refugee Housing Coordination	38,400	38,400
Legal Aid Society, Inc.	Tenant Assistance Program	19,000	19,000
Salvation Army	Case Management for Homeless Families	42,500	42,500
Seven Counties Services, Inc.	SPC Case Management	49,000	49,000
Society of St. Vincent de Paul, Council of Louisville, Inc.	Mental Health and Self-Sufficiency	25,300	25,300
St. John Center, Inc.	Emergency Day Shelter	115,600	115,600
Volunteers of America of Kentucky, Inc.	Family Emergency Shelter	35,100	35,100
Wellspring, Inc.	Crisis Stabilization Unit	8,400	8,400
Wellspring, Inc.	Journey House	20,600	20,600
Wellspring, Inc.	Murray-Baxter	7,100	7,100
YMCA of Greater Louisville, The	Shelter and Family Mediation	40,000	40,000
	Subtotal:	$ 985,200	$ 985,200
Emergency Solutions Grant (ESG)			
Coalition for the Homeless, Inc., The	White Flag	32,100	32,100
Family & Children First, Inc. dba Family & Children's Place, Inc.	Rapid Re-Housing Case Management	48,000	48,000
Family Health Center, Inc.	Medical Health Street Outreach	57,100	57,100
House of Ruth, Inc.	Glade House Emergency Services	22,700	22,700
Jeff Street Baptist Community at Liberty, Inc.	At Liberty Day Shelter	15,000	15,000
Legal Aid Society, Inc.	Eviction Defense Program	45,000	45,000
St. John Center, Inc.	Emergency Day Shelter	104,900	104,900
Salvation Army (Georgia), The	Center of Hope	81,000	81,000
Society of St. Vincent de Paul, Council of Louisville, Inc.	Ozanam Inn	70,600	70,600
Volunteers of America of Kentucky, Inc.	Family Emergency Shelter	100,000	100,000
Wayside Christian Mission	Men's Emergency Shelter	19,200	19,200
Wayside Christian Mission	Family Emergency Shelter	16,900	16,900
YMCA of Greater Louisville, The	Street Outreach	37,000	37,000
	Subtotal:	$ 649,500	$ 649,500
Housing Opportunities for Persons with AIDS (HOPWA)			
AIDS Interfaith Ministries of Kentuckiana, Inc.	AIM Care Team	35,000	35,000
Hoosier Hills AIDS Coalition, Inc.	Hoosier Hills TBRA and STRMU	48,000	48,000
House of Ruth, Inc.	House of Ruth TBRA and PHP	355,600	355,600
Legal Aid Society, Inc.	HIV/AIDS Legal Project	38,500	38,500
Volunteers of America of Kentucky, Inc.	VOA STRMU	92,400	92,400
	Subtotal:	$ 569,500	$ 569,500
Ministries			
Catholic Charities of Louisville	Sister Visitor Center	116,000	116,000
Eastern Area Community Ministries, Inc.	Neighborhood Visitor Program	75,800	75,800
Fairdale Area Community Ministries, Inc.	Emergency Assistance	16,300	16,300
Fern Creek/Highview United Ministries, Inc.	Individual/Family Assistance Center	48,000	48,000
Help Ministries of Central Louisville, Inc.	Emergency Assistance	76,800	76,800
Highlands Community Ministries, Inc.	HCM Individual/Family Assistance	42,100	42,100
Jeffersontown Area Ministries, Inc.	Outreach Program (Emergency Assistance)	30,900	30,900

External Agencies

Organization	Program	Mayor's Recommended 2016-2017	Council Approved 2016-2017
Ministries (Continued)			
Ministries United of South Central Louisville, Inc.	Emergency Assistance	130,700	130,700
Shively Area Ministries, Inc.	Emergency Financial Assistance	84,700	84,700
South East Associated Ministries, Inc.	Emergency Assistance Center	86,200	86,200
South Louisville Community Ministries, Inc.	Emergency Assistance	172,100	172,100
Southwest Community Ministries, Inc.	Emergency Assistance	90,700	90,700
St. Matthews Area Ministries, Inc.	Emergency Assistance	25,000	25,000
United Crescent Hill Ministries, Inc.	Emergency Assistance	29,400	29,400
West Louisville Community Ministries, Inc.	Emergency Assistance	99,600	99,600
	Subtotal:	$ 1,124,300	$ 1,124,300
	Total for All Community Non-Profit External Agency Funds:	**$ 5,128,500**	**$ 5,513,300**
Louisville Forward			
Louisville Community Design Center, Inc., dba Center for Neighborhoods		75,000	200,000
Downtown Management District		144,500	144,500
Greater Louisville, Inc.		300,000	300,000
IdeaFestival		25,000	25,000
Jefferson County Cooperative Extension		335,000	335,000
Kentucky World Trade		72,000	72,000
KIPDA		172,400	172,400
Legal Aid Society	Housing Counseling	26,700	26,700
Louisville Education & Employment Partners (LEEP)		278,400	278,400
Louisville Urban League	Housing Counseling	53,400	53,400
Metropolitan Scholars Program		975,000	975,000
One West		50,000	50,000
Sister Cities of Louisville, Inc.		61,000	61,000
Soil & Water Conservation		73,200	88,200
Urban Design Studio		15,000	15,000
	Subtotal:	$ 2,656,600	$ 2,796,600
Community Services			
Center for Nonprofit Excellence	Non-profit Capacity Building	25,000	25,000
Coalition for the Homeless	CoC Coordination	80,000	80,000
JCPS-Community Schools	Community Schools	159,000	159,000
JCPS-Neighborhood Place	Neighborhood Place	84,000	84,000
Louisville Urban League	Fair Housing	23,000	23,000
Louisville Wheels Transportation, Inc.	WHEELS	95,000	95,000
Metro United Way, Inc.	2-1-1	35,000	35,000
Seven Counties Services, Inc.	Crisis and Information Center	110,000	110,000
	Subtotal:	$ 611,000	$ 611,000
Parks & Recreation			
Sports Commission		$ 175,000	-
Public Health & Wellness			
Community Physical Activity Mini-grants		33,000	33,000
	Total Department External Agency Funding:	**$ 3,475,600**	**$ 3,440,600**
	Grand Total: All External Agencies:	**$ 8,604,100**	**$ 8,953,900**

This Page Left Intentionally Blank

LOUISVILLE METRO
CAPITAL BUDGET OVERVIEW
FISCAL YEAR 2016-2017

Budgeting and Amending Procedures

Capital assets have a useful life of more than one year and a cost greater than $5,000. Capital projects spanning several years can be funded all at once or in phased increments; unlike the operating budget, unexpended funds do not lapse at the end of each fiscal year. Amending a capital project budget requires legislative action if any of the following is changing:

- Administering Department
- Overall Scope or Title of Project
- Fund Source
- Amount of Capital Fund is Increasing More Than 10%

Project Types & Fund Sources

Project types include equipment purchases, land acquisition, construction, technology infrastructure, right-of-way access, grants, renovations/rehabilitations that extend useful life, and more.

Fund sources include: Capital Cumulative Reserve Fund including Capital Infrastructure Fund (Council); Agency Receipts; State; Federal; Municipal Aid Program; County Road Aid Program; Forfeiture Funds (State and Federal); Community Development Block Grant (CDBG); General Obligation Notes; and Bonds. Funds are appropriated based on funding availability, allocations from outside sources, and applications/awards for grants, known donations, and fund source eligibility.

Financial Impact on Operating Budgets

Many capital projects have an impact on the operating budget for an agency, which can be increased operating costs or cost savings. The most common example is debt service expense related to debt issued to finance capital projects. Other examples include operating costs generated when the city opens a new facility. This can include new staffing, utilities, maintenance and other recurring cost. New technology infrastructure can also add recurring costs such as annual licensing and maintenance contracts. In contrast, savings may be realized by investing in upgrading equipment to yield energy savings, selecting replacement systems that may not require service contracts, enhancing efficiency, etc. The potential operating impact of each project is reviewed and quantified as part of the selection review process. Below are projects that have been identified as creating an opportunity to enable operating efficiencies and/or savings within Louisville Metro Government:

- Federal Forfeiture Funds Projects
- Justice Assistance Grant
- State Forfeiture Funds Projects
- Tax Collection System
- Facilities Deferred Maintenance

Below are projects that have been identified as having a future anticipated operating cost associated with their completion. This includes items such as additional staff, development and implementation of new or enhanced programs, or management of new services:

- Northeast Regional Library
- Increased investment in street infrastructure such as paving, sidewalk repair, bicycle lanes, etc.
- CRM & Work Order Management

LOUISVILLE METRO
CAPITAL BUDGET OVERVIEW
FISCAL YEAR 2016-2017

Future Funding

Projects that are being requested as part of a phased approach, requiring future appropriations to continue subsequent phases include:

- Northeast Regional Library: capital funds to complete construction and operating funds
- Paristown Pointe: capital funds for years three (FY18) and four (FY19)
- Comprehensive Plan: capital funds for year three (FY18) to complete the plan by the required deadline
- Frankfort Avenue Sidewalk Extension Project: capital funds to complete construction
- Oak Street Corridor Final Design: capital funds to implement the streetscape design
- Tax Collection System: capital funds needed to complete the project based on proposals received through the competitive bidding process
- Hall of Justice Capital Improvements: capital funds to complete construction
- CRM & Work Order Management: capital funds needed for this project total $6.2M, of which $3.8M has been approved for FY17
- Enhanced Network Infrastructure & Cybersecurity Phase II: capital funds needed for this project total $1.475 million, of which $640 thousand has been approved for FY17

LOUISVILLE METRO
CAPITAL PROJECTS TABLE
FISCAL YEAR 2016-2017

		Recommended Expenditure 2016-2017	Approved Expenditure 2016-2017	Capital Fund	Debt		Other	
LOUISVILLE METRO COUNCIL								
1	Capital Infrastructure Fund	2,600,000						
	District 1		50,000	50,000				
	District 2		50,000	50,000				
	District 3		50,000	50,000				
	District 4		50,000	50,000				
	District 5		50,000	50,000				
	District 6		50,000	50,000				
	District 8		50,000	50,000				
	District 9		50,000	50,000				
	District 10		50,000	50,000				
	District 12		50,000	50,000				
	District 13		50,000	50,000				
	District 14		50,000	50,000				
	District 15		50,000	50,000				
	District 21		50,000	50,000				
	District 23		46,300	46,300				
	District 24		50,000	50,000				
	District 26		50,000	50,000				
	Council Designated Projects	2,000,000						
	Subtotal: Louisville Metro Council	$ 4,600,000	$ 846,300	$ 846,300	$ -		$ -	
CHIEF OF STAFF								
Louisville Metro Police Department								
2	Federal Forfeiture Funds Projects	965,500	965,500				965,500	Forf
3	State Forfeiture Funds Projects	893,200	893,200				893,200	Forf
4	Mobile Data Terminals - JAG	547,000	547,000				547,000	F
	Subtotal: Louisville Metro Police Department	$ 2,405,700	$ 2,405,700	$ -	$ -		$ 2,405,700	
Criminal Justice Commission								
5	Port Security Grant Match	1,307,900	1,307,900				1,307,900	F/PAN
	Subtotal: Criminal Justice Commission	$ 1,307,900	$ 1,307,900	$ -	$ -		$ 1,307,900	
DEPUTY CHIEF OF STAFF								
Louisville Free Public Library								
6	Northeast Regional Library - Design	650,000	650,000	650,000				
7	General Repairs	300,000	300,000	300,000				
	Subtotal: Louisville Free Public Library	$ 950,000	$ 950,000	$ 950,000	$ -		$ -	
CHIEF OF PUBLIC SERVICES								
Emergency Services								
8	Audio/Video Distribution System Upgrade	680,000	680,000		680,000	N		
	Subtotal: Emergency Services	$ 680,000	$ 680,000	$ -	$ 680,000		$ -	
Department of Corrections								
9	Jail Facility Roof Replacement Phase II - MJC & CCC	475,000	475,000		475,000	20B		
10	Main Jail Door Sensor Replacements		35,000		35,000	10B		
11	Main Jail Fire Life Safety Repairs		25,000		25,000	10B		
12	Main Jail Smoke Evacuation and Damper Project		25,000		25,000	10B		
13	Hall of Justice Lock Hardware for Doors Upgrades		370,000		370,000	10B		
	Subtotal: Department of Corrections	$ 475,000	$ 930,000	$ -	$ 930,000		$ -	

LOUISVILLE METRO
CAPITAL PROJECTS TABLE
FISCAL YEAR 2016-2017

		Recommended Expenditure 2016-2017	Approved Expenditure 2016-2017	Capital Fund	Debt		Other	
Public Works & Assets								
14	Metro Street Improvements	18,541,000	19,800,000		14,859,000	10B	4,941,000	MAP/S
15	Bridge/Cross Drain Repairs & Replacements	1,539,000	1,539,000				1,539,000	MAP/CRA
16	Signs and Markings	500,000	500,000				500,000	MAP
17	Guardrail Replacement	100,000	100,000				100,000	CRA
18	Metro Sidewalk Repair Program	2,900,000	3,933,000	342,000	2,891,000	10B	700,000	S
19	Bicycle Infrastructure	500,000	350,000		350,000	10B		
20	Utility Location RFID System	45,000	45,000	45,000				
21	D1 Paving & Sidewalk Projects		100,000	50,000			50,000	MAP
22	D2 Paving & Sidewalk Projects		100,000	50,000			50,000	MAP
23	D3 Paving & Sidewalk Projects		100,000	50,000			50,000	MAP
24	D4 Paving & Sidewalk Projects		100,000	50,000			50,000	MAP
25	D5 Paving & Sidewalk Projects		100,000	50,000			50,000	MAP
26	D6 Paving & Sidewalk Projects		100,000	50,000			50,000	MAP
27	D8 Paving & Sidewalk Projects		129,500	79,500			50,000	MAP
28	D9 Paving & Sidewalk Projects		140,000	90,000			50,000	MAP
29	D10 Paving & Sidewalk Projects		100,000	50,000			50,000	MAP
30	D12 Paving & Sidewalk Projects		100,000	50,000			50,000	MAP
31	D13 Paving & Sidewalk Projects		160,000	110,000			50,000	MAP
32	D14 Paving & Sidewalk Projects		100,000	50,000			50,000	MAP
33	D15 Paving & Sidewalk Projects		100,000	50,000			50,000	MAP
34	D21 Paving & Sidewalk Projects		160,000	110,000			50,000	MAP
35	D24 Paving & Sidewalk Projects		160,000	110,000			50,000	MAP
36	D25 Paving & Sidewalk Projects		210,000	160,000			50,000	MAP
37	D26 Paving & Sidewalk Projects		100,000	50,000			50,000	MAP
38	Paving & Sidewalk Projects in Districts 7,11,16,17,18,19,20,22,23		1,731,443	928,140			803,302	MAP/PAB
39	D9 Sidewalk Projects		16,931				16,931	PAB
40	D15 TARC Bus Stop Improvements		25,000	25,000				
41	D15 Garbage Carts		18,000	18,000				
42	D15 Alley Paving Projects		12,000	12,000				
43	D26 Capital Improvement Projects		60,000	60,000				
44	D17 TARC Bus Stop Improvements		26,700	26,700				
45	D17 & D18 Quiet Zone Projects		70,000	70,000				
46	South Pointe Common Project		25,000	25,000				
47	Herr Lane Study Project		50,000	50,000				
48	Alley Improvement Match Projects		100,000	35,000	45,000	10B	20,000	PAB
	Subtotal: Public Works & Assets	$ 24,125,000	$ 30,461,574	$ 2,846,340	$ 18,145,000		$ 9,470,233	
Codes & Regulations								
49	22nd Street Facility	110,000	110,000		110,000	20B		
	Subtotal: Codes & Regulations	$ 110,000	$ 110,000	$ -	$ 110,000		$ -	
CHIEF OF COMMUNITY BUILDING								
Parks & Recreation								
50	General Repair	850,000	850,000		850,000	N		
51	Deferred Maintenance	850,000	1,400,000		1,400,000	N		
52	Community Center Improvements	400,000	400,000	400,000				

LOUISVILLE METRO
CAPITAL PROJECTS TABLE
FISCAL YEAR 2016-2017

		Recommended Expenditure 2016-2017	Approved Expenditure 2016-2017	Capital Fund	Debt		Other	
53	Louisville Loop Riverbank Stabilization - Portland Wharf Park & Shawnee Park	1,217,000	1,217,000		617,000	N	600,000	F
54	Louisville Loop Land Acquisition	500,000	500,000		500,000	20B		
55	Shawnee Park Boat Ramp	200,000	200,000	50,000			150,000	F
56	William Harrison Park Improvements	175,000	175,000				175,000	CDBG
57	Russell Lee Park Walking Path Installation	100,000	100,000				100,000	CDBG
58	Wyandotte Park Improvements	250,000	250,000				250,000	CDBG
59	West Louisville Outdoor Learning Initiative	225,000	225,000				225,000	CDBG
60	D2 Park Improvement Projects		30,000	30,000				
61	D3 Park Improvement Projects		20,000	20,000				
62	D7 Park Plantation Playground Improvements		15,000	15,000				
63	D10 Joe Creason Park Walking Path		40,000	40,000				
64	D12 Park Improvement Projects		60,000	60,000				
65	D14 Park Improvement Projects		60,000	60,000				
66	Olmsted Match for Central Park Restrooms, Cherokee Pavilion and Iroquois Park Look-out		500,000		500,000	10B		
67	Locust Grove Improvements		225,000	25,000	200,000	10B		
68	Charlie Vettiner Park Improvements		305,400	155,400	150,000	N		
69	Waverly Dog Park Improvements		20,000	20,000				
70	Petersburg Park Ballfield Improvements		100,000	37,500			62,500	PAB
71	D23 Highview Park Bathroom Renovations		100,000	79,947			20,053	PAN
72	AB Sawyer Park Improvements		200,000	200,000				
73	Hayes Kennedy Park Cricket Pitch		125,000	125,000				
	Subtotal: Parks & Recreation	$ 4,767,000	$ 7,117,400	$ 1,317,847	$ 4,217,000		$ 1,582,553	
	Louisville Zoo							
74	Zoo Restrooms & Other Improvements	200,000	200,000				200,000	AR
75	Zoo Capital Campaign	1,500,000	1,500,000		500,000	20B	1,000,000	AR
76	Zoo General Repairs	800,000	800,000	500,000			300,000	AR
	Subtotal: Louisville Zoo	$ 2,500,000	$ 2,500,000	$ 500,000	$ 500,000		$ 1,500,000	
	Youth Detention Services							
77	Security Systems Upgrade	565,000	565,000		565,000	N		
78	Sally Port Roof Project	100,000	100,000		100,000	10B		
	Subtotal: Youth Detention Services	$ 665,000	$ 665,000	$ -	$ 665,000		$ -	
	CHIEF OF LOUISVILLE FORWARD							
	Economic Development							
79	Paristown Pointe	700,000	500,000		500,000	N		
80	Slugger Field Capital Improvements	4,000,000	4,000,000		4,000,000	20B		
	Subtotal: Economic Development	$ 4,700,000	$ 4,500,000	$ -	$ 4,500,000		$ -	
	Develop Louisville							
81	HOME Funds & Match	2,998,300	2,998,300	600,000			2,398,300	F
82	Develop Louisville Fund/Russell Neighborhood Commitment	750,000	750,000		750,000	N		
83	Choice Neighborhood Action Grant	1,875,000	1,875,000	375,000			1,500,000	F
84	Affordable Housing Trust Fund	2,500,000	2,500,000	2,500,000				

LOUISVILLE METRO
CAPITAL PROJECTS TABLE
FISCAL YEAR 2016-2017

		Recommended Expenditure 2016-2017	Approved Expenditure 2016-2017	Capital Fund	Debt		Other	
85	Home Repair - Emergency/ Exterior/Code Alleviation & Rental Rehabilitation	3,070,000	2,870,000				2,870,000	CDBG
86	Youthbuild Campus Expansion	400,000	400,000				400,000	CDBG
87	Russell Neighborhood Revitalization Strategy Area	1,000,000	1,000,000				1,000,000	CDBG
88	Choice Neighborhood Planning Grant	575,000	575,000	150,000			425,000	F
89	Tree Planting	600,000	500,000	500,000				
90	Comprehensive Plan	350,000	300,000	300,000				
91	West Louisville FoodPort	350,000	350,000	350,000				
92	Broadway Master Plan/MOVE Louisville	100,000	50,000	50,000				
93	Public Art Pilot Project	100,000	100,000	100,000				
94	Floyd's Fork Planning Study	100,000	100,000	100,000				
95	Botanical Garden Sidewalk Design	50,000	-					
96	Bike Share Project	63,500	60,000	60,000				
97	Oak Street Corridor Design	50,000	50,000				50,000	CDBG
98	Frankfort Avenue Sidewalk Extension Project		50,000	50,000				
99	Ramp and Barrier Removal Projects		236,000	36,000			200,000	CDBG
100	D10 Goss Avenue Streetscape Project		15,000	15,000				
	Subtotal: Develop Louisville	$ 14,931,800	$ 14,779,300	$ 5,186,000	$ 750,000		$ 8,843,300	
	CHIEF FINANCIAL OFFICER							
	Office of Management & Budget							
101	Tax Collection System	7,500,000	5,500,000		5,500,000	10B		
102	Newburg Site Renovation	3,200,000	3,200,000		3,200,000	20B		
103	Newburg Animal Shelter	3,400,000	3,400,000		3,400,000	20B		
104	Metro Hall Restoration	1,950,000	1,950,000		1,950,000	20B		
105	Facilities Deferred Maintenance	2,200,000	2,200,000	500,000	1,700,000	N		
106	City Hall Exterior Renovation	2,730,400	2,730,400		2,730,400	20B		
107	Hall of Justice Capital Improvements	250,000	250,000		250,000	20B		
108	Louisville Memorial Auditorium Roof Replacement	100,000	100,000		100,000	10B		
109	Vehicles/Equipment for Police	4,000,000	4,000,000		4,000,000	N		
110	Vehicles/Equipment for EMS/Fire	3,500,000	3,500,000		3,500,000	N		
111	Vehicles/Equipment for General Services	4,500,000	4,500,000	500,000	4,000,000	N		
	Subtotal: Office of Management & Budget	$ 33,330,400	$ 31,330,400	$ 1,000,000	$ 30,330,400		$ -	
	CHIEF OF PERFORMANCE & TECHNOLOGY							
	Department of Information Technology							
112	CRM & Work Order Management	6,200,000	3,800,000		3,800,000	10B		
113	Enhanced Network Infrastructure & CyberSecurity Phase II	640,000	640,000		640,000	N		
114	Metro TV Equipment Upgrade	260,000	260,000	260,000				
	Subtotal: Department of Information Technology	$ 7,100,000	$ 4,700,000	$ 260,000	$ 4,440,000		$ -	
	RELATED AGENCIES							
	Jefferson County Clerk							
115	Election Equipment Replacement	4,200,000	4,200,000		1,900,000	10B	2,300,000	F
	Subtotal: Jefferson County Clerk	$ 4,200,000	$ 4,200,000	$ -	$ 1,900,000		$ 2,300,000	

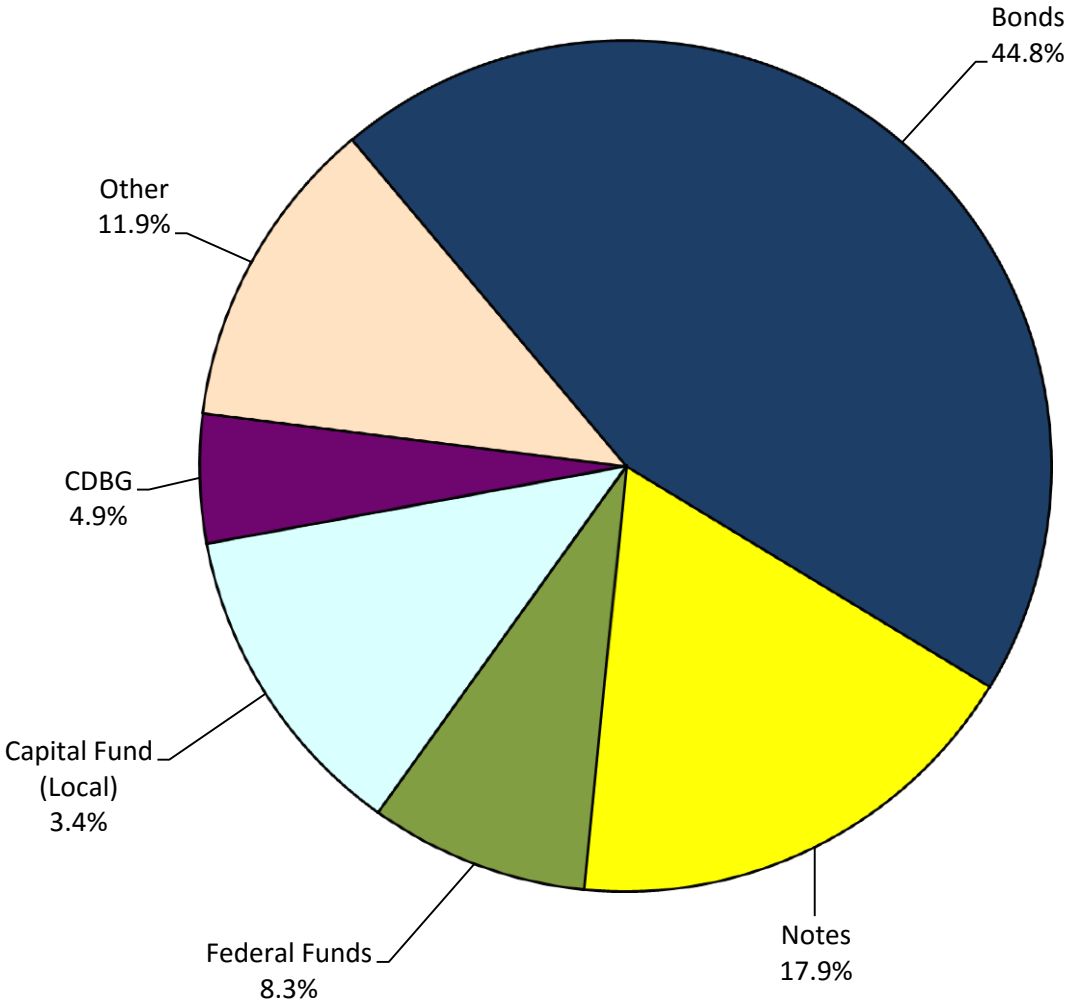
LOUISVILLE METRO
CAPITAL PROJECTS TABLE
FISCAL YEAR 2016-2017

		Recommended Expenditure 2016-2017	Approved Expenditure 2016-2017	Capital Fund	Debt		Other
Waterfront Development Corporation							
116	Waterfront Development Phase IV	950,000	950,000	500,000	450,000	20B	
Subtotal: Waterfront Development Corporation		$ 950,000	$ 950,000	$ 500,000	$ 450,000		$ -
Kentucky Science Center							
117	General Maintenance	50,000	50,000	50,000			
	Subtotal: Kentucky Science Center	$ 50,000	$ 50,000	$ 50,000	$ -		$ -
	GRAND TOTALS	**$ 107,847,800**	**$ 108,483,574**	**$ 13,456,487**	**$ 67,617,400**		**$ 27,409,686**

Legend of Debt and Other Fund Source Abbreviations	**Subtotals**
AR = Agency Receipts	$ 1,500,000
10B = 10-Year Bond	30,700,000
20B = 20-Year Bond	17,565,400
CDBG = Community Development Block Grant	5,270,000
CRA = County Road Aid	600,000
F = Federal	8,966,600
Forf = Forfeiture Funds	1,858,700
MAP = Municipal Aid Program	5,801,844
N = Note	19,352,000
PAB = Previously Authorized Bond	450,890
PAN = Previously Authorized Note	281,653
S = State	2,680,000
Debt and Other Subtotal	**$ 95,027,086**
Capital Fund	13,456,487
GRAND TOTAL	**$ 108,483,574**

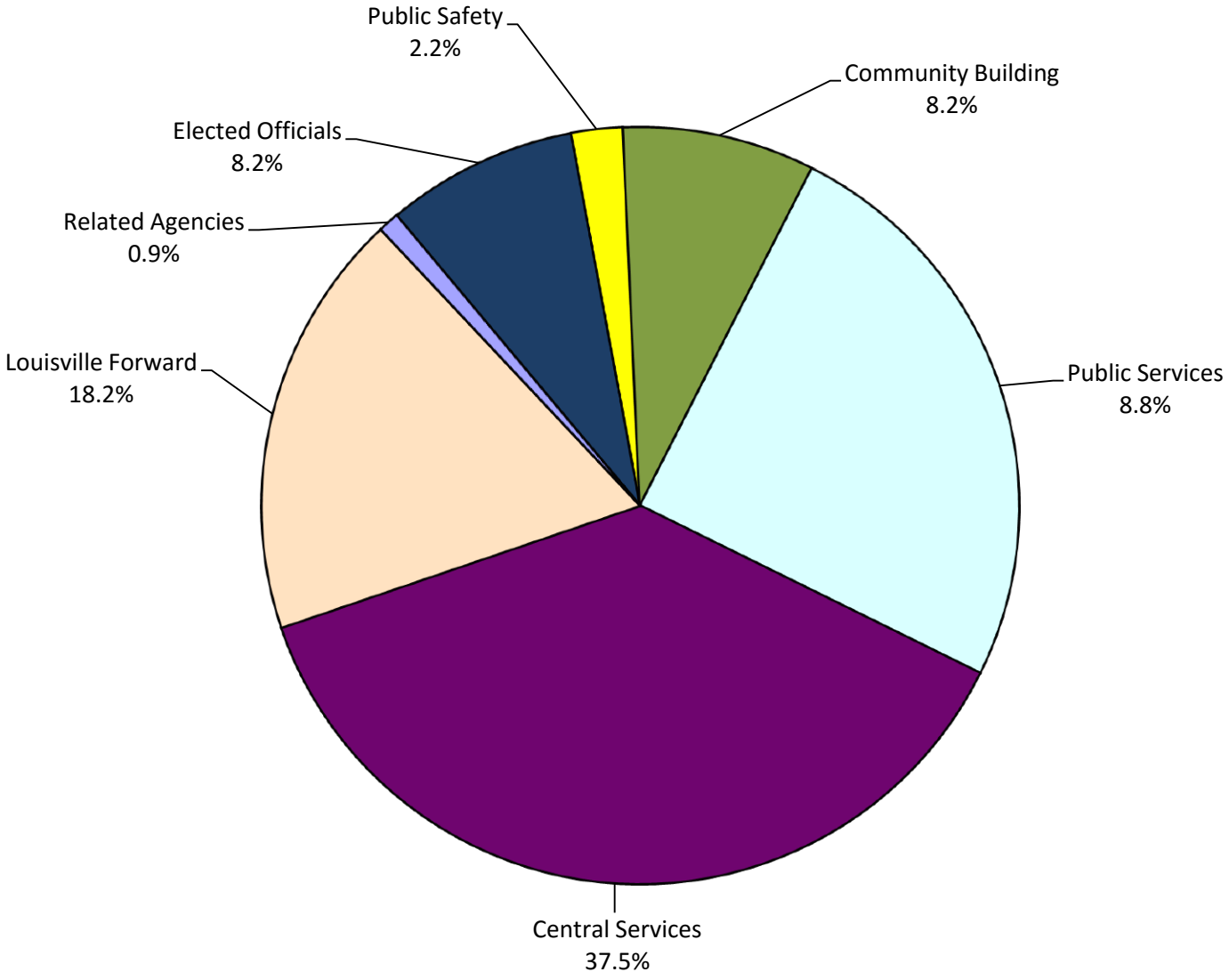
LOUISVILLE METRO
CAPITAL BUDGET
FISCAL YEAR 2016-2017

Funding Sources



LOUISVILLE METRO
CAPITAL APPROPRIATIONS
FISCAL YEAR 2016-2017

Appropriations by Function



LOUISVILLE METRO
CAPITAL PROJECT DESCRIPTIONS
FISCAL YEAR 2016-2017

Project # 1 **Council Infrastructure Fund**

Agency: Louisville Metro Council

This project originally provided funding in the amount of $100,000 to each of the 26 Council Districts, for a total of $2,600,000. $1,300,000 has been appropriated for paving and/or sidewalk projects (see projects 21 – 38). $453,700 has been appropriated for various other capital projects. The remaining $846,300 will be re-appropriated through a Council Committee process to fund future projects within eligible districts.

Total Amount	**846,300**
Capital Fund	846,300

Goal(s) Invest in our People and Neighborhoods

Project # 2 **Federal Forfeiture Funds Projects**

Agency: Louisville Metro Police Department

Federal forfeiture funds will be used to fund standard-issue Body Armor, Heavy body armor for SWAT Team, 12 WEB RMS SQL Server licenses and other police equipment and services.

Total Amount	**965,500**
Forfeiture	965,500

Goal(s) Deliver Excellent City Services

Project # 3 **State Forfeiture Funds Projects**

Agency: Louisville Metro Police Department

State forfeiture funds will be used to fund a number of law enforcement programs and projects, including, but not limited to law enforcement equipment, upgrades at LMPD facilities and data network improvements. Planned projects include Metro Watch Camera Expansion, Bomb Squad tactical tool and rip kit, Unmanned Aerial System (UAS), TASER Transition, Investigative Technology, Lightweight Protection Shields and other police equipment and services.

Total Amount	**893,200**
Forfeiture	893,200

Goal(s) Deliver Excellent City Services

LOUISVILLE METRO
CAPITAL PROJECT DESCRIPTIONS
FISCAL YEAR 2016-2017

Project # 4 **Mobile Data Terminals - JAG**

Agency: Louisville Metro Police Department

The Justice Assistance Grant (JAG) will provide funding to replace mobile data terminals and associated equipment used by on-duty officers to link to various networks for information required to carry out job-related duties. This equipment improves the accuracy and speed of access to information assuring proper action is taken by the officer. The majority of reporting done by police officers is through electronic means. This equipment will facilitate the preparation of various police reports.

Total Amount	**547,000**
Federal	547,000

Goal(s) Deliver Excellent City Services

Project # 5 **Port Security Grant Match**

Agency: Criminal Justice Commission

The Federal Port Security Grant Funds are used to match local funding for the purchase of equipment, software, training and services to enhance the safety and security of the Port of Louisville. Funding for cameras on the waterfront is a portion of what's included, as well as Dive Team and River Patrol equipment.

Total Amount	**1,307,900**
Federal	1,046,300
PAN	261,600

Goal(s) Deliver Excellent City Services

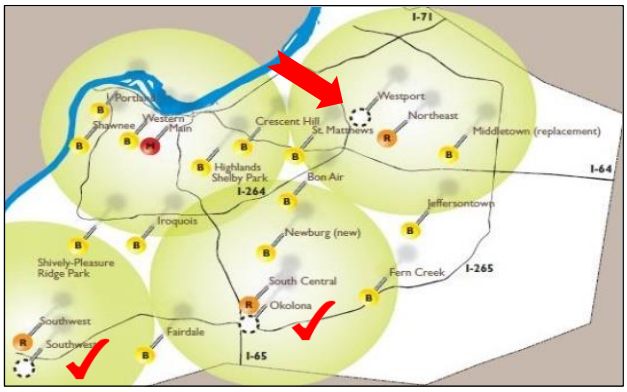
Project # 6 **Northeast Regional Library - Design**

Agency: Louisville Free Public Library

This project funds schematic design and design development for the final of the three regional libraries planned in the Library's Master Plan. The Southwest Regional Library (first of three) was opened in FY15 and the South Central Regional Library (second of three) will open in FY17. The new 40,000 square foot, state-of-the-art Northeast Regional Library will be located at 1 Bellevoir Court. Construction funding will be requested in FY18 and operational costs in FY19.

Total Amount	**650,000**
Capital Fund	650,000

Goal(s) Invest in our People and Neighborhoods



LOUISVILLE METRO
CAPITAL PROJECT DESCRIPTIONS
FISCAL YEAR 2016-2017

Project # 7 **General Repairs**

Agency: Louisville Free Public Library

This project funds general repairs and scheduled building systems replacement for the Library's 18 branches. The project will address ongoing major repairs in the building systems and related structural maintenance and related projects.

Total Amount	**300,000**
Capital Fund	300,000

Goal(s) Invest in our People and Neighborhoods

Project # 8 **Audio/Video Distribution System Upgrade**

Agency: Emergency Services

Audio-visual equipment and software to refresh and modernize the distribution system that provides situational awareness for the 911 Center, Emergency Operations Center, back-up center and EMS. This project supports situational awareness during weather- and disaster-related incidents.

Total Amount	**680,000**
Note	680,000

Goal(s) Deliver Excellent City Services

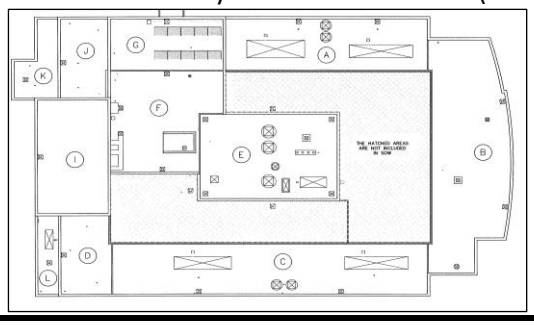
Project # 9 **Jail Facility Roof Replacement Phase II - MJC & CCC**

Agency: Department of Corrections

This project funds the removal and replacement of sections of the existing roof at the Main Jail Complex (MJC) that were not addressed in the first phase of the project that was funded in FY16, as well as removal and replacement of sections of the Community Corrections Center (CCC) roof as dictated by need/priority.

Total Amount	**475,000**
Bond	475,000

Goal(s) Deliver Excellent City Services



LOUISVILLE METRO
CAPITAL PROJECT DESCRIPTIONS
FISCAL YEAR 2016-2017

Project # 10 **Main Jail Door Sensor Replacement**

Agency: Department of Corrections

This project funds framing, door replacement, hardware, air system and/or electronic controls for malfunctioning, outdated equipment in the Main Jail Complex.

Total Amount	**35,000**
Bond	35,000

Goal(s) Deliver Excellent City Services

Project # 11 **Main Jail Fire Life Safety Repairs**

Agency: Department of Corrections

This project funds smoke detectors, security cage coverings and/or heat sensors in the kitchen and mechanical rooms.

Total Amount	**25,000**
Bond	25,000

Goal(s) Deliver Excellent City Services

Project # 12 **Main Jail Smoke Evacuation and Damper Project**

Agency: Department of Corrections

This project funds smoke evacuation and damper, including but not limited to repair of actuators, damper doors, duct work and control boxes.

Total Amount	**25,000**
Bond	25,000

Goal(s) Deliver Excellent City Services

LOUISVILLE METRO
CAPITAL PROJECT DESCRIPTIONS
FISCAL YEAR 2016-2017

Project # 13 **Hall of Justice Lock Hardware for Doors Upgrades**

Agency: Department of Corrections

This project funds the replacement of 40 security doors, door hardware and connection to the access control system in the Hall of Justice.

Total Amount	**370,000**
Bond	370,000

Goal(s) Deliver Excellent City Services

Project # 14 **Metro Street Improvements**

Agency: Public Works & Assets

This project funds milling, paving and concrete pavement repairs on Metro-owned roads. Included as part of these improvements will be the maintenance of curb ramps and sidewalks in accordance with Metro's ADA transition plan, associated items and equipment as necessary to properly complete the road work, and contractual engineering and inspection services necessary for completing these projects. This will help to address a portion of the approximately 600 miles of sub-standard metro roadways. This project also funds West Louisville Street Rehabilitation.

Total Amount	**19,800,000**
Bond	14,859,000
MAP	2,961,000
State	1,980,000

Goal(s) Deliver Excellent City Services

LOUISVILLE METRO
CAPITAL PROJECT DESCRIPTIONS
FISCAL YEAR 2016-2017

Project # 15 **Bridge/Cross Drain Repairs & Replacements**

Agency: Public Works & Assets

This project funds high priority bridge repairs and replacement located throughout the Louisville Metro area. Repairs include, but are not limited to, Chenoweth Run Road, Wolf Pen Branch Road, Farmers Lane and Southern Watterson Trail. Replacements include, but are not limited to, Hikes Lane, Browns Lane, East Indian Trail, River Road, Chenoweth Run Road, Klondike Lane, Roederer Drive and Watterson Trail.

Total Amount	**1,539,000**
MAP	1,039,000
CRA	500,000

Goal(s) Deliver Excellent City Services

Project # 16 **Signs and Markings**

Agency: Public Works & Assets

This project is for the purchase of materials and services for required traffic control signs, including but not limited to, stop signs, street name signs and regulator signs. It also represents funding for the installation of pavement markings, including but not limited to, roadway centerlines, roadway edge lines, stop bars, turning arrows, crosswalks, etc. Public Works & Assets (PWA) is required by Kentucky Law to install and maintain traffic control signage and pavement markings on all roadways maintained by PWA to ensure the continued improvement to pedestrian, motor and vehicle safety.

Total Amount	**500,000**
MAP	500,000

Goal(s) Deliver Excellent City Services

LOUISVILLE METRO
CAPITAL PROJECT DESCRIPTIONS
FISCAL YEAR 2016-2017

Project # 17 **Guardrail Replacement**

Agency: Public Works & Assets

This project will replace substantial sections of old and damaged guardrail along Metro roads and remove any immediate hazard by refurbishing or replacing existing sub-standard infrastructure. Replacing aged and weakened railing eliminates safety hazards for the motoring public and continues to improve Metro's motor vehicle safety.

Total Amount	**100,000**
CRA	100,000

Goal(s) Deliver Excellent City Services

Project # 18 **Metro Sidewalk Repair Program**

Agency: Public Works & Assets

This project is for repair of sidewalks rated four or five (five-point scale with five as the lowest rating) that have been reported through the MetroCall system. This includes, but is not limited to, the sidewalks that have been reported as impassable, which will improve mobility, accessibility and safe pedestrian travel. This project also includes sidewalk grinding contract work to eliminate tripping hazards rated two or three across wide areas of Metro. This project will also provide matching funds for a state grant for the rehabilitation of sidewalks on Hill Street between 6th Street and 7th Street. The Central Business District Project will also receive funds through this project.

Total Amount	**3,933,000**
Capital Fund	342,000
Bond	2,891,000
State	700,000

Goal(s) Deliver Excellent City Services

Project # 19 **Bicycle Infrastructure**

Agency: Public Works & Assets

This project funds the expansion of the bicycle network to public roads within Metro Louisville.

Total Amount	**350,000**
Bond	350,000

Goal(s) Deliver Excellent City Services

LOUISVILLE METRO
CAPITAL PROJECT DESCRIPTIONS
FISCAL YEAR 2016-2017

Project # 20 **Utility Location RFID System**

Agency: Public Works & Assets

This project funds an electronic tracking system for pavement restoration at utility cuts in the roadway. Radio Frequency Identification (RFID) tags embedded in the patch will contain information regarding the repair and the parties responsible for restoration and warranty work.

Total Amount	**45,000**
Capital Fund	45,000

Goal(s) Deliver Excellent City Services

Project # 21-38 **D1 Paving & Sidewalk Projects**

Agency: Public Works & Assets

The Council Infrastructure Funds of $50,000 per District, originally a part of Project 1, is matched with an additional $1,300,000, originally in Metro Street Improvements, Project 14, as well as $1,190,943 from other funding sources. These projects will fund neighborhood right-of-way improvement projects, including but not limited to, roadway paving, roadway rehabilitation, sidewalk repair and new sidewalk construction as identified by each Council Member within their district, in coordination with Public Works & Assets, and will be reported to the Appropriations, NDF and CIF Committee during the first quarter of Fiscal Year 2016 – 2017. Any additions or deletions to the preliminary report will be authorized by the District Council Member through the Council-approved process.

Total Amount	**3,790,943**
Capital Fund	2,137,640
PAB	351,459
MAP	1,301,844

Goal(s) Deliver Excellent City Services
Invest in our People and Neighborhoods

LOUISVILLE METRO
CAPITAL PROJECT DESCRIPTIONS
FISCAL YEAR 2016-2017

Project # 39 **D9 Sidewalk Projects**

Agency: Public Works & Assets

This project funds paving and sidewalk projects in District 9.

Total Amount	**16,931**
PAB	16,931

Goal(s) Deliver Excellent City Services

Project # 40 **D15 TARC Bus Stop Improvements**

Agency: Public Works & Assets

This project funds Transit Authority of River City (TARC) bus stops in District 15 as determined by TARC and the District 15 Council Member.

Total Amount	**25,000**
Capital Fund	25,000

Goal(s) Deliver Excellent City Services

Project # 41 **D15 Garbage Carts**

Agency: Public Works & Assets

This project funds alley paving projects in District 15 as determined by Metro's Solid Waste Management District and the District 15 Council Member.

Total Amount	**18,000**
Capital Fund	18,000

Goal(s) Deliver Excellent City Services

Project # 42 **D15 Alley Paving Projects**

Agency: Public Works & Assets

This project is a match for Project 48 (Alley Improvement Match Projects) to pave the alley between 2nd and 3rd Streets from Whitney Avenue to Fairmont.

Total Amount	**12,000**
Capital Fund	12,000

Goal(s) Deliver Excellent City Services

LOUISVILLE METRO
CAPITAL PROJECT DESCRIPTIONS
FISCAL YEAR 2016-2017

Project # 43 **D26 Capital Improvement Projects**

Agency: Public Works & Assets

This project funds public infrastructure projects in District 26 as identified by the District 26 Council Member.

Total Amount	**60,000**
Capital Fund	60,000

Goal(s) Deliver Excellent City Services

Project # 44 **D17 TARC Bus Stop Improvements**

Agency: Public Works & Assets

This project funds Transit Authority of River City (TARC) bus stops in District 17 as determined by TARC and the District 17 Council Member.

Total Amount	**26,700**
Capital Fund	26,700

Goal(s) Deliver Excellent City Services

Project # 45 **D17 & D18 Quiet Zone Projects**

Agency: Public Works & Assets

This project supplements funding from FY14 Project 56 (Quiet Zone - Old Harrods Creek Road and UPS Drive) of $258,000. Additional funding is needed to replace some outdated technology at the crossing. The entire project includes the construction of new approaches to the railroad tracks at Old Harrods Creek Road and UPS Drive to allow the intersections to qualify as a Quiet Zone. This would reduce noise for the residents and allow for safety improvements to the approaches. The railroad crossings are located in Districts 17 and 18 and the Quiet Zone would likely also impact residents in Districts 7 and 19.

Total Amount	**70,000**
Capital Fund	70,000

Goal(s) Deliver Excellent City Services

LOUISVILLE METRO
CAPITAL PROJECT DESCRIPTIONS
FISCAL YEAR 2016-2017

Project # 46 **South Pointe Common Project**

Agency: Public Works & Assets

This project supplements funding from FY15 Project 50 (South Pointe Common) of $400,000 and $25,000 from Ordinance 041 Series 2016 (mid-year Capital adjustment). The project includes constructing a road from Brentlinger Lane to Bates Elementary School (Bardstown Road), a requirement of the South Pointe Common Development.

Total Amount	**25,000**
Capital Fund	25,000

Goal(s) Deliver Excellent City Services

Project # 47 **Herr Lane Study Project**

Agency: Public Works & Assets

This project funds design of potential changes to Herr Lane including, but not limited to, new sidewalks and a center turn lane from Hwy 22 to Westport Road.

Total Amount	**50,000**
Capital Fund	50,000

Goal(s) Deliver Excellent City Services

Project # 48 **Alley Improvement Match Projects**

Agency: Public Works & Assets

This project funds alley improvement in Metro which must be matched 50/50 by the council members' capital infrastructure fund or other council capital funds through the Appropriations, NDF (Neighborhood Development Funds) and CIF (Capital Infrastructure Funds) Committee process. Each alley project is limited to $10,000 from this match account and all requests must be appropriated by December 31, 2016.

Total Amount	**100,000**
Capital Fund	35,000
Bond	45,000
PAB	20,000

Goal(s) Deliver Excellent City Services

LOUISVILLE METRO
CAPITAL PROJECT DESCRIPTIONS
FISCAL YEAR 2016-2017

Project # 49 **22nd Street Facility**

Agency: Codes & Regulations

This project funds exterior and interior improvements to the 22nd Street Facility including, but not limited to, drainage, lighting, additional asphalt and a new break room. These improvements will enhance the security and functionality of the building.

Total Amount	**110,000**
Bond	110,000

Goal(s) Invest in our People and Neighborhoods

Project # 50 **General Repair**

Agency: Parks & Recreation

This project funds repairs and renovations, in addition to handling unexpected damages during the year, with emphasis on repairs necessary to ensure public safety and keep facilities open. These projects will ensure continued enjoyment and safety of facilities for the public.

Total Amount	**850,000**
Note	850,000

Goal(s) Invest in our People and Neighborhoods

Project # 51 **Deferred Maintenance**

Agency: Parks & Recreation

This project funds deferred maintenance projects that include, but are not limited to, the following: repair or replacement of HVAC systems, roofs, tennis courts, basketball courts, windows and playgrounds. These projects will ensure continued enjoyment and safety of facilities for the public. Funds totaling $415,000 may also be spent on small equipment replacement (mowers, trimmers, vehicles, trailers, blowers) and tree planting and maintenance.

Total Amount	**1,400,000**
Note	1,400,000

Goal(s) Invest in our People and Neighborhoods

LOUISVILLE METRO
CAPITAL PROJECT DESCRIPTIONS
FISCAL YEAR 2016-2017

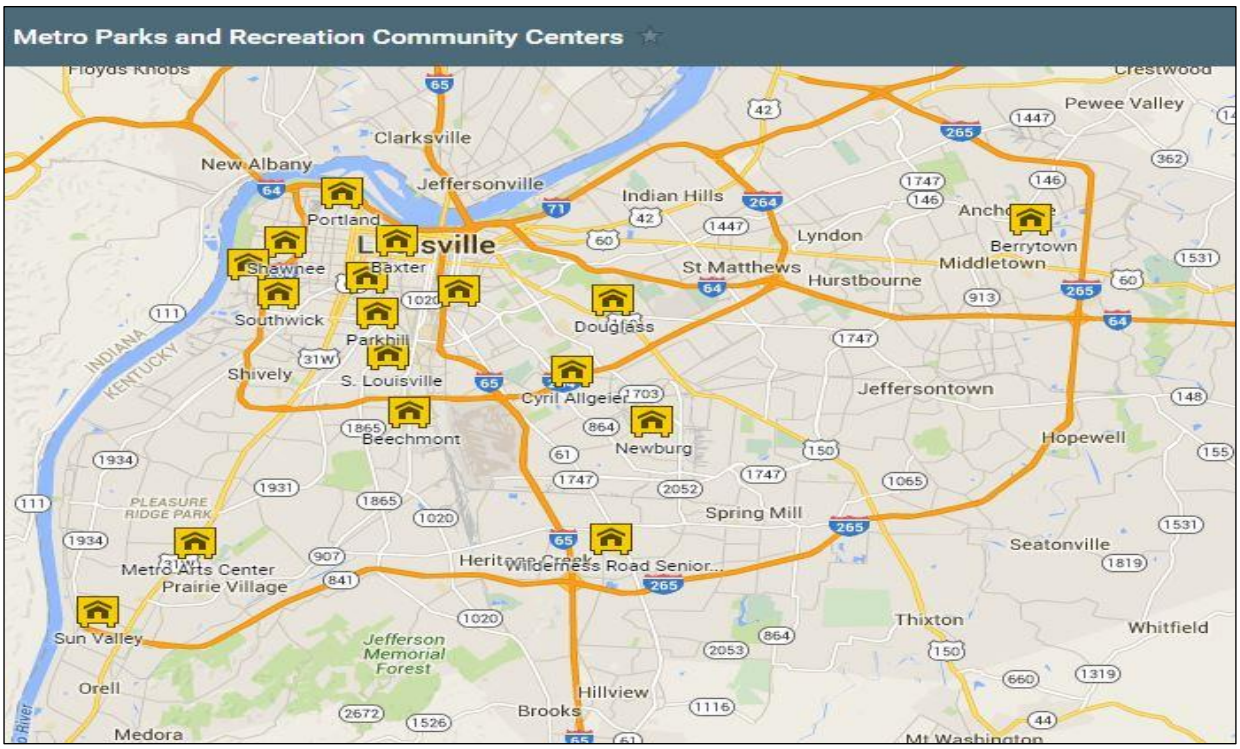
Project # 52 **Community Center Improvements**

Agency: Parks & Recreation

This project funds community center renovations to address accessibility challenges, fire and safety code requirements, wireless Internet connections and interior/exterior improvements.

Total Amount	**400,000**
Capital Fund	400,000

Goal(s) Invest in our People and Neighborhoods



Project # 53 **Louisville Loop Riverbank Stabilization - Portland Wharf Park & Shawnee Park**

Agency: Parks & Recreation

This project will supplement funds approved in FY16 to fully fund the design and construction of the riverbank stabilization at the Portland Wharf Park and Shawnee Park. The total cost of the riverbank stabilization is estimated to be $2,842,000. The US Army Corp of Engineers will share in the cost of the project. The riverbank stabilization work is part of the Louisville Loop project, a multi-use path planned to cover 100 miles around Metro Louisville.

Total Amount	**1,217,000**
Note	617,000
Federal	600,000

Goal(s) Invest in our People and Neighborhoods

LOUISVILLE METRO
CAPITAL PROJECT DESCRIPTIONS
FISCAL YEAR 2016-2017

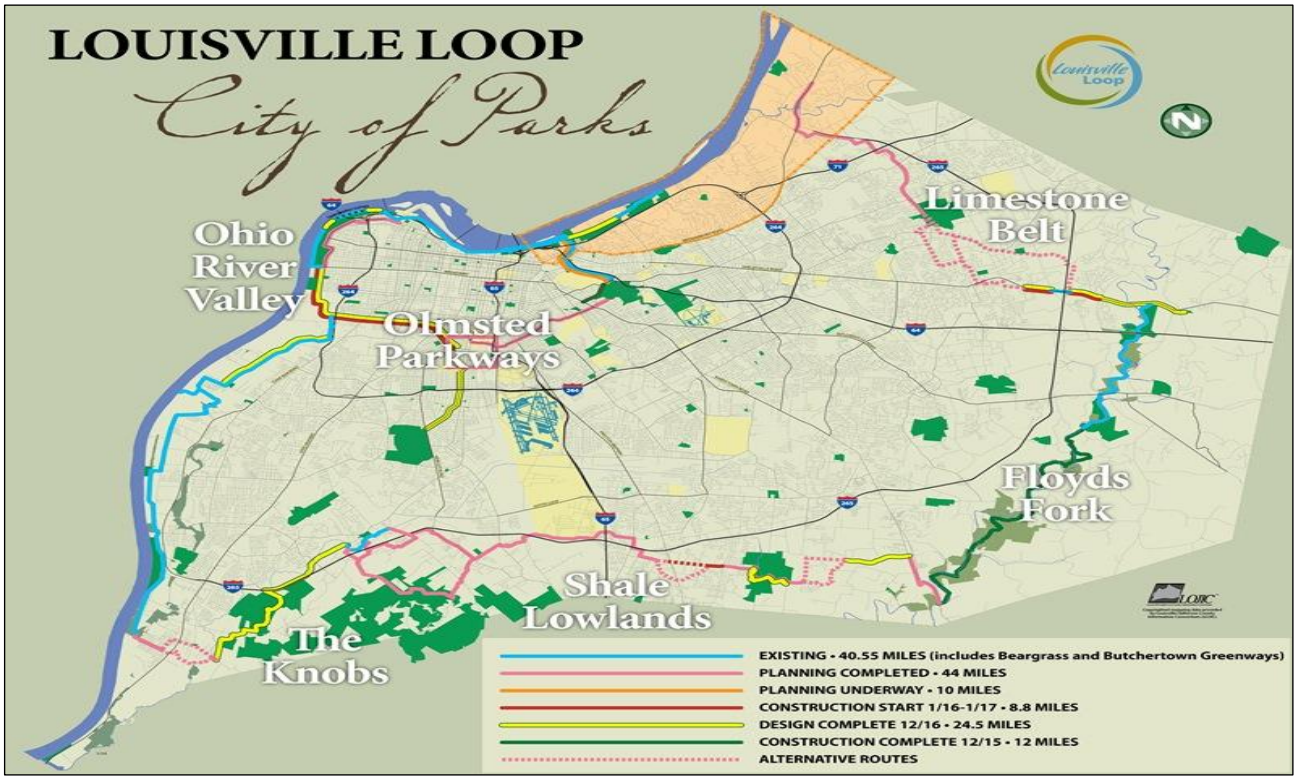
Project # 54 **Louisville Loop Land Acquisition**

Agency: Parks & Recreation

This project funds land acquisitions necessary to advance the Louisville Loop project.

Total Amount	**500,000**
Bond	500,000

Goal(s) Invest in our People and Neighborhoods



Project # 55 **Shawnee Park Boat Ramp**

Agency: Parks & Recreation

This project funds the construction of a new public boat ramp at Shawnee Park. An agreement with the Kentucky Department of Fish & Wildlife Resources (KDFWR) is being developed for design and construction. Metro will also partner with KDFWR to maintain the boat ramp.

Total Amount	**200,000**
Capital Fund	50,000
Federal	150,000

Goal(s) Invest in our People and Neighborhoods

LOUISVILLE METRO
CAPITAL PROJECT DESCRIPTIONS
FISCAL YEAR 2016-2017

Project # 56 **William Harrison Park Improvements**

Agency: Parks & Recreation

This project funds improvements to amenities such as a basketball court and playground at William Harrison Park.

Total Amount	**175,000**
CDBG	175,000

Goal(s) Invest in our People and Neighborhoods

Project # 57 **Russell Lee Park Walking Path Installation**

Agency: Parks & Recreation

This project funds the addition of a walking path to Russell Lee Park.

Total Amount	**100,000**
CDBG	100,000

Goal(s) Invest in our People and Neighborhoods

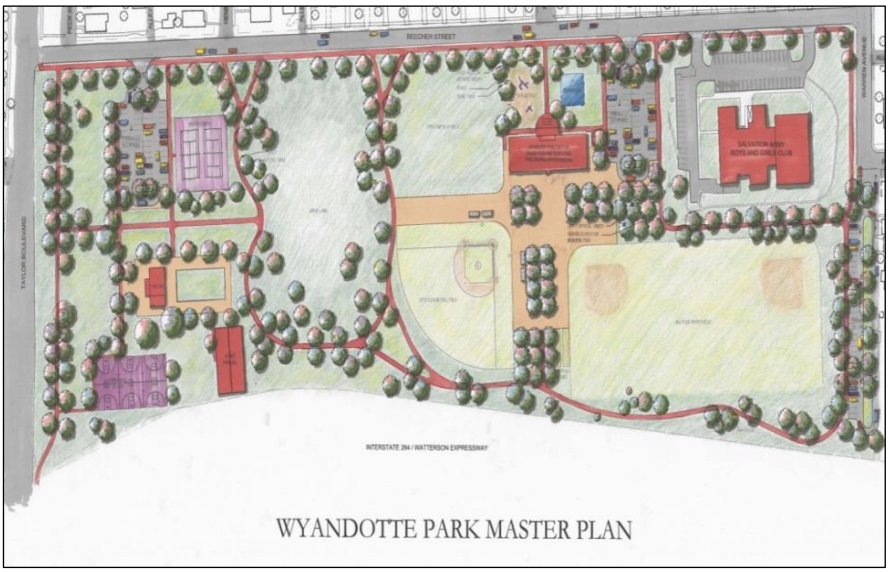
Project # 58 **Wyandotte Park Improvements**

Agency: Parks & Recreation

This project funds improvements at Wyandotte Park such as a basketball court upgrade, benches, outdoor exercise equipment, a parking lot and beautification.

Total Amount	**250,000**
CDBG	250,000

Goal(s) Invest in our People and Neighborhoods



LOUISVILLE METRO
CAPITAL PROJECT DESCRIPTIONS
FISCAL YEAR 2016-2017

Project # 59 **West Louisville Outdoor Learning Initiative**

Agency: Parks & Recreation

This project consists of the creation of the Shawnee Outdoor Learning Center as a base for environmental education and outdoor recreational programming. Also included are new outdoor amenities at Chickasaw Park.

Total Amount	**225,000**
CDBG	225,000

Goal(s) Invest in our People and Neighborhoods

Project # 60 **D2 Park Improvement Projects**

Agency: Parks & Recreation

This project funds public infrastructure projects in District 2 parks as identified by the District 2 Council Member.

Total Amount	**30,000**
Capital Fund	30,000

Goal(s) Invest in our People and Neighborhoods

Project # 61 **D3 Park Improvement Projects**

Agency: Parks & Recreation

Funding for public infrastructure projects in District 3 parks as identified by the District 3 Council Member. Ordinance 102 Series 2016 restricts use of these funds pending a commitment by Metro Parks to match this amount from FY17 Project 51 (Parks Deferred Maintenance).

Total Amount	**20,000**
Capital Fund	20,000

Goal(s) Invest in our People and Neighborhoods

LOUISVILLE METRO
CAPITAL PROJECT DESCRIPTIONS
FISCAL YEAR 2016-2017

Project # 62 **D7 Park Plantation Playground Improvements**

Agency: Parks & Recreation

This project funds playground equipment at Park Plantation in partnership with the City of Plantation.

Total Amount	**15,000**
Capital Fund	15,000

Goal(s) Invest in our People and Neighborhoods

Project # 63 **D10 Joe Creason Park Walking Path**

Agency: Parks & Recreation

This project funds the construction of a multi-use path to connect Joe Creason Park to other areas to provide alternate means of travel for pedestrians and cyclists.

Total Amount	**40,000**
Capital Fund	40,000

Project # 64 **D12 Park Improvement Projects**

Agency: Parks & Recreation

This project funds technology improvements or other park amenities in District 12 parks as identified by the District 12 Council Member.

Total Amount	**60,000**
Capital Fund	60,000

Goal(s) Invest in our People and Neighborhoods

LOUISVILLE METRO
CAPITAL PROJECT DESCRIPTIONS
FISCAL YEAR 2016-2017

Project # 65 **D14 Park Improvement Projects**

Agency: Parks & Recreation

This project funds public infrastructure projects in District 14 parks as identified by the District 14 Council Member.

Total Amount	**60,000**
Capital Fund	60,000

Goal(s) Invest in our People and Neighborhoods

Project # 66 **Olmsted Match for Central Park Restrooms, Cherokee Pavilion and Iroquois Park Look-out**

Agency: Parks & Recreation

This project provides match funding for improvements to Central Park Restrooms, Cherokee Pavilion and Iroquois Park Overlook for a grant from the Olmsted Foundation.

Total Amount	**500,000**
Bond	500,000

Goal(s) Invest in our People and Neighborhoods

Project # 67 **Locust Grove Improvements**

Agency: Parks & Recreation

This project provides funding for a portion of the Locust Grove Master Plan Implementation including, but not limited to, tuck-pointing the brickwork, adding humidity controls to the HVAC system and roof cornice replacement.

Total Amount	**225,000**
Capital Fund	25,000
Bond	200,000

Goal(s) Invest in our People and Neighborhoods

LOUISVILLE METRO
CAPITAL PROJECT DESCRIPTIONS
FISCAL YEAR 2016-2017

Project # 68 **Charlie Vettiner Park Improvements**

Agency: Parks & Recreation

This project funds the continuation of the Charlie Vettiner Park Master Plan implementation.

Total Amount	**305,400**
Capital Fund	155,400
Note	150,000

Goal(s) Invest in our People and Neighborhoods

Project # 69 **Waverly Dog Park Improvements**

Agency: Parks & Recreation

This project funds public water infrastructure at the Waverly Dog Park.

Total Amount	**20,000**
Capital Fund	20,000

Goal(s) Invest in our People and Neighborhoods

Project # 70 **Petersburg Park Ballfield Improvements**

Agency: Parks & Recreation

This project funds improvements to the ballfields at Petersburg Park.

Total Amount	**100,000**
Capital Fund	37,500
PAB	62,500

Goal(s) Invest in our People and Neighborhoods

Project # 71 **D23 Highview Park Bathroom Renovations**

Agency: Parks & Recreation

This project supplements previously appropriated funds to complete the Highview Park Bathroom Renovations for a total project cost of $300,000.

Total Amount	**100,000**
Capital Fund	79,947
PAN	20,053

Goal(s) Invest in our People and Neighborhoods

LOUISVILLE METRO
CAPITAL PROJECT DESCRIPTIONS
FISCAL YEAR 2016-2017

Project # 72 **AB Sawyer Park Improvements**

Agency: Parks & Recreation

This project supplements funding of Phase I of the AB Sawyer Master Plan Implementation.

Total Amount	**200,000**
Capital Fund	200,000

Goal(s) Invest in our People and Neighborhoods

Project # 73 **Hayes Kennedy Park Cricket Pitch**

Agency: Parks & Recreation

This project funds a Cricket Pitch at Hayes Kennedy Park. Along with other amenities in the park, this project completes what is needed for Cricket Pitch tournaments, adding economic value to the area.

Total Amount	**125,000**
Capital Fund	125,000

Goal(s) Invest in our People and Neighborhoods

Project # 74 **Zoo Restrooms & Other Improvements**

Agency: Louisville Zoo

This project funds the construction of restrooms and other improvements at Lakeside Café.

Total Amount	**200,000**
Agency Receipts	200,000

Goal(s) Invest in our People and Neighborhoods

LOUISVILLE METRO
CAPITAL PROJECT DESCRIPTIONS
FISCAL YEAR 2016-2017

Project # 75 **Zoo Capital Campaign**

Agency: Louisville Zoo

This project funds capital improvements to support the Zoo's $10.4 million Leadership Capital Campaign goal.

Total Amount	**1,500,000**
Bond	500,000
Agency Receipts	1,000,000

Goal(s) Invest in our People and Neighborhoods

Project # 76 **Zoo General Repairs**

Agency: Louisville Zoo

This project provides for Zoo maintenance and general repairs, such as: HVAC replacement; life support systems maintenance; door replacement to meet USDA accreditation requirements; roof replacements; paving repairs throughout the Zoo; and other projects as funding allows.

Total Amount	**800,000**
Capital Fund	500,000
Agency Receipts	300,000

Goal(s) Invest in our People and Neighborhoods

LOUISVILLE METRO
CAPITAL PROJECT DESCRIPTIONS
FISCAL YEAR 2016-2017

Project # 77 **Security Systems Upgrade**

Agency: Youth Detention Services

This project supplements funding approved in FY14 to complete an upgrade to security systems, including, but not limited to, replacement of outdated programmable logic controls and front-end touch screen equipment for doors, door controls and cameras.

Total Amount	**565,000**
Note	565,000

Goal(s) Deliver Excellent City Services

Project # 78 **Sally Port Roof Project**

Agency: Youth Detention Services

This project funds the addition of a roof to the Sally Port. The roof will help reduce unsafe conditions, provide a location to retreat in the event of an emergency building evacuation, and will help reduce potential accidents/hazards due to inclement weather especially when transporting youth.

Total Amount	**100,000**
Bond	100,000

Goal(s) Deliver Excellent City Services

LOUISVILLE METRO
CAPITAL PROJECT DESCRIPTIONS
FISCAL YEAR 2016-2017

Project # 79 **Paristown Pointe**

Agency: Economic Development

This project funds improvements to sidewalks and other public infrastructure along Swan Street, Vine Street and Brent Street in the Paristown Pointe Neighborhood, bounded by East Breckinridge Street, Swan Street, East Broadway, and Barret Avenue, to complement planned area investments, including the development of a new performance space for the Kentucky Center for the Performing Arts and related economic development projects.

Total Amount	**500,000**
Note	500,000

Goal(s) Create Plans for a Vibrant Future

Project # 80 **Slugger Field Capital Improvements**

Agency: Economic Development

This project provides funds to support facility repairs and upgrades, including but not limited to the replacement of mechanical and electrical systems. This project will replace and/or modernize these systems due to many of those systems having reached the end of, or surpassed, their useful life. The project will increase the life of the stadium, keep the park competitive with other minor league stadiums, and maintain the excellent fan experience at the park for both baseball and soccer fans.

Total Amount	**4,000,000**
Bond	4,000,000

Goal(s) Invest in our People and Neighborhoods

LOUISVILLE METRO
CAPITAL PROJECT DESCRIPTIONS
FISCAL YEAR 2016-2017

Project # 81 **HOME Funds & Match**

Agency: Develop Louisville

HOME Investment Partnership Program is an entitlement HUD (US Department of Housing & Urban Development) grant program for the creation and preservation of affordable housing. The HOME program requires the expenditure of funds to be used only for housing. The goals of the program are to provide safe and decent housing to improve neighborhoods and provide a greater choice in the type and location of housing for low-to-moderate-income citizens of the community.

Total Amount	**2,998,300**
Capital Fund	600,000
Federal	2,398,300

Goal(s) Invest in our People and Neighborhoods

Project # 82 **Develop Louisville Fund/Russell Neighborhood Commitment**

Agency: Develop Louisville

This funding will be used for the following purposes, including but not limited to: land acquisition, vacant property mitigation, streetscape and other improvements to community and public assets, economic development, support for neighborhood wealth creation, and leverage of other financial and grant support opportunities. This commitment will strengthen Louisville's application for Choice Neighborhoods Implementation Grant funding and enhance development outcomes in Russell.

Total Amount	**750,000**
Note	750,000

Goal(s) Create Plans for a Vibrant Future

Project # 83 **Choice Neighborhood Action Grant**

Agency: Develop Louisville

This project funds a match for a Choice Neighborhoods Action Grant through HUD (US Department of Housing & Urban Development) to be used for "Action Activities," which are physical, community, or economic development projects that enhance and accelerate the transformation of the neighborhood. These tangible, early actions help communities build momentum for the transition from planning to implementation of their Transformation Plans.

Total Amount	**1,875,000**
Capital Fund	375,000
Federal	1,500,000

Goal(s) Invest in our People and Neighborhoods

LOUISVILLE METRO
CAPITAL PROJECT DESCRIPTIONS
FISCAL YEAR 2016-2017

Project # 84 **Affordable Housing Trust Fund**

Agency: Develop Louisville

This project is a grant to further the goal of increased affordable housing in Louisville.

Total Amount	**2,500,000**
Capital Fund	2,500,000

Goal(s) Invest in our People and Neighborhoods

Project # 85 **Home Repair - Emergency/Exterior/Code Alleviation & Rental Rehabilitation**

Agency: Develop Louisville

This project includes assistance to low-to-moderate-income owner-occupants through homeowner rehabilitation programs both Metro-wide and in targeted areas. It also provides funding for rehabilitation of rental units to benefit low-to-moderate-income tenants, either for preservation of rental units or creation of new units through adaptive reuse of vacant buildings.

Total Amount	**2,870,000**
CDBG	2,870,000

Goal(s) Invest in our People and Neighborhoods

Project # 86 **Youthbuild Campus Expansion**

Agency: Develop Louisville

This project funds the expansion of the Youthbuild Campus by providing funding toward the construction of an educational training and workforce development center.

Total Amount	**400,000**
CDBG	400,000

Goal(s) Invest in our People and Neighborhoods

LOUISVILLE METRO
CAPITAL PROJECT DESCRIPTIONS
FISCAL YEAR 2016-2017

Project # 87 **Russell Neighborhood Revitalization Strategy Area**

Agency: Develop Louisville

This project includes funding for the Russell Neighborhood Revitalization Strategy Area (NRSA) plan to include homeowner and rental rehabilitation, economic development initiatives, and demolition activities within Russell neighborhood boundaries.

Total Amount	**1,000,000**
CDBG	1,000,000

Goal(s) Invest in our People and Neighborhoods

Project # 88 **Choice Neighborhood Planning Grant**

Agency: Develop Louisville

This project funds an ongoing project to increase mixed-use and mixed-income housing in the Russell Neighborhood. This funding satisfies Metro's full match requirement for the HUD (US Department of Housing & Urban Development) Planning Grant.

Total Amount	**575,000**
Capital Fund	150,000
Federal	425,000

Goal(s) Invest in our People and Neighborhoods

Project # 89 **Tree Planting**

Agency: Develop Louisville

This project funds an ongoing effort to increase the city tree canopy. These funds will be used for planting, maintenance and removal of diseased or dead trees. A grant of $50,000 will be given to the Louisville Nature Center and a second grant of $50,000 will be given to Louisville Grows to provide free trees to Louisville residents.

Total Amount	**500,000**
Capital Fund	500,000

Goal(s) Invest in our People and Neighborhoods

LOUISVILLE METRO
CAPITAL PROJECT DESCRIPTIONS
FISCAL YEAR 2016-2017

Project # 90 **Comprehensive Plan**

Agency: Develop Louisville

This project is budgeted for the second phase of a three-year plan development that will be used as a basis for the high-level aspirational recommendations emanating from Vision Louisville and develop those recommendations into operations. The recommendations are related to land use, physical form, transportation, utilities and community facilities. Additional funds will be recommended for future budgets to complete the project. This update to the Comprehensive Plan is required by KRS Chapter 100.

Total Amount	**300,000**
Capital Fund	300,000

Goal(s) Create Plans for a Vibrant Future

Project # 91 **West Louisville FoodPort**

Agency: Develop Louisville

This project funds the construction of perimeter sidewalks at the West Louisville FoodPort as required by the Development Agreement.

Total Amount	**350,000**
Capital Fund	350,000

Goal(s) Invest in our People and Neighborhoods

Project # 92 **Broadway Master Plan/MOVE Louisville**

Agency: Develop Louisville

This project funds development of a master plan for Broadway Bus Rapid Transit from Shawnee Park to Baxter Avenue, continuing southeast on Baxter/Bardstown Road to Bashford Manor following MOVE Louisville's recommendations. This project will support future TIGER (Transportation Investment Generating Economic Recovery) applications and extends our Bus Rapid Transit (BRT) network.

Total Amount	**50,000**
Capital Fund	50,000

Goal(s) Invest in our People and Neighborhoods

LOUISVILLE METRO
CAPITAL PROJECT DESCRIPTIONS
FISCAL YEAR 2016-2017

Project # 93 **Public Art Pilot Project**

Agency: Develop Louisville

This project funds the third of a three-year commitment. The project is to provide public art reinforcing Metro's commitment to be a leader in support of the arts.

Total Amount	**100,000**
Capital Fund	100,000

Goal(s) Invest in our People and Neighborhoods

Project # 94 **Floyd's Fork Planning Study**

Agency: Develop Louisville

This project is a public-private partnership to fund a planning study for the Floyds Fork area around the Parklands. The plan will look at land use and infrastructure needs for future development.

Total Amount	**100,000**
Capital Fund	100,000

Goal(s) Create Plans for a Vibrant Future

Project # 96 **Bike Share Project**

Agency: Develop Louisville

This project funds the match for a federal grant to facilitate a bike sharing program in downtown Louisville.

Total Amount	**60,000**
Capital Fund	60,000

Goal(s) Invest in our People and Neighborhoods

LOUISVILLE METRO
CAPITAL PROJECT DESCRIPTIONS
FISCAL YEAR 2016-2017

Project # 97 **Oak Street Corridor Design**

Agency: Develop Louisville

This project funds development of a streetscape design plan to continue recently implemented designs west of Garvin Place and east of 3rd Street. This project builds on the current Oak Street streetscape project and supports redevelopment of 4th Street and Oak Street.

Total Amount	**50,000**
CDBG	50,000

Goal(s) Invest in our People and Neighborhoods

Project # 98 **Frankfort Avenue Sidewalk Extension Project**

Agency: Develop Louisville

This project funds sidewalk and streetscape design of Frankfort Avenue from River Road to Pope Street. Included in the design will be improved connectivity from all parks along River Road to the Louisville Loop.

Total Amount	**50,000**
Capital Fund	50,000

Goal(s) Invest in our People and Neighborhoods

Project # 99 **Ramp and Barrier Removal Projects**

Agency: Develop Louisville

The project supplements previously appropriated funds for the removal of physical barriers that impede independent living for persons with disabilities. This project includes $10,000 for ramps in District 1.

Total Amount	**236,000**
Capital Fund	36,000
CDBG	200,000

Goal(s) Invest in our People and Neighborhoods

Project # 100 **D10 Goss Avenue Streetscape Project**

Agency: Develop Louisville

This project supplements a previous appropriation of $75,000 for the Goss Avenue Streetscape Project.

Total Amount	**15,000**
Capital Fund	15,000

Goal(s) Invest in our People and Neighborhoods

LOUISVILLE METRO
CAPITAL PROJECT DESCRIPTIONS
FISCAL YEAR 2016-2017

Project # 101 **Tax Collection System**

Agency: Office of Management & Budget

This project funds a new Tax Collection System. This is the first appropriation in what is expected to be a two-year funding cycle as determined by the competitive bidding process. This investment will ensure compliance with regulations, enhance the efficiency of collection efforts, and streamline collaboration with the Internal Revenue Service and other external organizations.

Total Amount	**5,500,000**
Bond	5,500,000

Goal(s) Deliver Excellent City Services

Project # 102 **Newburg Site Renovation**

Agency: Office of Management & Budget

This project funds the design and construction of a new facility for Public Works & Assets- Central District Garage. It is a coordinated project with the Newburg Animal Shelter which will be moving from the current Manslick Road location to the Newburg Road campus currently occupied by PW&A – Central District Garage. The new facility will be located on the site of the existing Fleet campus directly across the street from its present location.

Total Amount	**3,200,000**
Bond	3,200,000

Goal(s) Deliver Excellent City Services

Project # 103 **Newburg Animal Shelter**

Agency: Office of Management & Budget

This project supplements funding approved in FY16 for the design and construction of a new facility at the Newburg Shelter site. The current facility located at Manslick is situated in a flood prone area. Consolidating the primary Animal Shelter at Newburg will allow for more effective operations. The new structure will allow the agency to continue to increase the live release rate and maintain a safe environment for the animals in the care of Louisville Metro.

Total Amount	**3,400,000**
Bond	3,400,000

Goal(s) Deliver Excellent City Services

LOUISVILLE METRO
CAPITAL PROJECT DESCRIPTIONS
FISCAL YEAR 2016-2017

Project # 104 **Metro Hall Restoration**

Agency: Office of Management & Budget

This project supplements funds approved in the FY15 budget to complete the restoration of Metro Hall. This project involves the removal and replacement of all existing lime plaster on the exterior walls of the east, west, and north additions, replacement of selected stone window sills, restoration of the monumental stair on the south elevation, restoration of the east and west porticos, and replacement of the landscaping around Metro Hall. All restoration work will meet the criteria of the historical preservation agencies that have jurisdiction over any improvements to this historically significant structure.

Total Amount	**1,950,000**
Bond	1,950,000

Goal(s) Deliver Excellent City Services

Project # 105 **Facilities Deferred Maintenance**

Agency: Office of Management & Budget

This project funds general repairs to the twelve building systems identified as part of the Facilities Dashboard. The project includes flooring, elevator repairs, exterior repairs, interior repairs, roof repairs and paving. The project also includes $120,000 to pave and restripe the parking lot of the Central Government Center.

Total Amount	**2,200,000**
Capital Fund	500,000
Note	1,700,000

Goal(s) Deliver Excellent City Services

LOUISVILLE METRO
CAPITAL PROJECT DESCRIPTIONS
FISCAL YEAR 2016-2017

Project # 106 **City Hall Exterior Renovation**

Agency: Office of Management & Budget

This project supplements funding approved in the FY16 budget for City Hall Exterior Renovation. The project involves: the cleaning of all existing limestone cladding; sealing the limestone to protect the stone and to prolong the clean appearance; replacing the copper gutters and cast iron cornice work; repairing the cast iron stairs at the main entry; and tuck-pointing the mortar of the brick. Additionally, all windows need to be repaired and storm windows installed at the interior side of all window locations that meet the criteria of the historical preservation agencies that have jurisdiction over any improvements to these historically significant structures.

Total Amount	**2,730,400**
Bond	2,730,400

Goal(s) Deliver Excellent City Services

Project # 107 **Hall of Justice Capital Improvements**

Agency: Office of Management & Budget

This project funds capital improvements in the Hall of Justice (HOJ). This project involves design for the replacement of the HOJ escalators. Due to the need to coordinate the funding aspect of this project with the Kentucky Court of Justice's Administrative Office of the Courts, this project needs to be completed in multiple phases in order to expedite the eventual construction process.

Total Amount	**250,000**
Bond	250,000

Goal(s) Deliver Excellent City Services

LOUISVILLE METRO
CAPITAL PROJECT DESCRIPTIONS
FISCAL YEAR 2016-2017

Project # 108 **Louisville Memorial Auditorium Roof Replacement**

Agency: Office of Management & Budget

This project supplements funds approved in the FY16 budget to complete the roof replacement at Louisville Memorial Auditorium. The flat roof sections on the north and south sides of the building are well past their service life resulting in leakages that jeopardize the interior of the historic structure.

Total Amount	**100,000**
Bond	100,000

Goal(s) Deliver Excellent City Services

Project # 109 **Vehicles/Equipment for Police**

Agency: Office of Management & Budget

This project provides funding for replacement vehicles and related equipment for the Louisville Metro Police Department.

Total Amount	**4,000,000**
Note	4,000,000

Goal(s) Deliver Excellent City Services

Project # 110 **Vehicles/Equipment for EMS/Fire**

Agency: Office of Management & Budget

This project provides funding for replacement vehicles and related equipment for Emergency Medical Services and Louisville Fire.

Total Amount	**3,500,000**
Note	3,500,000

Goal(s) Deliver Excellent City Services

Project # 111 **Vehicles/Equipment for General Services**

Agency: Office of Management & Budget

This project provides funding for replacement vehicles and related equipment for the general fleet.

Total Amount	**4,500,000**
Capital Fund	500,000
Note	4,000,000

Goal(s) Deliver Excellent City Services

LOUISVILLE METRO
CAPITAL PROJECT DESCRIPTIONS
FISCAL YEAR 2016-2017

Project # 112 **CRM & Work Order Management**

Agency: Department of Information Technology

This project funds the first phase of replacement of the enterprise-wide work order system. This investment will result in improved citizen engagement, customer service and performance tracking for government operations.

Total Amount	**3,800,000**
Bond	3,800,000

Goal(s) Deliver Excellent City Services

Project # 113 **Enhanced Network Infrastructure & CyberSecurity Phase II**

Agency: Department of Information Technology

This project funds infrastructure investments to ensure continuity in essential services and communications. This second phase of CyberSecurity investments will continue to improve the protection of Metro Government information systems. Key areas of focus include network access and physical security improvements along with improving analysis capabilities.

Total Amount	**640,000**
Note	640,000

Goal(s) Deliver Excellent City Services

Project # 114 **Metro TV Equipment Upgrade**

Agency: Department of Information Technology

This project funds the repair and upgrade of systems for Metro TV including a new broadcast system, cameras for Metro Council chambers and other broadcast equipment. These improvements will allow MetroTV to leverage current technologies to provide services to the citizens of Louisville, the Mayor's Office, Metro Council and other agencies.

Total Amount	**260,000**
Capital Fund	260,000

Goal(s) Deliver Excellent City Services

LOUISVILLE METRO
CAPITAL PROJECT DESCRIPTIONS
FISCAL YEAR 2016-2017

Project # 115 **Election Equipment Replacement**

Agency: Jefferson County Clerk

This project funds the replacement of aging county election equipment that is used to facilitate primary and general elections for Jefferson County registered voters. Jefferson County has had just under 560,000 registered voters going to 238 polling locations (and 623 precincts) throughout the county each election cycle.

Total Amount	**4,200,000**
Bond	1,900,000
Federal	2,300,000

Goal(s) Deliver Excellent City Services

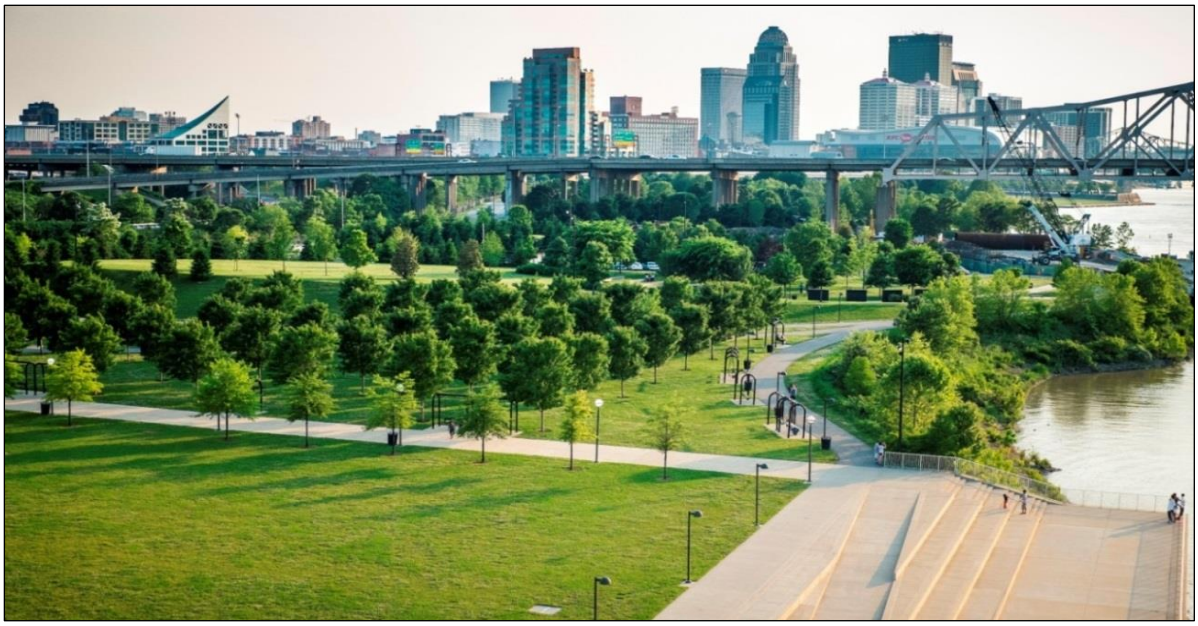
Project # 116 **Waterfront Development Phase IV**

Agency: Waterfront Development Corporation

This project provides the necessary funds to further develop and complete the remaining aspects of the Master Plan for Phase IV of Waterfront Park. Phase IV will be a vital link in bringing together and broadening the scope and boundaries of Waterfront Park. Phase IV represents a critical component in the further redevelopment of the 9th Street to 14th Street corridor and the Portland Neighborhood.

Total Amount	**950,000**
Capital Fund	500,000
Bond	450,000

Goal(s) Deliver Excellent City Services
Invest in our People and Neighborhoods
Create Plans for a Vibrant Future



LOUISVILLE METRO
CAPITAL PROJECT DESCRIPTIONS
FISCAL YEAR 2016-2017

Project # 117 **General Maintenance**

Agency: Kentucky Science Center

Recurring funding provides for the general maintenance of the Kentucky Science Center to address issues related to normal wear and tear of public facilities.

Total Amount	**50,000**
Capital Fund	50,000

Goal(s) Invest in our People and Neighborhoods

This Page Left Intentionally Blank

ORDINANCE NO. 101, SERIES 2016

AN ORDINANCE RELATING TO THE 2016-2017 OPERATING BUDGET FOR THE LOUISVILLE/JEFFERSON COUNTY METRO GOVERNMENT INCLUDING APPROPRIATIONS AND AUTHORIZATIONS FOR OPERATION, MAINTENANCE, SUPPORT, AND FUNCTIONING OF THE GOVERNMENT AND ITS VARIOUS OFFICERS, DEPARTMENTS, COMMISSIONS, INSTITUTIONS, AGENCIES, AND OTHER METRO-SUPPORTED ACTIVITIES. (AS AMENDED)

Sponsored By: Council Member Marianne Butler

BE IT ORDAINED BY THE LEGISLATIVE COUNCIL OF THE LOUISVILLE/JEFFERSON COUNTY METRO GOVERNMENT (THE COUNCIL) AS FOLLOWS:

PART I.

APPROPRIATIONS/AUTHORIZATIONS

There is hereby appropriated and/or authorized, as appropriate, out of the General Expenditure Fund, the Municipal Aid Fund, County Road Aid Fund, the Community Development Block Grant Fund, the Police Narcotics Federal and State Forfeited Funds, the Metro Narcotics Street Sales Forfeiture Account, and from other Federal grants, State grants, fees, rentals, admittances, sales, licenses collected by law, gifts, donations, Designations From Fund Balance, and other Agency Receipts as listed herein for the purpose for which such funds are authorized for the fiscal year ending June 30, 2017, including any unappropriated surplus to the funds listed herein as of June 30, 2016, the following sums for the officers, departments, boards, commissions, and all other activities of the Louisville/Jefferson County Metro government for which a specific appropriation is designated in Part I.

REVENUES AND FUNDING SOURCES

1.	GENERAL FUND		
	Property Taxes	155,730,000	
	Revenue Commission Payments	369,723,600	
	Licenses and Permits	16,470,000	
	Fines	1,870,000	
	Revenue from Use of Money and Property	900,000	
	Charges for Service	22,190,000	
	Intergovernmental Revenue	16,540,000	
	GENERAL FUND TOTAL	583,423,600	
2.	AGENCY AND OTHER RECEIPTS	122,433,700	
3.	MUNICIPAL AID	6,000,000	
4.	COMMUNITY DEVELOPMENT	5,724,000	
5.	DESIGNATED OTHER & GENERAL FUND BALANCE	~~10,585,700~~	10,715,700
6.	TOTAL REVENUES AND FUNDING SOURCES	~~728,167,000~~	728,297,000
7.	TRANSFER TO THE CAPITAL FUND	~~(13,033,500)~~	(12,515,000)
8.	COMMITTED FUNDS	(1,000,000)	
9.	TOTAL AVAILABLE FOR APPROPRIATION	~~714,133,500~~	714,782,000

A. MAYOR'S OFFICE/LOUISVILLE METRO COUNCIL

1.	MAYOR'S OFFICE	General Fund	2,246,700

2. LOUISVILLE METRO COUNCIL

a.	Administration	General Fund	5,433,100
b.	District Operations/Neighborhood Development Fund	General Fund	2,759,600

c. Any unexpended funds as of June 30, 2016 from the Neighborhood Development Fund shall not lapse, but shall be carried forward for expenditure in Fiscal Year 2016-17.

d. Included in A. 2. a. above, there is a two percent (2.0%) cost of living adjustment effective July 1, 2016 for each Council Member and Council Staff.

e. The unexpended balances in the general fund appropriation as of June 30, 2016 for general operations shall be carried forward for general operations expenditure in Fiscal Year 2016-17. $130,000 is allocated to project 114, Metro TV Equipment Upgrade contained in the FY17 capital ordinance.

f. If any unexpended funds are the result of a transfer from the Neighborhood Development Fund into the General Operations during Fiscal Year 2015-16, the remaining funds shall be transferred to the appropriate District Neighborhood Development Fund prior to closing the fiscal year.

g. If any district cost center expends more than their Fiscal Year 2015-16 revised budget, the cost will be recovered by a transfer from the administrative budget excess legislative aide salary, if available, and/ or from the District's Neighborhood Development Fund before the close of the year.

h. Any council member with a NDF balance in excess of $200,000 as of December 31, 2016 shall submit a plan for the use of those funds to the Budget Committee Chairs and the President before January 31, 2017.

Total - Louisville Metro Council	8,192,700

B. OFFICE OF INTERNAL AUDIT

1.	OFFICE OF INTERNAL AUDIT	General Fund	747,000

C. CHIEF OF STAFF

1. LOUISVILLE METRO POLICE DEPARTMENT

a. General Operations

(1)	General Fund	~~165,135,300~~	164,965,300
(2)	Agency and Other Receipts	13,046,200	
	Total - Louisville Metro Police Department	~~178,181,500~~	178,011,500

b. Unexpended balances as of June 30, 2016 for Federal Forfeiture Funds, State Forfeiture Funds, and Metro Narcotic Street Sales revenue shall not lapse, but shall be Designated From Fund Balance for expenditure in Fiscal Year 2016-17. Funding adjustments from Federal and State Forfeiture Funds shall become eligible to be budgeted in Fiscal Year 2016-17 upon appropriate recognition of the revenue.

c. Included in C. 1. a. (1) above, there is appropriated and/or authorized, as appropriate, the Citation Fee Revenue for the Fiscal Year ending June 30, 2017, in an estimated amount of $540,000.

2. CRIMINAL JUSTICE COMMISSION

a. General Operations

(1)	General Fund	~~6,958,900~~	6,971,600
(2)	Design'd Other Fund Bal.	100,000	
(3)	Agency and Other Receipts	1,572,500	
	Total - Criminal Justice Commission	~~8,631,400~~	8,644,100

b. Included in C. 2. a. (1) above, there is funding to support a Policemen's Retirement Fund one-time supplemental payment for eligible members of five hundred dollars ($500), pursuant to Louisville/Jefferson County Metro Government Ordinance § 32.112.

c. Included in C. 2. a. (1) above, there is funding to support a Louisville Firefighters Pension Fund one-time supplemental payment for eligible members of five hundred dollars ($500), pursuant to Louisville/Jefferson County Metro Government Ordinance § 32.167

d. Included in C.2.a. (1) above is $12,700 to Suburban Fire for hazardous materials equipment.

D. DEPUTY CHIEF OF STAFF

1. LOUISVILLE FREE PUBLIC LIBRARY

a. General Operations

(1)	General Fund	17,142,300
(2)	Agency and Other Receipts	2,403,400
	Total - Louisville Free Public Library	19,545,700

b. Amounts unexpended as of June 30, 2016 in Library operating budget Lease/Repair Costs may be transferred to the Capital Fund for Library repairs and technology replacement capital projects approved by the Chief Financial Officer; provided however, that the amount does not exceed any net overall Library budget surplus.

E. CHIEF OF PUBLIC SERVICES

1. LOUISVILLE FIRE

a. General Operations

(1)	General Fund	52,785,900
(2)	Agency and Other Receipts	2,676,800
	Total - Louisville Fire	55,462,700

2. EMERGENCY SERVICES

a. General Operations

(1)	General Fund	40,980,700
(2)	Agency and Other Receipts	6,100,100
	Total - Emergency Services	47,080,800

3. DEPARTMENT OF CORRECTIONS

a. General Operations

(1)	General Fund	~~52,979,000~~	52,989,000
(2)	Design'd Other Fund Bal.	80,100	
(3)	Agency and Other Receipts	2,647,600	
	Total - Department of Corrections	~~55,706,700~~	55,716,700

b. Included in E. 3. a. (1) above, there is appropriated and/or authorized, as appropriate, the Citation Fee Revenue for the Fiscal Year ending June 30, 2017, in an estimated amount of $10,000.

c. Included in E. 3. a. (1) above, there is appropriated and/or authorized, as appropriate, the Local Corrections Assistance Fund Revenue for the Fiscal Year ending June 30, 2017, in an estimated amount of $303,000.

d. Included in E. 3. a. (1) above, there is appropriated and/or authorized, as appropriate, the District Court Fees for the Fiscal Year ending June 30, 2017, in an estimated amount of $150,000.

e. Funding adjustments related to the Commissary Fund shall become eligible to be budgeted in Fiscal Year 2016-17 upon appropriate recognition of the revenue.

f. The Director of Corrections and the Criminal Justice Commission are requested to develop and submit a plan for addressing jail overcrowding to the Budget Chair and Vice Chair and Council President by March 1, 2017.

g. Included in E. 3. a. (1) above is $10,000 to support the replacement of Employee Wellness Equipment.

---

4. PUBLIC WORKS & ASSETS

a. General Operations

(1)	General Fund	43,146,700
(2)	Municipal Aid	6,000,000
(3)	Agency and Other Receipts	10,713,900
	Total - Public Works & Assets	59,860,600

b. Included in E. 4. a. (1) above, there is appropriated and/or authorized, as appropriate, the Coal and Minerals Severance Tax entitlement and the Extended Weight Coal Haul Road System funds for the fiscal year ending June 30, 2017, in an estimated amount of $320,000.

c. The unexpended balances for the Waste Management District as of June 30, 2016, shall be Designated From Fund Balance for expenditure in Fiscal Year 2016-17 in accordance with Louisville Metro Code of Ordinances (LMCO) 51.202(D).

d. Any unexpended funds as of June 30, 2016, related to poster sales from Blight Out Brighten Up may be Designated From Fund Balance for expenditure in Fiscal Year 2016-17.

---

5. METRO ANIMAL SERVICES

a. General Operations

(1)	General Fund	3,212,700
(2)	Agency and Other Receipts	1,143,500
	Total - Metro Animal Services	4,356,200

b. All unexpended funds as of June 30, 2016, in the Animal Care Fund may be Designated From Fund Balance for expenditure in Fiscal Year 2016-17.

---

6. CODES & REGULATIONS

a. General Operations

(1)	General Fund	6,226,700
(2)	Agency and Other Receipts	900,000
	Total - Codes & Regulations	7,126,700

F. CHIEF OF COMMUNITY BUILDING

1. HUMAN RELATIONS COMMISSION

a. General Operations

(1)	General Fund	1,076,600
(2)	Design'd Other Fund Bal.	345,400
(3)	Agency and Other Receipts	185,600
	Total - Human Relations Commission	1,607,600

2. YOUTH DETENTION SERVICES

a. General Operations

(1)	General Fund	9,880,700
(2)	Agency and Other Receipts	87,400
	Total - Youth Detention Services	9,968,100

3. PUBLIC HEALTH & WELLNESS

a. General Operations

(1)	General Fund	9,507,300
(2)	Agency and Other Receipts	13,688,300
	Total - Public Health & Wellness	23,195,600

b. Any unexpended funds as of June 30, 2016 from the General Fund shall not lapse, but shall be carried forward for expenditure in Fiscal Year 2016-17.

c. Funding adjustments from Commonwealth of Kentucky Cabinet for Health and Family Services Department for Public Health, received in the form of Addenda and Amendments to allocations for specific Public Health & Wellness programs, may be budgeted for expenditure in Fiscal Year 2016-17.

d. Any remaining funds as of June 30, 2016 from the Fiscal Year 2014-15 Quality Care Charity Trust appropriation totaling $5,000,000 shall remain committed to the Quality Care Charity Trust for their original purpose notwithstanding the provisions of Ordinance No. 103, Series 2015, Part I., E., 3., c. and Ordinance No. 041, Series 2016, Section V, Number 14, Metro Street Improvements.

4. COMMUNITY SERVICES

a. General Operations

(1)	General Fund	~~8,696,200~~	9,066,000
(2)	Design'd Other Fund Bal.	165,900	
(3)	Community Development	2,511,500	
(4)	Agency and Other Receipts	18,336,200	
	Total - Community Services	~~29,709,800~~	30,079,600

b. Any unexpended funds as of June 30, 2016, related to emergency financial assistance, SSI assistance, housing assistance, Bank on Louisville IDA and operations, or First Neighborhood Place initiatives may be carried forward for expenditure in Fiscal Year 2016-17.

c. Included in F. 4. a. (1), (3) and (4) above is $4,994,300 for grants to various external agencies described in K. External Agencies. A complete list of grantees is found in the Executive Budget detail.

d. The Director of Community Services is requested to research the issues surrounding the processing, evaluating and monitoring grants to not for profit organizations and present a recommended process for the FY18 budget no later than December 1, 2016.

e. The Director of Community Services is requested to require The Healing Place to include statistics on their program success to their quarterly external agency grant report.

---

5. PARKS & RECREATION

a. General Operations

(1)	General Fund	~~17,484,300~~	17,456,300
(2)	Design'd Other Fund Bal.	27,400	
(3)	Agency and Other Receipts	7,241,700	
	Total - Parks & Recreation	~~24,753,400~~	24,725,400

b. All funds received and credited to Golf programs for restricted purposes, if unexpended as of June 30, 2016, may be Designated From Fund Balance for expenditure in Fiscal Year 2016-17 and restricted, or transferred to the Capital Fund, for purposes for which the funds were received.

c. All funds received and credited to the Iroquois Amphitheater, if unexpended as of June 30, 2016, may be Designated From Fund Balance for expenditure in Fiscal Year 2016-17 and restricted for purposes for which the funds were received.

d. All funds received and credited for the Worldfest, Light-Up Louisville, and Hike & Bike Special Events, if unexpended as June 30, 2016, may be Designated From Fund Balance for expenditure in Fiscal Year 2016-17 and restricted for purposes for which the funds were received.

e. Included in F. 5. a. (1) above is $ 5,000 for District 1, $30,000 for District 2, $20,000 for District 3, $25,000 for District 5 activities. District activities are defined as an authorized activity in a Metro Park and/or community center or a council sponsored event/festivals in the district. Also included is funding for District 6 activities: $20,000 for Garvin Gate Blues Festival, $15,000 for St. James Art Show, $7,000 for Jazz in Central park , $5,000 for California Day and $5,000 for Victory Park.

f. The unexpended balances in the individual District Park activities accounts originating from NDF funds or previous budget ordinances if unexpended as of June 30, 2016 shall be budgeted or designated from Fund Balance for expenditures in Fiscal Year 2016-17.

---

6. LOUISVILLE ZOO

a. General Operations

(1)	General Fund	3,834,500
(2)	Agency and Other Receipts	11,130,300
	Total - Louisville Zoo	14,964,800

b. Net proceeds from Zoo projects authorized by Ordinance No. 196, Series 2011, Ordinance No. 44, Series 2012, Ordinance No. 119, Series 2012, and Ordinance No. 53, Series 2013, may be transferred quarterly as approved by the Chief Financial Officer to the Metro Equipment Replacement Fund and to the capital cumulative reserve fund for repayment of previously authorized Zoo capital projects and to fund future Zoo capital projects as authorized by the Metro Council and consistent with the direction of the ordinances referenced herein.

c. In the event that the net of Fiscal Year 2016-17 Louisville Zoo expenses and revenues results in a June 30, 2017 surplus, the year-end surplus shall be transferred to the Louisville Zoo Foundation in an amount not to exceed the total donations received by the Zoo during Fiscal Year 2016-17.

d. The repayment schedule from the Zoo to the Metro Equipment Replacement Fund authorized in Ordinance No. 196, Series 2011 is hereby modified for Fiscal Year 2016-17 from $233,300 per year to $73,000 per year until such time that full repayment is made to that fund.

G. CHIEF OF LOUISVILLE FORWARD

1. ECONOMIC DEVELOPMENT

a. General Operations

(1)	General Fund	~~14,445,100~~	14,499,100
(2)	Design'd Other Fund Bal.	4,498,900	
(3)	Agency and Other Receipts	11,063,300	
	Total - Economic Development	~~30,007,300~~	30,061,300

b. The unexpended balances in Agency and Other Receipts revenues as of June 30, 2016 for the Metropolitan Business Development Corporation (METCO) Loan Programs: Small and Disadvantaged Loan Program, the METCO Title IX Loans program, and the Micro Loan Program may be budgeted or Designated From Fund Balance for expenditure in Fiscal Year 2016-17.

c. Any unexpended funds as of June 30, 2016, related to the Redevelopment Authority or the Louisville Medical Center Downtown Corporation may be carried forward for expenditure in Fiscal Year 2016-17.

d. Included in G. 1. a. (1) above is $500,000 for the SummerWorks program managed by KentuckianaWorks. The Director of KentuckianaWorks is requested to supply an outcome report including financial data of the program within 60 days of the program's annual end date.

e. The Director of Economic Development is requested to provide a semi-annual impact report of adding the position of Globalization Manager to the Labor and Economic Development Committee.

f. Included in G. 1. a. (1) above is $20,000 to support the Frankfort Avenue Trolley Hop.

g. Included in G.1.a.(1) is $100,000 for the Jefferson County Technology College Advanced Manufacturing Program.

2. DEVELOP LOUISVILLE

a. General Operations

(1)	General Fund	~~11,953,700~~	12,128,700
(2)	Design'd Other Fund Bal.	23,700	
(3)	Community Development	3,212,500	
(4)	Agency and Other Receipts	3,371,800	
	Total - Develop Louisville	~~18,561,700~~	18,736,700

b. All funds received and credited to Brightside programs for restricted purposes, if unexpended as of June 30, 2016, shall be Designated From Fund Balance for expenditure in Fiscal Year 2016-17 and restricted for purposes for which the funds were received. Any unexpended funds as of June 30, 2016, related to the market rate housing initiative, vacant and abandoned properties initiative, the green roof incentive initiative, Louisville CARES initiative, and vacant and abandoned properties acquisitions initiative may be carried forward for expenditure in Fiscal Year 2016-17.

c. The Louisville Affordable Housing Trust Fund is requested to send monthly financial reports with a summary of activity to the Council President and the Council Budget Chair and Vice Chair.

d. Included in G. 2. a. (1) above is $20,000 to continue the contract with Metro Housing Resource Center for District 3 emergency home repair program, exterior paint and dusk to dawn lights and $20,000 for District 1 emergency home repair program, exterior paint and dusk to dawn lights for seniors in District 1.

e. The Director of Develop Louisville is requested to send Louisville C.A.R.E.S. monthly financial reports with a summary of activity to the Council President and the Council Budget Chair and Vice Chair.

f. Included in G.2.a.(1) above is an additional $125,000 for a total of $200,000 for the Center for Neighborhoods, $10,000 for the Metropolitan Housing Coalition Housing Report and $15,000 for Jefferson County Soil & Water Conservation for a Hoop House match.

H. CHIEF FINANCIAL OFFICER

1. OFFICE OF MANAGEMENT & BUDGET

a. General Operations

(1)	General Fund	~~50,042,700~~	50,117,700
(2)	Agency and Other Receipts	14,304,400	
	Subtotal - General Operations	~~64,347,100~~	64,422,100

b. Included in H. 1. a. , above is the funding for the Revenue Commission receipts, QCCT Ombudsperson, Arena Authority, General Adjustments, Non-Public School Bus Transportation Subsidy, and Insurance/Risk Management. A two percent (2.0%) cost of living adjustment is included in the General Adjustments Account effective July 1, 2016 for non-union Metro employees.

c. The unexpended balances for the NIA Center Operations as of June 30, 2016, may be Designated From Fund Balance for expenditure in Fiscal Year 2016-17 and restricted for the purpose of maintenance and repairs of the NIA Center.

d. The Chief Financial Officer is hereby authorized to transfer funds from H. 1. a. (1), or from prior fiscal years' appropriations to department budgets for the following purposes: to address costs from prior fiscal years or from Fiscal Year 2016-17 relating to Metro's salary adjustments, Metro's CERS employer contribution requirements, or other accounts that are in deficit.

e. Unexpended funds as of June 30, 2016 from the General Adjustments accounts may be carried forward for expenditure in Fiscal Year 2016-17 for the purposes for which they were originally appropriated.

f. Debt Service Projects

(1)	General Fund	7,458,800

Debt Service Projects - The 1992A Bond, 2007A Bond, and 2011 Municipal Equipment Lease.

g. Included in H. 1. a. (1) above is $200,000 for the African American Heritage Center Operating costs.

Total - Office of Management & Budget	~~71,805,900~~	71,880,900

I. CHIEF OF IMPROVEMENT & TECHNOLOGY

1. OFFICE OF PERFORMANCE IMPROVEMENT & INNOVATION

(1)	General Fund	1,475,700
(2)	Agency and Other Receipts	20,000
	Total - Office of Performance Improvement & Innovation	1,495,700

2. HUMAN RESOURCES

a. General Operations

(1)	General Fund	4,091,000
(2)	Agency and Other Receipts	160,000
	Total - Human Resources	4,251,000

b. The Director of Human Resources is requested to benchmark public safety salaries and benefits with peer cities and submit a plan for retention and recruitment of these employees by February 1, 2017. Public safety employees include, but are not limited, to police officers, EMS (EMT and Paramedic), firefighter, Corrections employees, Emergency Services Communication employees, etc.

---

3. DEPARTMENT OF INFORMATION TECHNOLOGY

a. General Operations

(1)	General Fund	13,917,100
(2)	Agency and Other Receipts	954,300
	Total - Department of Information Technology	14,871,400

b. The amount included under appropriations contained in Item I. 3. a. which is allocated in the Department of Information Technology for replacement of Metro-owned equipment shall be transferred to the Data Processing Equipment Fund. Expenditures from the Data Processing Equipment Fund are hereby authorized and restricted to replacements, enhancements, applications software and computer hardware including physical relocation fees, environmental conditioning, structural alterations, installation costs, freight, installment purchases and other administrative costs in conjunction with the replacement and maintenance of computer hardware and software for the Department of Information Technology in accordance with Louisville Metro procedures. Such expenditures shall require a written request and justification from the Director of the Department of Information Technology and the approval of the Chief Financial Officer. Any unexpended department balances remaining at the end of a fiscal year may be transferred to the Data Processing Equipment Fund.

J. RELATED AGENCIES

---

1. WATERFRONT DEVELOPMENT CORPORATION — General Fund — ~~1,515,200~~ 1,535,200

a. Included in J.1. is $20,000 for the Louisville Orchestra performance at Waterfront's 4th of July Celebration.

---

2. KENTUCKY SCIENCE CENTER — General Fund — 762,500

K. OTHER ELECTED OFFICIALS

---

1. JEFFERSON COUNTY ATTORNEY

a. General Operations

(1)	General Fund	8,007,800
(2)	Agency and Other Receipts	309,400
	Total - Jefferson County Attorney	8,317,200

2.	JEFFERSON COUNTY CLERK	General Fund	3,534,800

3. COMMONWEALTH ATTORNEY

a. General Operations

(1)	General Fund	1,687,300
(2)	Design'd Other Fund Bal.	54,300
(3)	Agency and Other Receipts	39,800
	Total - Commonwealth Attorney	1,781,400

4. JEFFERSON COUNTY CORONER

a. General Operations

(1)	General Fund	1,358,200
(2)	Agency and Other Receipts	30,100
	Total - Jefferson County Coroner	1,388,300

5. OTHER STATUTORY OBLIGATIONS

a. General Operations

(1)	General Fund	4,196,000
(2)	Agency and Other Receipts	307,100
	Total - Other Statutory Obligations	4,503,100

L. EXTERNAL AGENCIES

The actual Fiscal Year 2016-17 appropriations are included in the agency budgets responsible for disbursement, which may be allocated on a quarterly basis after completion of a grant agreement/reporting requirements with Metro Louisville. The list of funded organizations and programs are located in the accompanying Executive Budget Document for Fiscal Year 2016-17. The legal name of the entity shall be listed on the grant agreement between Louisville Metro and the organization. The Director of the administering agency shall have the authority to transfer funds between programs awarded to the same recipient if requested by the recipient; however, the Director shall not increase the overall appropriation to the recipient without authorizing action by the Metro Council.

M. CAPITAL CONSTRUCTION

1. TRANSFER TO THE CAPITAL CUMULATIVE RESERVE FUND

a. A transfer of ~~$13,033,500~~ $12,645,000 is hereby authorized from the General Fund to the Capital Cumulative Reserve Fund.

PART II.

A. SPECIFIC PROVISIONS - COMMUNITY DEVELOPMENT BLOCK GRANT FUND

1. In the event that any program or project listed in this ordinance is determined to be ineligible to receive Community Development Block Grant funds, or is disallowed for any reason, or if the activity contemplated in such project or program is not undertaken because of any such ineligibility, the funds allocated or appropriated to any such project or program shall revert to the unappropriated balance of the Community Development Block Grant Fund.

2. Any Community Development Block Grant Fund operating budget surplus at the close of Fiscal Year 2015-16 in any Louisville Metro government agency or any sub-grantee agency, shall lapse to the unappropriated budgetary balance of the Community Development Block Grant Fund unless otherwise specifically provided herein.

3. All Community Development Block Grant fund allocations from Fiscal Year 2015-16 or from previous years, of a project or capital construction nature may be budgeted in Fiscal Year 2016-17. All such allocations shall be reviewed quarterly by the Office of Management & Budget. Upon determination by the Chief Financial Officer that a project is completed, or inactive, all unexpended allocations for such projects shall lapse to the unappropriated budgetary balance of the Community Development Block Grant Fund.

4. Appropriations of Community Development Block Grant funds contained herein shall not be expended or committed prior to Federal release of funds. Appropriations of Community Development Block Grant Funds contained herein under PART I., shall not be expended or committed prior to completion of a Work Program and Budget approved by the Director of Develop Louisville or designee.

B. SPECIFIC PROVISIONS - FEDERAL GRANTS, STATE GRANTS SURPLUSES, AND OTHER AGENCY RECEIPTS

1. In the event that any receipts which are received and credited to any agency account during Fiscal Year 2016-17, and any balance forwarded to the credit of any such account from the previous year, and any grants awarded for reimbursement to any such account exceed the appropriation or authorization made herein by specific sum to said account, said excess shall become available for expenditure in Fiscal Year 2016-17 for the purpose of the account, and for the purpose for which such funds are authorized, only with the authorization of the Chief Financial Officer and approval of the Mayor. Funds from Federal, State, or other grants requiring approval by the Metro Council or any agency receipts the purpose for which is not herein authorized shall become available for expenditure upon approval by Metro Council. Metro Council appropriation authority for previously approved Federal, State, or other grants remaining at the end of any prior fiscal year may be budgeted for expenditure in Fiscal Year 2016-17.

2. In the event an agency's receipts during Fiscal Year 2016-17 are less than the appropriation made herein, the Chief Financial Officer is hereby authorized to settle that agency's accounts by the transfer from any General Fund Appropriation unexpended as of June 30, 2017.

PART III.

GENERAL PROVISIONS

1. Except as may be provided otherwise herein, nothing in this Ordinance shall be construed to repeal any appropriation made hereinbefore or hereinafter for the fiscal year ending June 30, 2016. All questions that arise in interpreting any appropriation in this Ordinance as to the purpose or manner for which such appropriation may be expended shall be decided by the Chief Financial Officer in accordance with the detail estimates and policy intentions as approved by the Metro Council embodied in the Executive Budget Document, Financial Detail Book and supporting work papers.

2. The Chief Financial Officer may increase any agency General Fund appropriation, authorized by this ordinance, by five percent through the transfer of funds not required for the operations of another agency or agencies. If such action is taken, the Chief Financial Officer will inform the Metro Council within 30 days.

3. Whenever the Louisville/Jefferson County Metro government has been designated as the Fiscal Agent for any independent board, agency, commission, or instrumentality of Louisville Metro, the independent board, agency, commission, or instrumentality shall abide by all established rules, accounting practices, policies, procedures, and ordinances of the Louisville Metro Government, as to the receipt, expenditure, and accounting for all funds and property and ordinances of Louisville Metro relating to the Budget, Personnel, Classification and Compensation, unless otherwise agreed to between the independent board, agency, commission, or instrumentality and the Mayor.

4. In enacting this appropriation ordinance, it is the deliberate intention of the Metro Council to enact each section; and each sub-section thereof, as a separate and/or specific appropriation and law, and if any section, any subsection, or any provision thereof shall be held invalid or unconstitutional, the decision of the courts shall not affect or impair any of the remaining sections, subsections, or provisions contained herein.

5. Any agency operating budget surplus at the close of the 2015-16 Fiscal Year, resulting from General Expenditure Fund appropriations, Municipal Aid/County Road Fund appropriations, or Community Development Block Grant Fund appropriations, shall lapse to the General Expenditure Fund, the Municipal Aid/County Road Aid Funds, or the Community Development Block Grant Fund respectively, except as otherwise provided herein or as otherwise provided by ordinance; provided however, that in the event that the Tuition Reimbursement Program is not funded in any fiscal year, General Fund monies appropriated to Human Resources in the previous year, if unexpended as of June 30, 2016 may be Designated From Fund Balance to pay the program's expenses associated with any semester in process as of June 30; and, provided however, that the unspent balance of any appropriation from Donations for specific purposes may be Designated From Fund Balance to pay the expenses as specified by the donor; and, provided however, that the unspent balance of any appropriation from the Insurance Trust Fund to the General Fund may be lapsed to the Insurance Trust Fund; and, provided however, that non-operating funds and items such as appropriations to Capital Construction Funds, and Neighborhood Development Fund appropriations and Capital Construction Fund appropriations shall be Designated From Fund Balance and shall be lapsed when appropriate in accordance with Louisville Metro ordinances, policies, and procedures relating to such funds and allocations.

6. Upon written request and justification by the Director of a department or agency, the Chief Financial Officer may transfer funds between allotments within the respective department or agency. Transfers of any nature within the Fiscal Year 2016-17 Approved Budget shall be in accordance with policy intentions as considered and approved by the Metro Council, and as supported by the Budget Document narrative, and the detail financial and personnel work papers. Transfers shall not be made between line-item appropriations in Part I. without Metro Council approval, except as otherwise provided herein.

7. In order to supply Metro Departments with necessary items to aid them in carrying out their civic functions, noncompetitive purchases, as allowed by Kentucky Revised Statutes section 45A.375(4), are hereby authorized for the purchase of sundry items in an amount up to $100,000.

8. Contracts - Appropriations in the Fiscal Year 2016-17 operating budget that will go to fund professional service and non-competitively negotiated contracts, which are intended to be awarded by the Metro Government and which require an expenditure exceeding the small purchase amount in KRS 45A.385 in such fiscal year, shall be submitted to the Council in the form of a resolution for its approval. Appropriations in the Fiscal Year 2016-17 operating budget that will go to fund Metro Government contracts of a fixed price, cost, cost plus a fixed fee or incentive type, which are intended to be awarded per KRS 45A.343 through 45A.460, and not awarded to the lowest evaluated bid, and which require an annual expenditure of over $100,000 in such fiscal year, shall be submitted to the Council in the form of a resolution for its approval.

PART IV.

Except as provided otherwise herein, this ordinance shall take effect upon passage and approval.

H. Stephen Ott
Metro Council Clerk

PRO - TEM

David Yates
Metro Council President

Greg Fischer
Mayor

6/30/16
Approval Date

APPROVED AS TO FORM AND LEGALITY:

Michael J. O'Connell
Jefferson County Attorney

BY: ATT AeA

LOUISVILLE METRO COUNCIL
READ AND PASSED
June 23, 2016

Schedule A

FISCAL YEAR 2017 BUDGET

There is authorized the following expenditures for the operation of the Louisville Convention and Visitors Bureau during Fiscal Year 2017. The total sum of $25,536,221 shall be allocated as follows:

Revenues	
Agency and Other Receipts	$25,536,221
TOTAL	$25,536,221

Expenditures	
Personnel	$ 7,205,177
Operation	10,914,751
Capital/Debt Service	7,416,293
TOTAL	$25,536,221

Schedule B

FISCAL YEAR 2017 BUDGET

There is authorized the following revenues and expenditures for the operation of KentuckianaWorks during Fiscal Year 2017. The total sum of $17,765,730.09 shall be appropriated as follows:

Revenues	
General Fund	1,731,600.00
Awards Received	$ 16,034,130.09
TOTAL	$17,765,730.09

Expenditures	
Operations	$17,765,730.09
TOTAL	$17,765,730.09

Schedule C

FISCAL YEAR 2017 BUDGET

There is authorized the following revenues and expenditures for the operation of the Parking Authority of River City during Fiscal Year 2017. The total sum of $17,085,805.29 shall be appropriated as follows:

Revenues	
Off-Street Revenue	$16,148,401.49
On-Street Revenue	4,267,892.04
Restricted Revenue	(3,763,751.93)
Non-Operating Revenue	433,263.69
TOTAL	$17,085,805.29

Expenditures	
Operating Expenses	$12,114,788.87
Non-Operating Expenses	4,971,016.42
TOTAL	$17,085,805.29

Schedule D

FISCAL YEAR 2017 BUDGET

There is authorized the following revenues and expenditures for the operation of the Transit Authority of River City during Fiscal Year 2017. The total sum of $85,014,764 shall be appropriated as follows:

Revenues	
Mass Transit Trust Fund	$53,769,908
Agency and Other Receipts	31,244,856
TOTAL	$85,014,764

Expenditures	
Personnel	$50,464,339
Operation	27,368,764
Capital	7,181,661
TOTAL	$85,014,764

Schedule E

FISCAL YEAR 2017 BUDGET

There is authorized the following revenues and expenditures for the operation of the Waterfront Development Corporation during Fiscal Year 2017. The total sum of $2,480,000 shall be appropriated as follows:

Revenues

General Fund	$ 987,000
Agency and Other Receipts	1,493,000
TOTAL	$2,480,000

Expenditures

Personnel	$1,567,000
Operations	913,000
TOTAL	$2,480,000

ORDINANCE NO. 102, SERIES 2016

AN ORDINANCE RELATING TO THE 2016-17 CAPITAL BUDGET FOR THE LOUISVILLE/JEFFERSON COUNTY METRO GOVERNMENT INCLUDING APPROPRIATIONS AND AUTHORIZATIONS OF FUNDS FOR GENERAL CONSTRUCTION, MAINTENANCE, REPAIR AND IMPROVEMENT OF THE FACILITIES AND ASSETS OF THE GOVERNMENT OF LOUISVILLE/JEFFERSON COUNTY AND OTHER LOUISVILLE METRO-SUPPORTED ACTIVITIES FOR 2016-17. (AS AMENDED)

Sponsored By: Council Member Marianne Butler

BE IT ORDAINED BY THE LEGISLATIVE COUNCIL OF THE LOUISVILLE/JEFFERSON COUNTY METRO GOVERNMENT (THE COUNCIL) AS FOLLOWS:

PART I.
APPROPRIATIONS/AUTHORIZATIONS

There is hereby appropriated and/or authorized, as appropriate, from the unappropriated balance of the following Capital Cumulative Reserve Funds: Capital Cumulative Reserve Fund, Community Development Block Grant, County Road Aid Funds, and Municipal Aid Funds; from anticipated General Obligation Notes and Bonds; from Agency Receipts and Private Donations; from State Forfeited Funds and Federal Forfeited Funds; from Federal Funds; from State Funds; and from other funding sources; the following sums for general construction, maintenance, repair and improvement of Louisville/Jefferson County facilities and assets, and other Metro Government-supported activities, as set forth in detail in the Capital Budget of the Louisville/Jefferson County Metro Government for the fiscal year ending June 30, 2017 and identified below:

A. REVENUES AND FUNDING SOURCES

1.	CAPITAL FUND		
	Capital Cumulative Reserve Fund Interest	130,000	
	Transfer from the General Fund	~~13,033,500~~	12,515,000
	Lapsed Projects	0	181,487
	Non-recurring funding source	0	630,000
	CAPITAL FUND TOTAL	~~13,163,500~~	13,456,487
2.	AGENCY AND OTHER RECEIPTS	~~83,014,300~~	83,355,243
3.	MUNICIPAL AID	~~5,800,000~~	5,801,844
4.	COUNTY ROAD AID	600,000	
5.	COMMUNITY DEVELOPMENT	5,270,000	
	Total Available for Appropriation	~~107,847,800~~	108,483,574

B. LOUISVILLE METRO COUNCIL

Number	Project Title	Fund	Amount	
1	Capital Infrastructure Fund	~~CCRF-CIF~~	~~2,600,000~~	0
	a.			
	Funding shall be allocated by district:			
	District 1	CCRF-CIF		50,000
	District 2	CCRF-CIF		50,000
	District 3	CCRF-CIF		50,000
	District 4	CCRF-CIF		50,000
	District 5	CCRF-CIF		50,000
	District 6	CCRF-CIF		50,000
	District 8	CCRF-CIF		50,000
	District 9	CCRF-CIF		50,000
	District 10	CCRF-CIF		50,000
	District 12	CCRF-CIF		50,000

District 13	CCRF-CIF	50,000
District 14	CCRF-CIF	50,000
District 15	CCRF-CIF	50,000
District 21	CCRF-CIF	50,000
District 23	CCRF-CIF	46,300
District 24	CCRF-CIF	50,000
District 26	CCRF-CIF	50,000

b. Any council member with a CIF balance in excess of $300,000 as of December 31, 2016 shall submit a plan for the use of those funds to the Budget Committee Chairs and the President no later than January 31, 2017.

~~2~~		~~Council Designated Projects~~	~~CCRF~~	~~2,000,000~~	0
			Louisville Metro Council Total	~~**4,600,000**~~	846,300

CHIEF OF STAFF

C. LOUISVILLE METRO POLICE DEPARTMENT

Number		Project Title	Fund	Amount
~~3~~	2	Federal Forfeiture Funds Projects	FORF	965,500
~~4~~	3	State Forfeiture Funds Projects	FORF	893,200
		a. The Chief of LMPD is requested to research the use of additional cameras and ShotSpotter as an additional tool against gun violence and report their plan by November 1, 2016 to the Public Safety Committee.		
~~5~~	4	Mobile Data Terminals - JAG	FEDERAL	547,000
			Louisville Metro Police Department Total	**2,405,700**

D. CRIMINAL JUSTICE COMMISSION

Number		Project Title	Fund	Amount
~~6~~	5	Port Security Grant Match		
		a.	PAN	261,600
		b.	FEDERAL	1,046,300
			Criminal Justice Commission Total	**1,307,900**

DEPUTY CHIEF OF STAFF

E. LOUISVILLE FREE PUBLIC LIBRARY

Number		Project Title	Fund	Amount
~~7~~	6	Northeast Regional Library - Design	CCRF	650,000
~~8~~	7	General Repairs	CCRF	300,000
			Louisville Free Public Library Total	**950,000**

CHIEF OF PUBLIC SERVICES

F. EMERGENCY SERVICES

Number		Project Title	Fund	Amount	
~~9~~	8	Audio/Video Distribution System Upgrade	NOTE	680,000	
			Emergency Services Total	**680,000**	

G. DEPARTMENT OF CORRECTIONS

Number		Project Title	Fund	Amount	
~~10~~	9	Jail Facility Roof Replacement Phase II - MJC & CCC	BOND	475,000	
	10	Main Jail Door Sensor Replacements	BOND		35,000
	11	Main Jail Fire Life Safety Repairs	BOND		25,000
	12	Main Jail Smoke Evacuation and Damper Project	BOND		25,000
	13	Hall Of Justice Lock Hardware for Doors Upgrades	BOND		370,000
			Department of Corrections Total	~~**475,000**~~	930,000

H. PUBLIC WORKS & ASSETS

Number		Project Title	Fund	Amount	
~~11~~	14	Metro Street Improvements			
		a.	BOND	~~12,300,000~~	14,859,000
		b.	STATE	1,980,000	
		c.	CCRF-MA	~~4,261,000~~	2,961,000
		d. Capital accounts funded before Fiscal Year 2017 for specific districts designated as paving must have specific paving projects identified no later than September 30, 2016. All unallocated funds after September 30, 2016 will be restricted. The Council Public Works & Transportation Committee Chair and Vice Chair will recommend projects in that District for the remaining funds to the Council Committee on Committees. Committee on Committees will notify PW&A in writing of the projects to be funded with the funds and those funds will then be unrestricted.			
		e. Included in the amount above is paving and pavement rehab funds. At a minimum, $6,750,000 must be used for paving and/or pavement rehab on local roads. No less than 63% of all road funds must be used on roads rated an average of 55 or less. In order to ensure paving needs are addressed across all of Metro Louisville, Public Works shall consult with each Council member to identify priority roads for paving in each district and shall deliver the specific paving plan for all roads to Council Members by August 1, 2016. The FY17 Metro Street Improvement funding includes the West Louisville Street Rehabilitation project, but does not include the 3rd St 2-way conversion & study.			
~~12~~	15	Bridge/Cross Drain Repairs & Replacements			
		a.	CCRF-MA	1,039,000	
		b.	CCRF-CRA	500,000	
~~13~~	16	Signs and Markings	CCRF-MA	500,000	
~~14~~	17	Guardrail Replacement	CCRF-CRA	100,000	
~~15~~	18	Metro Sidewalk Repair Program			
		a.	BOND	~~2,200,000~~	2,891,000
		b.	STATE	700,000	
		c.	CCRF		342,000

d. Capital accounts funded prior to Fiscal Year 2017 for specific districts designated as sidewalk improvements must have specific sidewalk repair or new sidewalk construction projects identified no later than September 30, 2016.All unallocated funds after September 30, 2016 will be restricted. The Council Public Works & Transportation Committee Chair and Vice Chair will recommend projects in that district for the remaining funds to the Council Committee on Committees. Committee on Committees will notify PW&A in writing of the projects to be funded with the funds and those funds will then be unrestricted.

e. Except for the $375,000 designated for East Main St. and $900,000 for West Hill St., the priority of repairs is first to those rated a 5. Sidewalk repairs rated a 4 in the same block may be completed with the same work order. Designated funds may not be used in any other district. Remaining funds from designated projects may be used in that district for sidewalk repairs reported after July 1, 2016.

~~16~~	19	Bicycle Infrastructure	BOND	~~500,000~~	350,000
~~17~~	20	Utility Location RFID System	CCRF	45,000	
	21	D1 Paving & Sidewalk Projects			
		a.	CCRF-CIF		50,000
		b.	CCRF-MA		50,000
	22	D2 Paving & Sidewalk Projects			
		a.	CCRF-CIF		50,000
		b.	CCRF-MA		50,000
	23	D3 Paving & Sidewalk Projects			
		a.	CCRF-CIF		50,000
		b.	CCRF-MA		50,000
	24	D4 Paving & Sidewalk Projects			
		a.	CCRF-CIF		50,000
		b.	CCRF-MA		50,000
	25	D5 Paving & Sidewalk Projects			
		a.	CCRF-CIF		50,000
		b.	CCRF-MA		50,000
	26	D6 Paving & Sidewalk Projects			
		a.	CCRF-CIF		50,000
		b.	CCRF-MA		50,000
	27	D8 Paving & Sidewalk Projects			
		a.	CCRF-CIF		50,000
		b.	CCRF-MA		50,000
		c.	CCRF		29,500
	28	D9 Paving & Sidewalk Projects			
		a.	CCRF-CIF		50,000
		b.	CCRF-MA		50,000
		c.	CCRF		40,000
	29	D10 Paving & Sidewalk Projects			
		a.	CCRF-CIF		50,000
		b.	CCRF-MA		50,000
	30	D12 Paving & Sidewalk Projects			
		a.	CCRF-CIF		50,000
		b.	CCRF-MA		50,000
	31	D13 Paving & Sidewalk Projects			
		a.	CCRF-CIF		50,000
		b.	CCRF-MA		50,000
		c.	CCRF		60,000
	32	D14 Paving & Sidewalk Projects			
		a.	CCRF-CIF		50,000
		b.	CCRF-MA		50,000
	33	D15 Paving & Sidewalk Projects			
		a.	CCRF-CIF		50,000
		b.	CCRF-MA		50,000
	34	D21 Paving & Sidewalk Projects			
		a.	CCRF-CIF		50,000
		b.	CCRF-MA		50,000
		c.	CCRF		60,000

35	D24 Paving & Sidewalk Projects		
	a.	CCRF-CIF	50,000
	b.	CCRF-MA	50,000
	c.	CCRF	60,000
36	D25 Paving & Sidewalk Projects		
	a.	CCRF-CIF	100,000
	b.	CCRF-MA	50,000
	c.	CCRF	60,000
37	D26 Paving & Sidewalk Projects		
	a.	CCRF-CIF	50,000
	b.	CCRF-MA	50,000
38	Paving & Sidewalk Projects in Districts 7, 11, 16, 17, 18, 19, 20, 22, 23		
	a.	CCRF-CIF	698,530
	b	CCRF-MA	450,000
	c.	CCRF	229,610
	d.	PAB	351,459
	e.	CCRF-CIF-MA	1,844
	f. Projects 21 through 38 include a fifty percent (50%) match from the District CIF account. Funding for the above projects will be used to pave roads, repair sidewalks rated a 4 or 5, or sidewalk construction as indicated in the project description in the 2016-2017 Budget Document or through the Appropriations Committee process. The amount of funding authorized for each project is limited to the estimate provided by Public Works and Assets and any additional funds needed for a specific project or reallocation of remaining funds must be approved by the Appropriations Committee.		
39	D9 Sidewalk Projects	PAB	16,931
40	D15 TARC Bus Stop Improvements	CCRF	25,000
41	D15 Garbage Carts	CCRF	18,000
42	D15 Alley Paving Projects	CCRF	12,000
43	D26 Capital Improvement Projects	CCRF	60,000
44	D17 TARC Bus Stop Improvements		
	a.	CCRF-CIF	26,000
	b.	CCRF	700
45	D17 & D18 Quiet Zone Projects	CCRF	70,000
46	South Pointe Common Project		
	a.	CCRF-CIF	18,976
	b.	CCRF	6,024
47	Herr Lane Study Project	CCRF	50,000
48	Alley Improvement Match Projects		
	a.	CCRF	35,000
	b.	BOND	45,000
	c.	PAB	20,000
	d. The alley paving account requires an equal match from the district CIF or other council funds. A maximum of $10,000 per alley may be drawn from the account and all projects must be appropriated by December 31, 2016.		
		Public Works & Assets Total ~~24,125,000~~	30,461,573

I. CODES & REGULATIONS

Number		Project Title	Fund	Amount
~~18~~	49	22nd Street Facility	BOND	110,000
			Codes & Regulations Total	**110,000**

CHIEF OF COMMUNITY BUILDING

J. PARKS & RECREATION

Number		Project Title	Fund	Amount	
~~19~~	50	General Repair	NOTE	850,000	
~~20~~	51	Deferred Maintenance	NOTE	~~850,000~~	1,400,000
		a. Included in the amount above is $415,000 which may be spent for small equipment replacement (mowers, trimmers, vehicles, trailers, blowers) and tree planting and maintenance.			
~~21~~	52	Community Center Improvements	CCRF	400,000	
~~22~~	53	Louisville Loop Riverbank Stabilization - Portland Wharf Park and Shawnee Park			
		a.	NOTE	617,000	
		b.	FEDERAL	600,000	
~~23~~	54	Louisville Loop Land Acquisition	BOND	500,000	
~~24~~	55	Shawnee Park Boat Ramp			
		a.	CCRF	50,000	
		b.	FEDERAL	150,000	
~~25~~	56	William Harrison Park Improvements	CCRF-CDBG	175,000	
~~26~~	57	Russell Lee Park Walking Path Installation	CCRF-CDBG	100,000	
~~27~~	58	Wyandotte Park Improvements	CCRF-CDBG	250,000	
~~28~~	59	West Louisville Outdoor Learning Initiative	CCRF-CDBG	225,000	
	60	D2 Park Improvement Projects	CCRF		30,000
	61	D3 Park Improvement Projects	CCRF		20,000
		a. D3 Park Improvements will be directed by the District 3 Councilwoman. In the event an equal amount of deferred maintenance funds is not allocated to this project, no expenditures will be made.			
	62	D7 Park Plantation Playground Improvements	CCRF-CIF		15,000
	63	D10 Joe Creason Park Walking Path	CCRF		40,000
	64	D12 Park Improvement Projects	CCRF		60,000
	65	D14 Park Improvement Projects	CCRF		60,000
	66	Olmsted Match for Central Park Restrooms, Cherokee Pavilion and Iroquios Look-out	BOND		500,000
	67	Locust Grove Improvements			
		a.	CCRF-CIF		25,000
		b.	BOND		200,000
	68	Charlie Vettiner Park Improvements			
		a.	NOTE		150,000
		b.	CCRF-CIF		130,400
		c.	CCRF		25,000
	69	Waverly Dog Park Improvements	CCRF		20,000
	70	Petersburg Park Ballfield Improvements			
		a.	CCRF		37,500
		b.	PAB		62,500
	71	D23 Highview Park Bathroom Renovations			
		a.	CCRF		49,588
		b.	CCRF-CIF		30,360
		c.	PAN		20,053
	72	AB Sawyer Park Improvements			
		a.	CCRF-CIF		35,000
		b.	CCRF		165,000
	73	Hayes Kennedy Park Cricket Pitch	CCRF		125,000
			Parks & Recreation Total	~~4,767,000~~	7,117,400

K. LOUISVILLE ZOO

Number		Project Title	Fund	Amount
~~29~~	74	Zoo Restrooms and Other Improvements	AG. REC.	200,000
~~30~~	75	Zoo Capital Campaign		
		a.	BOND	500,000
		b.	AG. REC.	1,000,000
~~31~~	76	Zoo General Repairs		
		a.	CCRF	500,000
		b.	AG. REC.	300,000
			Louisville Zoo Total	**2,500,000**

L. YOUTH DETENTION SERVICES

Number		Project Title	Fund	Amount	
~~32~~	77	Security Systems Upgrade	NOTE	565,000	
~~33~~	78	Sally Port Roof Project			
		~~a.~~	~~CCRF~~	~~100,000~~	0
		b.	BOND		100,000
			Youth Detention Services Total	~~**665,000**~~	**665,000**

CHIEF OF LOUISVILLE FORWARD

M. ECONOMIC DEVELOPMENT

Number		Project Title	Fund	Amount	
~~34~~	79	Paristown Pointe	NOTE	~~700,000~~	500,000
~~35~~	80	Slugger Field Capital Improvements	BOND	4,000,000	
			Economic Development Total	~~**4,700,000**~~	4,500,000

N. DEVELOP LOUISVILLE

Number		Project Title	Fund	Amount	
~~36~~	81	HOME Funds & Match			
		a.	CCRF	600,000	
		b.	FEDERAL	2,398,300	
~~37~~	82	Develop Louisville Fund/Russell Neighborhood Commitment	NOTE	750,000	
~~38~~	83	Choice Neighborhood Action Grant			
		a.	CCRF	375,000	
		b.	FEDERAL	1,500,000	
~~39~~	84	Affordable Housing Trust Fund	CCRF	2,500,000	
~~40~~	85	Home Repair - Emergency/Exterior/Code Alleviation and Rental Rehabilitation	CCRF-CDBG	~~3,070,000~~	2,870,000
~~41~~	86	Youthbuild Campus Expansion			
		a.	CCRF-CDBG	400,000	
		b. This appropriation is a forgivable loan which shall be deemed in compliance with Ordinance 54, Series 2009 upon adoption of this ordinance and shall not require separate approval by the Council.			
~~42~~	87	Russell Neighborhood Revitalization Strategy Area	CCRF-CDBG	1,000,000	
~~43~~	88	Choice Neighborhood Planning Grant			
		a.	CCRF	150,000	
		b.	FEDERAL	425,000	
~~44~~	89	Tree Planting	CCRF	~~600,000~~	500,000
		a. $50,000 of the above will be given to the Louisville Nature Center and $50,000 of the above will be given to Louisville Grows as a grant for them to provide free trees to Louisville residents throughout the year.			
~~45~~	90	Comprehensive Plan	CCRF	~~350,000~~	300,000

~~46~~	91	West Louisville FoodPort	CCRF	350,000	
~~47~~	92	Broadway Master Plan/MOVE Louisville	CCRF	~~100,000~~	50,000
~~48~~	93	Public Art Pilot Project	CCRF	100,000	
~~49~~	94	Floyd's Fork Planning Study	CCRF	100,000	
~~50~~	95	~~Botanical Garden Sidewalk Design~~	~~CCRF~~	~~50,000~~	0
~~51~~	96	Bike Share Project	CCRF	~~63,500~~	60,000
~~52~~	97	Oak Street Corridor Design	CCRF-CDBG	50,000	
	98	Frankfort Avenue Sidewalk Extension Project	CCRF		50,000
		a. Project 98 includes funding for sidewalk and streetscape design of Frankfort Ave from River Road to Pope Street to include in the design improved connectivity from all parks along River Road to the Louisville Loop.			
	99	Ramp and Barrier Removal Projects			
		a.	CCRF-CDBG		200,000
		b.	CCRF		36,000
		a. Included in the funding is $10,000 for ramps in District 1. The Council is requesting the entity responsible for building the ramps no longer call a Council Office or have residents call the Council Office asking for a ramp. Eligibility for the program is determined by the entity and the Council Office does not want a listing of the ramps needed or installed. No Neighborhood Development Funds may be requested during FY17 for this program.			
	100	D10 Goss Avenue Streetscape Project	CCRF		15,000
			Develop Louisville Total	~~**14,931,800**~~	14,779,300

CHIEF FINANCIAL OFFICER

O. OFFICE OF MANAGEMENT & BUDGET

Number		Project Title	Fund	Amount	
~~53~~	101	Tax Collection System	BOND	~~7,500,000~~	5,500,000
~~54~~	102	Newburg Site Renovation	BOND	3,200,000	
~~55~~	103	Newburg Animal Shelter	BOND	3,400,000	
~~56~~	104	Metro Hall Restoration	BOND	1,950,000	
~~57~~	105	Facilities Deferred Maintenance			
		a.	CCRF	500,000	
		b.	NOTE	1,700,000	
		c. Included in project 105 is $120,000 to pave and restripe the parking lot at the Central Government Center.			
~~58~~	106	City Hall Exterior Renovation	BOND	2,730,400	
~~59~~	107	Hall of Justice Capital Improvements	BOND	250,000	
~~60~~	108	Louisville Memorial Auditorium Roof Replacement	BOND	100,000	
~~61~~	109	Vehicles/Equipment for Police	NOTE	4,000,000	
~~62~~	110	Vehicles/Equipment for EMS/Fire	NOTE	3,500,000	
~~63~~	111	Vehicles/Equipment for General Services			
		a.	NOTE	~~4,500,000~~	4,000,000
		b.	CCRF		500,000
			Office of Management & Budget Total	~~**33,330,400**~~	31,330,400

CHIEF OF IMPROVEMENT & TECHNOLOGY

P. DEPARTMENT OF INFORMATION TECHNOLOGY

Number		Project Title	Fund	Amount	
~~64~~	112	CRM & Work Order Management	BOND	~~6,200,000~~	3,800,000
		a. The Director of Information Technology is encouraged to include front line employees who will be using the new CRM & Work Order Management System daily be directly involved in the project including but not limited to Council Legislative Aides, IPL Inspectors, MetroCall Communication Staff, etc.			

~~65~~	113	Enhanced Network Infrastructure & CyberSecurity Phase II	NOTE	640,000	
~~66~~	114	Metro TV Equipment Upgrade			
		a.	CCRF	~~130,000~~	260,000
		~~b.~~	~~AG. REC.~~	~~130,000~~	0
			Department of Information Technology Total	~~**7,100,000**~~	4,700,000

RELATED AGENCIES

Q. JEFFERSON COUNTY CLERK

Number		Project Title	Fund	Amount
~~67~~	115	Election Equipment Replacement		
		a.	BOND	1,900,000
		b.	FEDERAL	2,300,000
			Jefferson County Clerk Total	**4,200,000**

R. WATERFRONT DEVELOPMENT CORPORATION

Number		Project Title	Fund	Amount
~~68~~	116	Waterfront Development Phase IV		
		a.	CCRF	500,000
		b.	BOND	450,000
			Waterfront Development Corporation Total	**950,000**

S. KENTUCKY SCIENCE CENTER

Number		Project Title	Fund	Amount
~~69~~	117	General Maintenance	CCRF	50,000
			Kentucky Science Center Total	**50,000**

PART II.
LEGEND

AG. REC.	- Agency Receipts
BOND	- General Obligation Bonds to be issued
CCRF	- Capital Cumulative Reserve Fund
CCRF-CDBG	- CCRF-Community Development Block Grant
CCRF-CIF	- CCRF-Capital Infrastructure Funds
CCRF-CIF-MA	- CCRF-Capital Infrastructure Funds-Municipal Road Aid Funds
CCRF-CRA	- CCRF-County Road Aid Funds
CCRF-MA	- CCRF-Municipal Road Aid Funds
FEDERAL	- Federal Funds
FORF	- Forfeiture Funds
NOTE	- General Obligation Notes to be issued
PAB	- Previously Authorized Bond
PAN	- Previously Authorized Note
STATE	- State Funds

PART III.
GENERAL PROVISIONS

A. The Chief Financial Officer may increase any project, authorized by this ordinance, by five percent through the transfer of funds not required in another project or projects in this ordinance or other prior annual Louisville Metro, City of Louisville and Jefferson County Fiscal Court Capital Budget ordinances, unless those funds were originally appropriated from a Council Member's Capital Infrastructure Fund or Republican Pooled Unallocated CIF for projects added to the Mayor's Recommended Budget by the Metro Council.

B. In the event non-city receipts or match monies are received in greater amounts than those listed for any project herein, those additional funds may be authorized for expenditure for the specific project, only with the authorization of the Chief Financial Officer and approval of the Mayor; overall project scope shall not significantly change without Metro Council approval.

C. Upon project completion, as determined by the Chief Financial Officer, any unexpended funds shall lapse to the fund from which they were appropriated; however, all unused allocations from Capital Infrastructure Fund projects shall be returned to the Council Member's unallocated Capital Infrastructure Fund or Republican Pooled Unallocated CIF.

D. The funds collected pursuant to Ordinance 66, Series 2006 pertaining to the System Development Charges for Roadways shall be transferred from the Capital Cumulative Reserve Fund in an amount up to $1,164,703, if sufficient revenue is recognized in order to transfer that amount, into the Debt Service Reserve Fund for net debt service payments representing a pro-rata amount of the $104,525,000 of bond principal issued pursuant to Ordinance 168, Series 2009. Funds collected in excess of the annual debt service shall be restricted for future bond or road development in accordance with the System Development Charge Ordinance. System Development Charges collected, matching Louisville Metro funds, and/or bond proceeds shall be spent on improvements to designated public roadways within the Transportation Benefit Districts in approximate proportion to the funds collected by Zone.

E. For the Louisville Metro Police Department, funding adjustments from Federal and State Forfeiture Funds shall become eligible to be budgeted within the Federal and State Forfeiture Projects contained herein, respectively, upon appropriate recognition of the revenue.

F. Funding provided to Public Works & Assets as follows may be budgeted for expenditure in Fiscal Year 2016-2017 as it is received and for the purpose specified: from Homeowner Association matching receipts to Council Capital Infrastructure Funds for the installation of speed humps; as part of a Binding Elements Agreement or Performance Land Development compliance related to land use and development; and Developer receipts for sidewalk construction as a fee-in-lieu in accordance with Council District direction.

G. For the Office of Management & Budget, funding adjustments from the Administrative Office of the Courts (AOC) shall become eligible to be budgeted upon notification of funding provided by the AOC.

H. All questions which arise in interpreting any appropriation in this ordinance as to the purpose and manner for which each appropriation may be expended shall be decided by the Chief Financial Officer in accordance with policy intentions as considered and approved by the Metro Council as reflected in the Capital Budget Document project narrative. Overall project scope shall not be significantly changed without Metro Council approval.

I. All proceeds from the sale of real property declared surplus by the Metro Council shall be subject to appropriation by the Metro Council for capital project purposes.

J. Contracts - Appropriations in the Fiscal Year 2016-17 capital budget that will go to fund professional service and non-competitively negotiated contracts, which are intended to be awarded by the Metro Government and which require an expenditure exceeding the small purchase amount in KRS 45A.385 in such fiscal year, shall be submitted to the Council in the form of a resolution for its approval. Appropriations in the Fiscal Year 2016-2017 capital budget that will go to fund Metro Government contracts of a fixed price, cost, cost plus a fixed fee or incentive type, which are intended to be awarded per KRS 45A.343 through 45A.460, and not awarded to the lowest evaluated bid, and which require an annual expenditure of over $100,000 in such fiscal year, shall be submitted to the Council in the form of a resolution for its approval.

K. Appropriated capital projects with no financial activity for at least 24 months may be lapsed by the Chief Financial Officer and subject to appropriation by the Council.

L. Capital projects involving agreements with the Kentucky Transportation Cabinet appropriated herein or in prior ordinances or resolutions are hereby specifically authorized to proceed with regard to Memorandums of Agreement or Understanding related to design, right-of-way acquisition, utility phases, and construction along with any other related actions necessary to complete the appropriated capital project. This Ordinance fulfills the Resolution requirement from the Commonwealth of Kentucky Transportation Cabinet by further recognizing the authority granted by KRS 67C.105(5)(h) for the Mayor to enter into the types of agreements above listed in this section.

M. An appropriation amount of $261,600 from the 2015A Bond for the project entitled "Port Security Grant Match" administered by the Criminal Justice Commission is hereby lapsed to fund the appropriation listed herein as funded with a Previously Authorized Note.

N. Funding provided to Develop Louisville as follows may be budgeted for expenditure in Fiscal Year 2016-2017 as it is received and for the purpose specified pursuant to Ordinance 68, Series 2010: Developer receipts to the Louisville Public Space Art Fund as a fee-in-lieu as outlined in Section 5.12.1, item 3 of Louisville Metro Land Development Code.

O. Ordinance 101, Series 2014, capital project #100 - COOL Parkland Corridor description is hereby amended as follows: "Funds streetscape and acquisition projects for neighborhood improvements on Parkland Corridor."

P. If possible and qualifying, the 2017 Federal Action Plan is encouraged to include funding for PortShaw West Market Street Economic Development Initiatives.

Q. Public Works & Assets will provide the Council with a monthly status report of all paving projects funded from any source. The report will contain at a minimum all paving projects funded, rating, estimated cost, funding source, expected start date, completion date, and actual cost of the project. The report format will be approved by the Metro Council Financial Advisor

R. Public Works & Assets will provide the Council with a monthly status report of all sidewalk repair projects funded from any source. The report will contain at a minimum all sidewalk repair projects reported (funded or unfunded), estimated cost, funding source, expected start date, completion date and actual cost of the project. The report format will be approved by the Metro Council Financial Advisor.

S. All proceeds from the sale of real property declared surplus by the Metro Council shall be subject to appropriation solely through an ordinance initiated by the Metro Council.

T. Included in Part 1 A. Revenues and Funding Sources 1. Capital Fund Lapsed Capital Projects is $654,274 comprised of lapses from the following accounts:

DEPARTMENT		PROJECT	FUND	AMOUNT	
a.	Metro Council	Republican Capital Improvement Projects	CCRF-CIF	~~3,257.00~~	0
b.	Public Works & Assets				
	i.	D16 Sidewalk Projects	CCRF-CIF	~~4,765.81~~	0
	ii.	Outer Loop & Vaughn Mill Sidewalks			
		1	PAN	~~20,052.83~~	0
		2	PAB	~~6,014.99~~	0
	iii.	US HWY 60 & Beckley Station Rd Intersection Modification			
		1	CCRF	~~1,677.50~~	0
		2	PAB	~~11,500.00~~	0
	iv.	Beckley Station Rd Sidewalks	PAB	~~100.00~~	0
	v.	Polo Fields Development Paving Project	CCRF	~~29,242.36~~	0
	vi.	D18 paving, sidewalk & speed hump projects	CCRF-CIF	~~10,129.08~~	0
	vii.	D20 Sidewalk and speed hump projects	CCRF-CIF	~~28,880.81~~	0
	viii.	D22 Sidewalk Installation and Repair, Speed Humps, and other infrastructure improvements	CCRF-CIF	~~40,337.64~~	0
	ix.	Intersection Modification	PAB	~~239,576.68~~	155,576.68
	x.	D7 Washburn Ave RR Quiet Zone	PAB	~~35,000.00~~	0
	xi.	D18 Paving Projects	CCRF-CIF	~~6,835.40~~	0
	xii.	ORD 104 Series 2015 Council Paving Projects	PAB	~~875,697.70~~	715,607.84
	xiii.	Council Republican Metro Street Improvements			
		1	CCRF-CIF	~~101,809.17~~	78,012.49
		2	CCRF-CIF	~~7,564.06~~	0
		3	CCRF-CIF-MA	~~1,843.63~~	0
		4	PAB	~~48,245.01~~	0
	xiv.	K & I Bicycle Bridge	PAB	~~62,500.00~~	0
	xv.	Alley Impr. & Restoration	PAB	~~20,781.38~~	781.38
c.	Parks & Recreation	Des Pres Park Improvements	CCRF	~~25,001.00~~	0
d.	Develop Louisville	D9 Lexington Road Streetscape	PAB	~~16,931.00~~	0
e.	Economic Development	Buechel Streetscape Project - tax-exempt	PAB	~~6,508.91~~	0

U. No later than April 1, the Director of Public Works and Assets is requested to supply a three year paving plan which includes at a minimum the schedule of paving projects and paving rehabilitation by April 1 to the Public Works Committee

V. The Director of Facilities and Fleet is requested to supply the Public Works Committee a Metro Owned Facility prioritization plan no later than February 1. 2017.

W. The Director of Facilities and Fleet is requested to develop a plan with Administrative Office of Courts (AOC) to address the escalator and elevator problems at the Hall of Justice and submit that plan to the Budget Chair and Vice Chair and Council President by March 1, 2017.

PART IV.

Except as provided otherwise herein, this ordinance shall take effect upon passage and approval.

H. Stephen Ott
Metro Council Clerk PRO - TEM

David Yates
President of the Council

Greg Fischer
Mayor

6/30/16
Approval Date

APPROVED AS TO FORM AND LEGALITY:

Michael J. O'Connell
Jefferson County Attorney

BY: _____ ACA

LOUISVILLE METRO COUNCIL
READ AND PASSED
June 23, 2016

GLOSSARY

ADA	Americans with Disabilities Act
ADEA	Age Discrimination in Employment Act
ADR	Asset Data Record
AFG	Assistance to Firefighters Grant Program (FEMA)
Agency Receipts	Funds earned through fees, state, grants donations, and interest earned.
Amending Procedures	Process by which departments may reallocate funds in a manner other than what was presented in the original budget.
APCD	Air Pollution Control District
Appropriations/ Authorizations	Amounts allocated to departments for operating and capital projects by legislative action.
Assurance Services	An independent professional service with the goal of improving the information or the context of the information.
ARRA	American Recovery and Reinvestment Act
BAB	Build America Bond - a bond authorization program whereby taxable debt is issued by the municipality/issuer and then reimbursed interest expense through the federal treasury. The intent of the program is to build a larger market for municipal bond issues (both tax-exempt and taxable bond purchasers).
Bond	Debt issued by Metro Government to fund capital projects with a life span matching the term of the bond.
Brightside	A Louisville Metro Government agency that functions as a public/private partnership through donations and volunteers.
CAD System	Computer-Aided Dispatch System to assist Metro 911 services.
CAFR	Comprehensive Annual Financial Report This is Metro's audited financial statement.
Capital Asset	Property that has a useful life of more than one year and a cost of more than $5,000.
Capital Budget	Budgets funding projects with a useful life of more than one year and a value of more than $5,000.
Capital Projects	Initiatives to acquire a new capital asset, or improve an existing capital asset that result in an extension of the asset's useful life
Capital Projects Funds	Funds used to track capital projects.
CARES	Creating Affordable Residences for Economic Success
Carryforward	Operating funds budgeted, but not fully expended, brought forward into the next fiscal year; exclusive of Designated Fund Balance.
CBA	Collective Bargaining Agreement
CBRNE	Chemical, Biological, Radiological, Nuclear, and Explosive weapons incidents.

GLOSSARY

CCC	Community Correctional Center - located at Chestnut and Floyd Streets in Downtown Louisville
CCRF	Capital Cumulative Reserve Funds
CDBG	Community Development Block Grant - Block grant funding received from the U.S. Department of Housing and Urban Development for community development.
CIF	Capital Infrastructure Fund - Council-directed funds for special capital projects
CJC	Criminal Justice Commission
COBRA	Consolidated Omnibus Budget Reconciliation Act which allows continuation of group health coverage in certain situations.
Council-Approved Budget	Final budget approved by Metro Council. Includes amendments made by Metro Council to the Mayor's Recommended budget.
County Road Aid Program	CRA or CRAP - State funds received for the maintenance, construction, and reconstruction of county and rural roads.
CRA or CRAP	State funds received for the maintenance, construction, and reconstruction of county and rural roads.
CycLOUvia	A growing “open streets” movement where cars are temporarily removed from the city’s streets and the community is invited in to play, move, and use their public spaces to the fullest extent possible.
Debt Service	Funds for the repayment of interest and principal on a debt.
Department	A unit within the government responsible for a group of similar activities and projects within a functional area.
Designated Fund Balance	Balance of non-General Fund funds received by a department for a specific purpose.
DJJ	Commonwealth of Kentucky's Department of Juvenile Justice
EM	Electrical maintenance
EMA/MS	Emergency Management Agency/MetroSafe (One of two divisions within Emergency Services.)
EMS	Emergency Medical Services (One of two divisions within Emergency Services.)
EMT	Emergency Medical Technician
Expenditures	Funds paid to vendors for goods or services or to Metro personnel for labor.
External Agency	Agency with which Metro Government has a contractual or grant agreement to provide funds for agency services to the public.
FEMA	Federal Emergency Management Agency
Filled Position	Personnel position for which an individual has been hired and is currently employed by Metro Government.

GLOSSARY

Fiscal Year (FY)	The fiscal year for Louisville Metro Government runs from July 1 of any given year through June 30 of the following year.
FLSA	Fair Labor Standards Act
FMLA	Family Medical Leave Act
FTA	Federal Transit Administration
FTC	Federal Trade Commission
Fund Balance	The difference between assets and liabilities.
Fund/Fund Accounting	A method of segregating revenues and expenditures by major budgetary units for tracking purposes within the financial system.
GAAP	Generally Accepted Accounting Principles
General Fund (GF)	Funds earned directly by the Metro Government through revenue-raising methods; does not include grants, donations, and some fees for service.
Gentleman's Academy	Assists young men in developing self-expression, conflict resolution, and emotional intelligence.
GO Bond	General Obligation Bond
HOJ	Hall of Justice
HIPPA	Health Insurance Portability and Accountability Act
HOME	Housing Opportunities Made Equal. Provides formula grants to states and localities that communities use, often in partnership with local nonprofit groups, to fund a wide range of activities that build, buy, and/or rehabilitate affordable housing for rent or homeownership or provide direct rental assistance to low-income people.
HOPE VI	Homeownership Opportunities for People Everywhere. A plan by the United States Department of Housing and Urban Development to revitalize the worst public housing projects in the United States into mixed-income developments.
HQS	Housing Quality Standards
HRC	Human Rights Commission
HVAC	Heating, ventilation, and air conditioning
Intergovernmental	Relating to the conduct between two or more governments.
Internal Service Fund	Used for operations servicing other funds or departments within the government.
IPL	Inspections, Permits, and Licenses
JAG	Justice Assistance Grant
JMF	Jefferson Memorial Forest
Kentucky Revised Statutes (KRS)	Codified legislation enacted by the Commonwealth of Kentucky

GLOSSARY

Key Performance Indicator (KPI)	A metric by which success is measured; refers to numerical information that quantifies outcomes of processes.
KIPDA	Kentuckiana Regional Planning & Development Agency
LEED	Leadership in Energy and Environmental Design
LG&E	Louisville Gas & Electric
LMG	Louisville Metro Government
LouieStat	Short for Louisville Statistics, this is a method of collecting and analyzing department and Metro-wide data to assist in continuous improvement. http://www.louiestat.louisvilleky.gov/
Louisville Metro Code of Ordinances (LMCO)	Codified legislation enacted by Louisville Metro Council.
Low-Acuity	A type of emergency call indicating the patient is stable, has no emergency symptoms, and does not require active treatment.
MAP	Municipal Aid Program - State funds received for the maintenance, construction, and reconstruction of city streets.
Mayor's Address	Message from the Mayor to Metro Council and the public that discusses the priorities of the Government for the upcoming Fiscal Year. This is included in the Approved Executive Budget document.
Mayor's Letter	Letter from the Mayor to Metro Council and the public giving a succinct summary of the proposed budget. This is included only in the Mayor's Recommended Executive Budget document.
Mayor's Recommended Budget	Revenues and expenditures recommended by the Mayor to Metro Council for the upcoming budget.
MDT	Mobile Data Terminal
MET	Middletown-Eastwood Trail
MJC	Metro Jail Complex
MSA	Metropolitan Statistical Area - For Louisville, this includes areas in the following Kentucky and Indiana counties: Bullitt, Henry, Jefferson, Meade, Nelson, Oldham, Shelby, Spencer, and Trimble in Kentucky; and Clark, Floyd, Harrison, and Washington in Indiana.
MTTF	Mass Transit Trust Fund
Municipal Aid Program	MAP - State funds received for the maintenance, construction, and reconstruction of city streets.
NDF	Neighborhood Development Fund - Council-directed funds for special operating projects.
NRSA	Neighborhood Revitalization Strategy Area
One Bright City	Brightside/Council partnership initiative that will monitor litter as well as organize clean-ups and tree plantings in each district.

GLOSSARY

Operating Budget	Budgets funding the day-to-day operations of the government as well as items having a shorter life span.
OPII/OPI&I/OPI^2/OPI2	Office of Performance Improvement & Innovation
Original Budget	The budget adopted by Metro Council, effective July 1; does not include any amendments made throughout the fiscal year.
OSHA	Occupational Safety & Health Administration Created by the US Congress to assure safe and healthful working conditions for working men and women by setting and enforcing standards and by providing training, outreach, education and assistance.
PAB	Previously Authorized Bond
PAN	Previously Authorized Note
PARC	Parking Authority of River City
Payroll Cycle	The standard payroll cycle begins on Sunday and ends at midnight two Saturdays later for a typical 80-hour pay period.
Pension Benefit and Trust Funds	Account for the Firefighters' Pension Fund and the Policemen's Retirement Fund.
Personnel	Individuals employed directly by Louisville Metro Government. Does not include contractors or related agencies.
PR/B/M	Plan Review/Building/Mechanical - Inspects both residential and commercial properties.
Private Purpose Trust	A discount loan program.
PVA	Property Valuation Administrator
Quality of Place	The variety and accessibility of natural, recreational, and lifestyle amenities.
QCCT	Quality Care Charity Trust. Fund established to provide hospital care services to economically disadvantaged patients at University Hospital.
Real Time Crime Center	A centralized technology center that provides instant information to help identify crime patterns and stop emerging ones.
Restorative Justice	An approach within the criminal justice system that focuses on repairing the harm through focusing on the needs of the victim, offender, and community.
Revenue	Funds earned by Metro Government through taxes, fees, grants, donations, issuance of debt, interest earnings, etc.
Revised Budget	Budgets that have been amended through legislative authority throughout the fiscal year.
Rocket Docket	Prosecutors who work closely with District Court officials to cut through the red tape and bring a prompt and fair resolution for victims of felons.
ROW	A *right-of-way* is a type of easement granted or reserved over the land for transportations purposes.

GLOSSARY

RZEDB	Recovery Zone Economic Development Bond - This is a bond program authorized by ARRA to accelerate economic recovery within a specified geographic area.
SLO	State to Louisville transportation funding.
Special Purpose Capital Fund	The fund to account for acquisition of assets such as vehicles and data processing equipment.
Special Revenue Fund	Primarily federal and state grant money.
Strategic Plan	Six-year plan for accomplishing the goals and objectives of Metro Government.
TARC	Transit Authority of the River City
TIF	Tax Increment Financing
Unappropriated Balance	The balance by which revenues exceed expenditures.
USCG	United States Coast Guard
USD	Urban Services District - The portion of Jefferson County that falls within the boundaries of the City of Louisville as it was prior to the merger of Louisville and Jefferson County in January 2003.
USDA	United States Department of Agriculture
USERRA	Uniformed Services Employment and Reemployment Rights Act This relates to civilian job rights for current and former members of the U.S. Armed Forces.
Value Added	The increased value of a product along different stages of manufacturing, marketing, or processing.
VAP	Vacant and Abandoned Properties
WAN	Wide Area Network
WorldFest	One of the region's largest international festivals held in Louisville.